

# Year End Performance Report

Fiscal Year 2011-12



City of Roseville's Mike Shellito Indoor Pool.

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## **HIGHLIGHTS**

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### **FISCAL YEAR 2011-2012**

The report includes a series of graphs illustrating significant trends in major operational areas, financial analysis by fund and performance reporting on specific organizational objectives for fiscal year 2011-12. The financial data includes the final 2011-12 budgets and all recognized revenues and expenditures. The Acutals are unaudited and financial status may change with the completion of the independent audit.

Roseville, like many other agencies, is struggling with the economic slowdown. However, the city took a proactive approach and reduced operating costs beginning in FY2007, at the first signs of the slowdown. For five consecutive years, departments reduced their spending on materials, supplies and services. In FY12, the goal was to hold these expenses flat. These strategies have enabled the General Fund to maintain a 10% Economic Reserve.

The General Fund ending available resources for FY12 were approximately \$3.1 million better than expected primarily due to expenses coming in under budget. Approximately \$4.6 million of expense savings from FY12 will be spent in FY13 and were reserved. The General Fund is still operating under a structural deficit where operating expenses exceed operating revenues by approximately \$1.3 million. Additionally, the General Fund has been unable to fund the OPEB transfer of approximately \$3.5 million and CIP rehab of approximately \$3.5 million annually for the past four years.

The Electric Operations fund ended approximately \$4.0 million better than expected and was able to support the planned transfer of approximately \$6.4 million into the Rate Stabilization fund. Utility sales revenues were higher than expected; however, total operating revenues in total were less than budgeted. Expense savings, mainly from power supply and the power plant, were \$6.0 million.

Solid Waste Operations also ended the year with \$1.9 million higher than anticipated available resources due to total operating and capital expenditures being lower than anticipated. These expense savings were partially offset by revenues coming in less than expected.

Wastewater operations ended the year nearly \$2.7 better than forecast. This variance was due to operating and capital expenses coming in less than anticipated. These favorable variances in expenditures were offset by less than anticipated capital revenues.

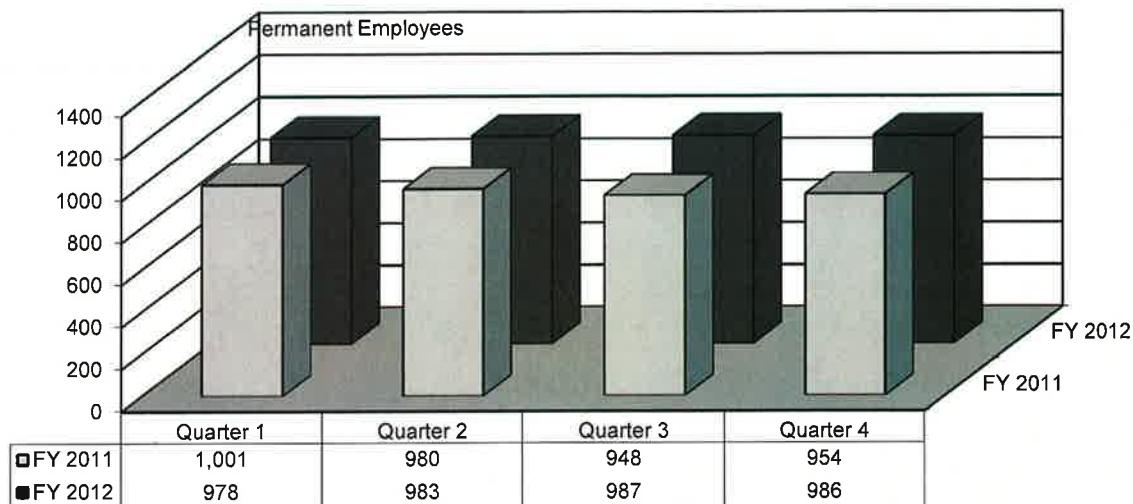
Water Operations also ended the year better than expected by approximately \$1.9 million. Revenue was slightly higher than anticipated while operating and capital expenses were lower than forecast.

School-Age Child Care continues to struggle ending the year in a negative position due to the write off of approximately \$215 thousand of aged accounts receivable. Staff will continue to evaluate the business trends and work to develop program strategies to turn this fund around in the future.

# SIGNIFICANT TRENDS

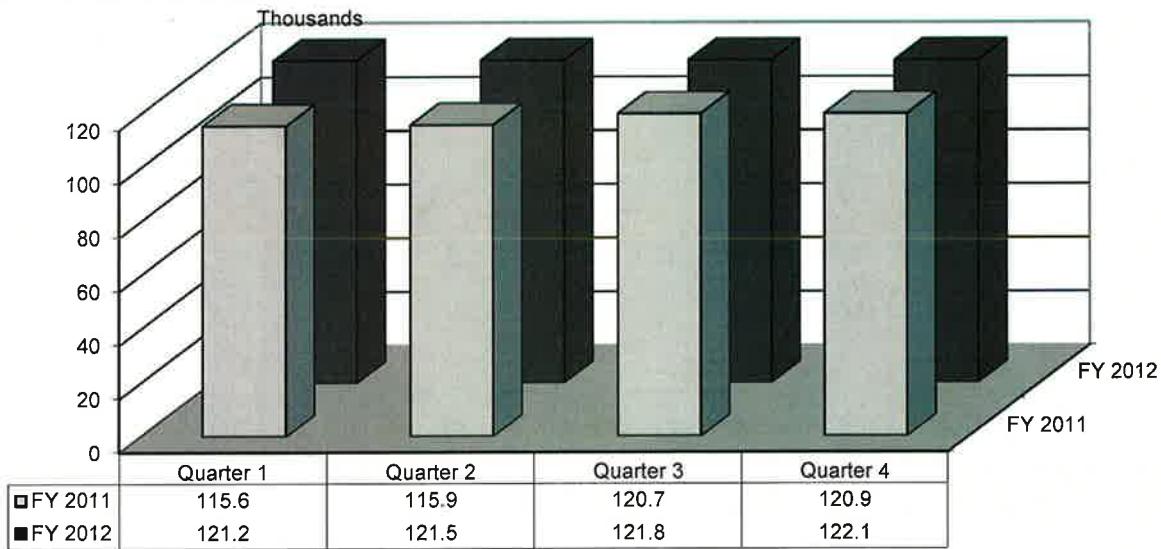
## FY 2011 vs FY 2012

### CITY EMPLOYEES



Source: Finance Department

### CITY POPULATION

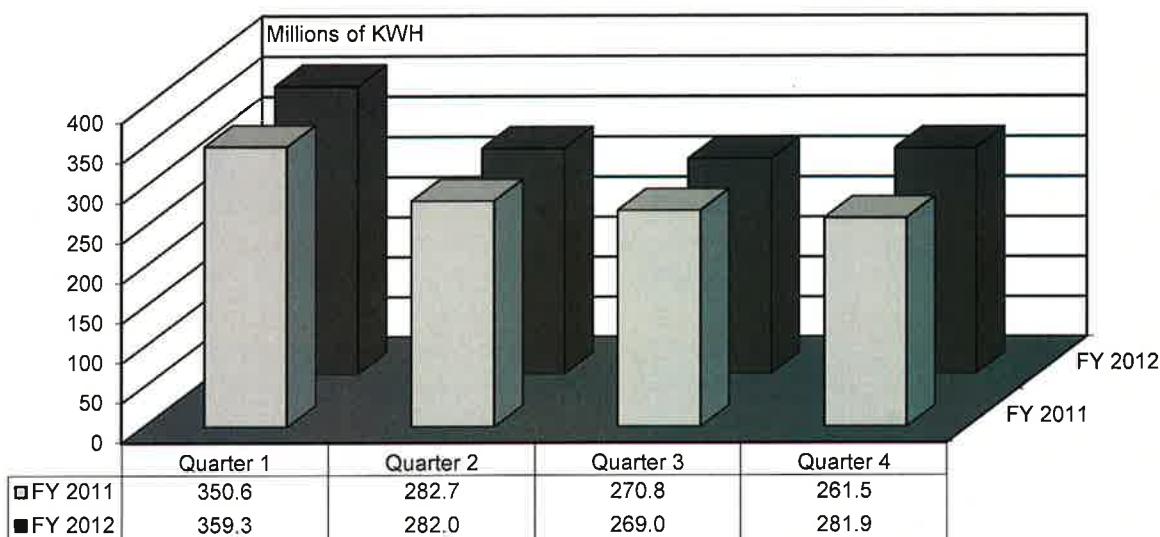


Source: Planning Department (Estimated)

# SIGNIFICANT TRENDS

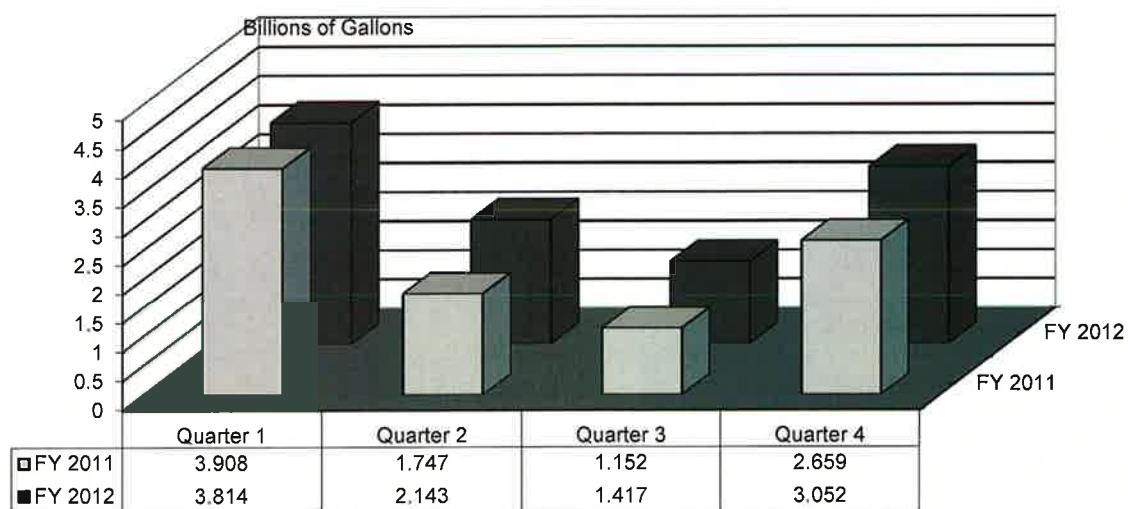
## FY 2011 vs FY 2012

### ELECTRIC POWER SALES



Source: Finance Department

### WATER PRODUCTION

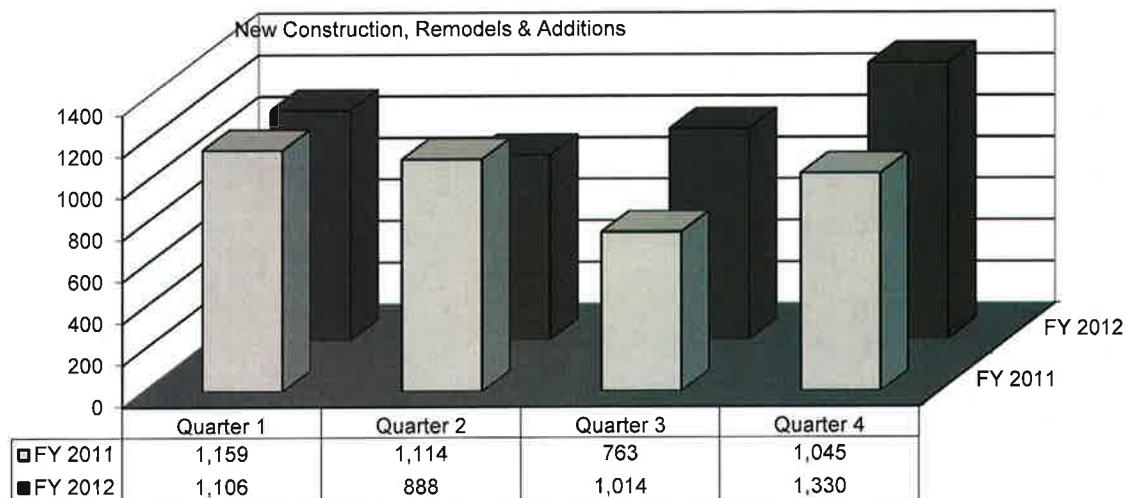


Source: Environmental Utilities Department

## SIGNIFICANT TRENDS

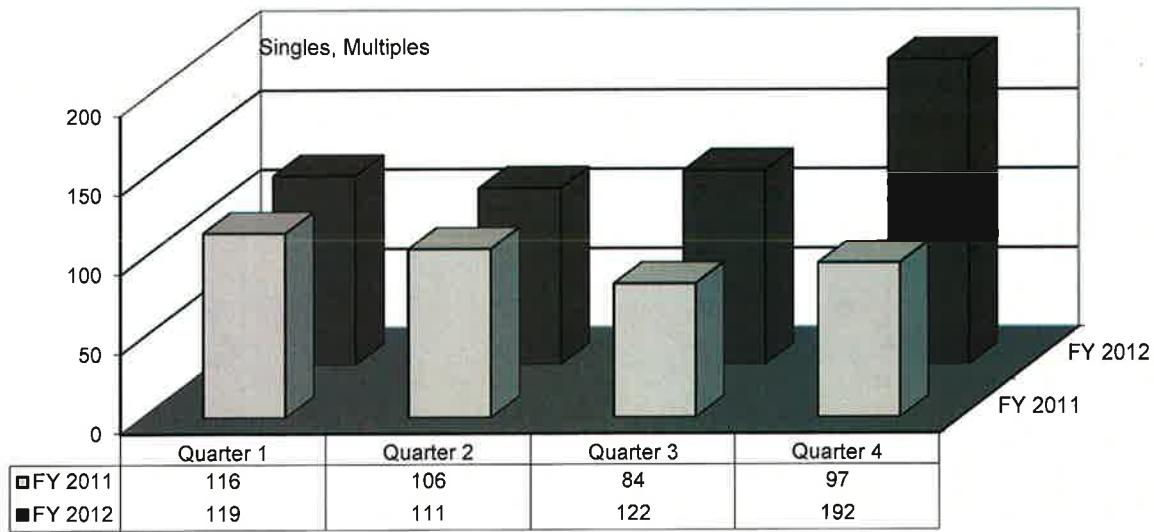
### FY 2011 vs FY 2012

#### BUILDING PERMITS ISSUED



Source: Public Works Department

#### NEW DWELLINGS



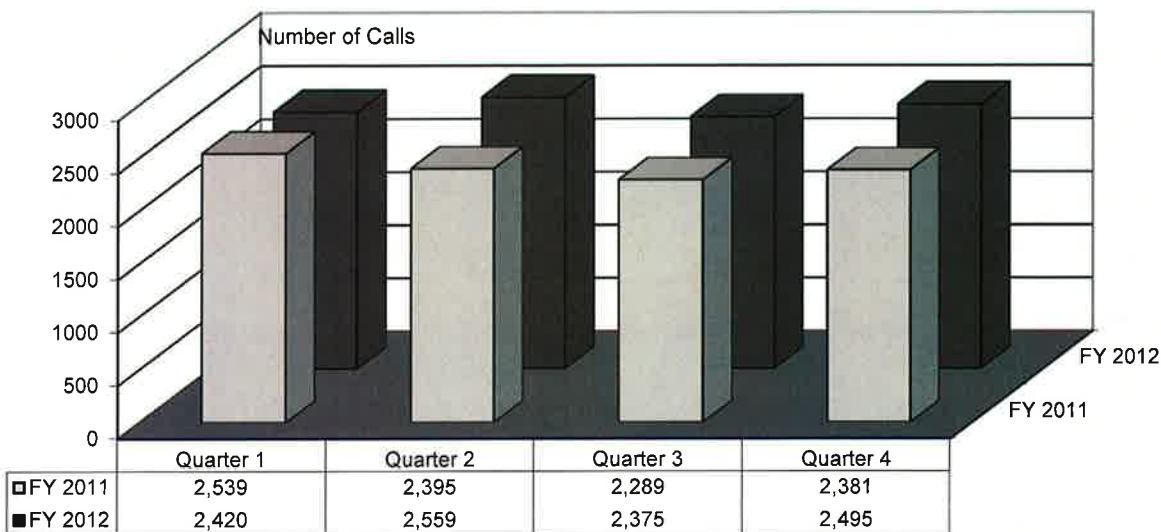
Source: Public Works Department

## SIGNIFICANT TRENDS

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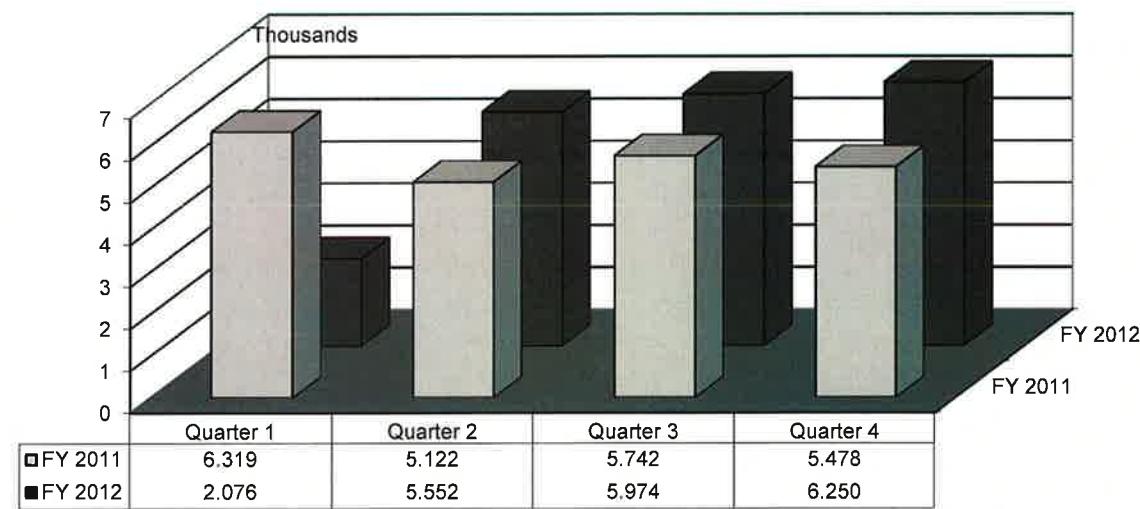
### FY 2011 vs FY 2012

#### FIRE CALLS



Source: Fire Department

#### STREET MILES CLEANED



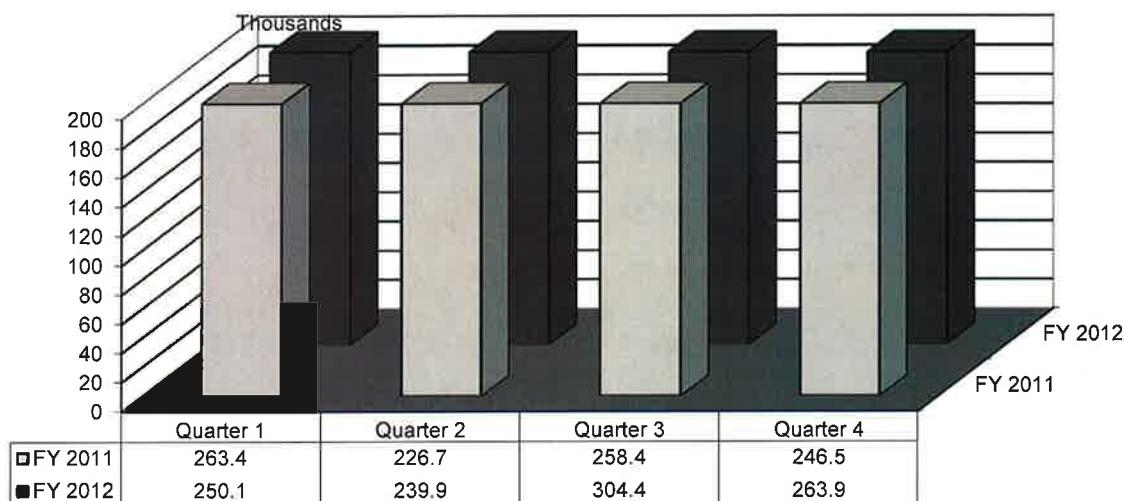
Source: Public Works Department

# SIGNIFICANT TRENDS

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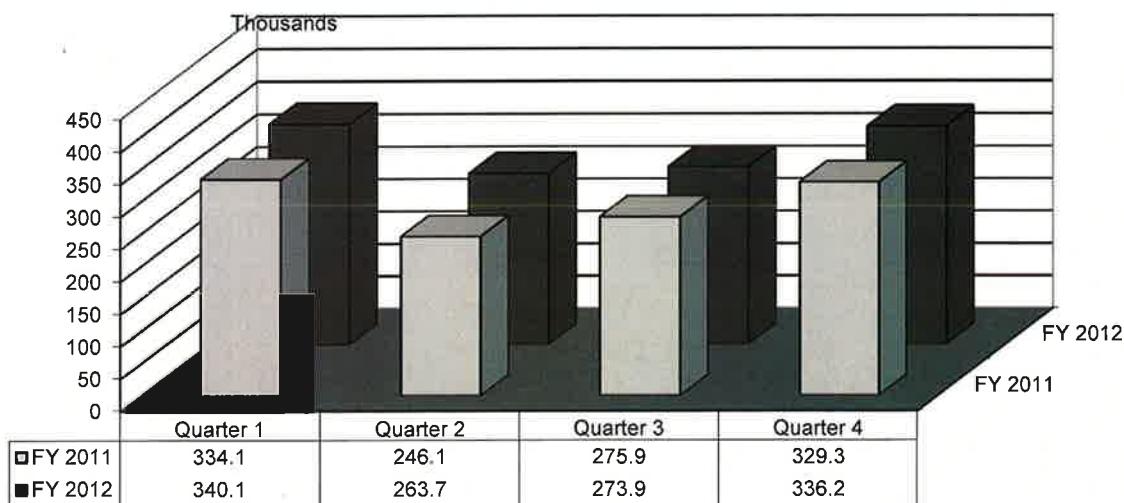
## FY 2011 vs FY 2012

### LIBRARY CIRCULATION



Source: Library Department

### RECREATION PROGRAMS ATTENDANCE



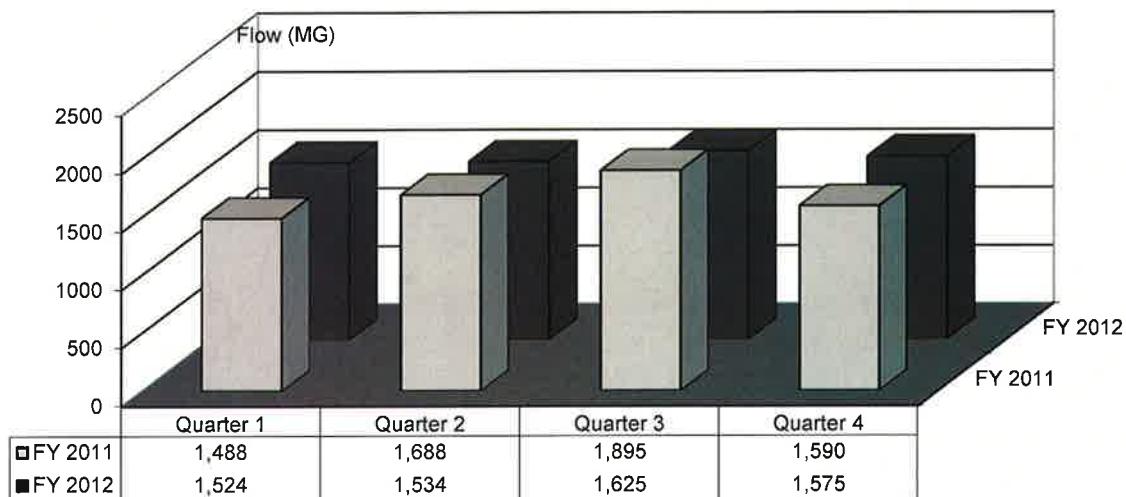
Source: Parks and Recreation Department

# SIGNIFICANT TRENDS

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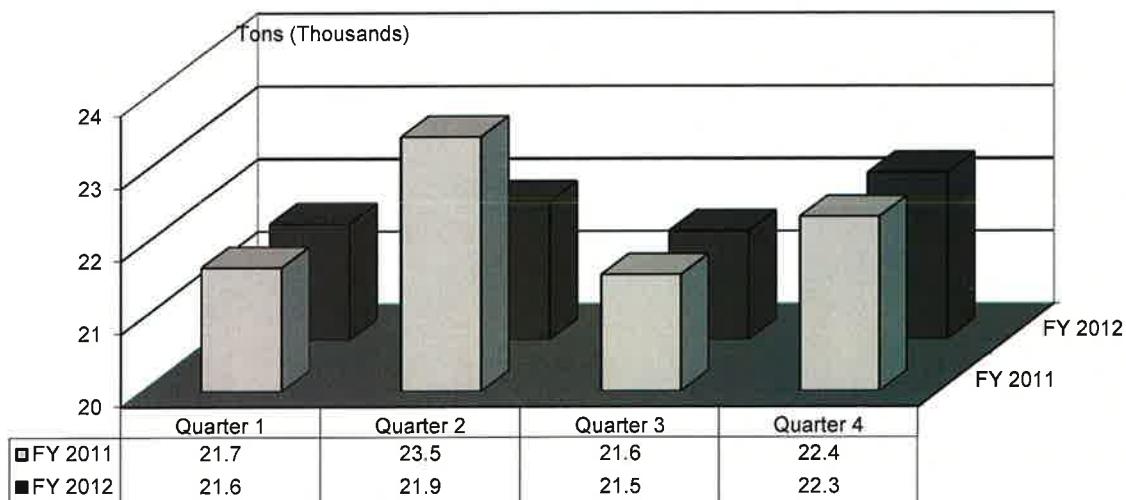
## FY 2011 vs FY 2012

### WASTEWATER TREATMENT



Source: Environmental Utilities Department

### SOLID WASTE COLLECTION



Source: Environmental Utilities Department

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# GENERAL FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 21,945,903</b>	<b>\$ 21,945,903</b>	<b>0</b>
ESTIMATED OPERATING REVENUES			
Taxes	67,707,587	69,955,496	2,247,909
Licenses and Permits	1,478,155	1,755,735	277,580
Revenue From Use of Money & Property	990,378	1,103,266	112,888
Charges for Current Services	10,495,975	10,931,524	435,549
Other Revenue	1,162,194	1,326,803	164,609
State and Federal Grants and Revenues from Other Agencies	1,936,326	1,670,955	(265,371)
Electric Franchise Fees	6,119,694	6,119,694	0
Estimated Operating Transfers In	4,419,371	3,995,785	(423,586)
Estimated One Time Operating Transfers In	1,602,646	1,602,646	0
Indirect Cost	12,403,759	12,403,759	0
<b>Total Estimated Operating Revenues</b>	<b>108,316,085</b>	<b>110,865,663</b>	<b>2,549,578</b>
ESTIMATED CAPITAL & DEBT REVENUES			
Estimated Capital & Debt Transfers In	6,859,675	3,296,616	(3,563,059)
REPAYMENT OF INTERFUND LOANS AND LOANS RECEIVED	1,426,911	1,426,911	0
ESTIMATED NON-RECURRING REVENUES			
Developers Contribution	4,057,948	898,427	(3,159,521)
Total Estimated Revenues and Transfers In	120,660,618	116,487,616	(4,173,002)
Total Estimated Available for Appropriation	142,606,521	138,433,519	(4,173,002)
LESS ESTIMATED EXPENDITURES			
General Government	24,594,195	23,119,031	1,475,163
Development and Operations / Planning and Housing	2,828,762	2,916,225	(87,463)
Public Works	10,547,587	9,947,802	599,786
Police	30,278,743	29,128,397	1,150,346
Fire	24,333,887	23,856,976	476,912
Libraries	3,618,226	3,437,161	181,065
Parks and Recreation	12,499,226	11,917,638	581,588
Annexation Payments	2,250,000	2,228,371	21,629
Automotive Replacement	231,242	0	231,242
Post-Retirement Insurance / Accrual	4,918,957	4,720,938	198,019
Galleria Lease Payment	963,963	880,852	83,111
City Owned LLD	4,680	4,613	67
<b>Total Estimated Operating Expenditures</b>	<b>117,069,469</b>	<b>112,158,004</b>	<b>4,911,464</b>
LESS ESTIMATED CAPITAL & DEBT EXPENDITURES			
Capital Improvement Projects:			
General Improvements	6,705,007	2,305,516	4,399,491
Street Improvements	55,859	37,621	18,237
Drainage Improvements	366,255	124,803	241,452
Park Improvements	396,240	85,356	310,884
Total Estimated Capital Improvement Projects	7,523,361	2,553,297	4,970,064
LESS ESTIMATED TRANSFERS OUT			
Gas Tax Fund	59,925	0	59,925
Storm Water Management Fund	536,838	518,817	18,021
Total Estimated Transfers Out	596,763	518,817	77,946
Debt:			
RFA Rental Payments - Refunding	1,305,283	1,239,314	65,969
Total Estimated Capital & Debt Expenditures	9,425,407	4,311,428	5,113,979
LESS ESTIMATED NON-RECURRING EXPENDITURES			
Special Studies	4,057,948	893,054	3,164,894
Total Estimated Non-Recurring Expenditures	4,057,948	893,054	3,164,894
Total Estimated Expenditures and Transfers Out	130,552,824	117,362,486	13,190,337
INTERFUND LOAN REPAYMENT - WASTEWATER OPERATIONS	64,329	64,329	0
LESS RESERVE FOR RDA LOAN BALANCE	0	1,572,939	(1,572,939)
LESS RESERVE FOR ENCUMBRANCES	0	1,290,484	(1,290,484)
LESS RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	1,372,240	(1,372,240)
LESS ECONOMIC RESERVE	9,543,000	9,104,700	438,300
LESS RESERVE FOR FY12 AVAIL RESOURCES CARRY OVER	0	4,612,690	(4,612,690)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 2,446,369</b>	<b>\$ 3,053,651</b>	<b>\$ 607,282</b>

# GENERAL FUND REVENUE COMPARISON BY SOURCE

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED OPERATING REVENUES</b>			
<b>TAXES:</b>			
Secured Property Tax	\$ 19,935,000	\$ 20,128,713	193,713
Supplemental Property Tax	100,000	174,609	74,609
In Lieu of Property Tax	75,000	78,552	3,552
Unsecured Property Tax	565,000	524,001	(40,999)
Public Utility Property Tax	390,000	375,768	(14,232)
Sales and Use Tax	27,800,000	29,661,004	1,861,004
1/2 cent Sales and Use Tax - Public Safety	800,000	666,172	(133,828)
Property Tax In Lieu of Sales Tax	8,468,927	8,468,927	0
Motor Vehicle In-Lieu	59,660	59,660	0
Property Tax In Lieu of VLF	6,604,800	6,604,803	3
Hotel / Motel Tax	1,750,000	1,897,429	147,429
Property Transfer Tax	500,000	629,231	129,231
Business License Tax	659,200	680,256	21,056
Miscellaneous	0	6,371	6,371
Total Taxes	67,707,587	69,955,496	2,247,909
<b>LICENSES AND PERMITS:</b>			
Animal Licenses	61,400	69,943	8,543
Building Permits	1,025,000	1,288,233	263,233
Encroachment Permits	15,000	9,172	(5,828)
Fire Permits	315,000	321,904	6,904
Other Permits	61,755	66,483	4,728
Total Licenses and Permits	1,478,155	1,755,735	277,580
<b>USE OF MONEY AND PROPERTY:</b>			
Interest on Investments	734,298	859,487	125,189
Rental / Lease Revenue	256,080	243,779	(12,301)
Total Use of Money and Property	990,378	1,103,266	112,888
<b>FEES FOR CURRENT SERVICES:</b>			
Franchise Fees	1,700,000	1,822,869	122,869
Inspection Fees	5,000	28,679	23,679
Plan Check	1,117,887	1,247,567	129,680
Map Check	10,000	5,556	(4,444)
Planning Fees	160,000	247,881	87,881
Engineering Inspections	1,000	5,792	4,792
Development Reimbursement	235,000	193,584	(41,416)
Assessment District & City Admin Fees	1,734,578	1,759,509	24,931
Utility Billing and Services	980,000	1,030,252	50,252
Police Services	189,474	239,104	49,630
Fire Services	620,437	575,502	(44,935)
Street Services	0	83,875	83,875
Recreation Programs - Libraries	32,800	32,273	(527)
Recreation Programs - Administration	0	4,783	4,783
Recreation Programs - General Recreation	1,084,596	1,040,697	(43,899)
Recreation Programs - Facilities	1,827,661	1,896,652	68,991
Park Maintenance and Use Fees	598,860	577,973	(20,887)
Library Fines and Fees	120,000	104,314	(15,686)
Miscellaneous	78,682	34,663	(44,019)
Total Fees	10,495,975	10,931,524	435,549
<b>OTHER REVENUES:</b>			
Sale of Publications	4,290	4,360	70
Sale of Surplus Property	600	30,383	29,783
Third Party Recoveries	120,987	189,684	68,697
Revenues from Other Agencies	124,269	106,874	(17,395)
DUI Cost Recovery	54,632	98,491	43,859
Indirect Cost Recovery	100,000	114,757	14,757
Donations & Gifts	22,172	41,071	18,899
Reimbursement	385,060	331,066	(53,994)
Other	350,184	410,118	59,934
Total Other Revenues	1,162,194	1,326,803	164,609

## GENERAL FUND REVENUE COMPARISON BY SOURCE

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>REVENUES AND GRANTS FROM OTHER AGENCIES:</b>			
Office of Traffic Safety	9,000	8,350	(650)
Board of Corrections Training Program	5,025	8,550	3,525
Other Police Grants	695,500	1,301	(694,199)
Other State Grants	77,500	269,532	192,032
Other Fed Grants	291,832	601,457	309,625
Fire Reimbursements	605,669	477,389	(128,280)
POST Reimbursement	16,800	20,539	3,739
State Homeowners Tax Relief	235,000	241,659	6,659
Other Revenues	<u>0</u>	<u>42,179</u>	<u>42,179</u>
Total Revenues and Grants from Other Agencies	1,936,326	1,670,955	(265,371)
<b>ELECTRIC FRANCHISE FEES</b>			
	6,119,694	6,119,694	0
<b>ESTIMATED OPERATING TRANSFERS IN</b>			
General Fund Contributors by Developer Fund	1,302,646	1,302,646	0
Strategic Improvement Fund	300,000	300,000	0
Gas Tax Fund	1,229,280	1,269,533	40,253
Home Improvement Fund	176,686	176,686	0
Supplemental Law Enforcement Fund	140,000	117,232	(22,768)
Traffic Safety Fund	715,000	470,227	(244,773)
Public Facilities Fund	60,000	60,000	0
Redevelopment Agency Fund	3,825	3,825	0
General CIP Rehabilitation Fund	376,750	177,782	(198,968)
Electric Operations Fund	4,750	0	(4,750)
Automotive Replacement Fund	303,160	303,160	0
Golf Course Operations Fund	0	67,890	67,890
General Liability Insurance Fund	150,000	150,000	0
Johnson Ranch LLD	0	(550)	(550)
Municipal Services District Fund	<u>1,259,920</u>	<u>1,200,000</u>	<u>(59,920)</u>
ESTIMATED OPERATING TRANSFERS IN	6,022,017	5,598,431	(423,586)
<b>INDIRECT COST</b>			
	<u>12,403,759</u>	<u>12,403,759</u>	<u>0</u>
Total Estimated Operating Revenues and Transfers In	108,316,085	110,865,663	2,549,578
<b>CAPITAL &amp; DEBT REVENUES</b>			
Gas Tax Fund	59,000	13,334	(45,666)
Utility Impact Reimbursement Fund	117,580	53,320	(64,260)
Traffic Signals Maintenance Fund	22,314	10,116	(12,198)
Solid Waste Operations Fund	37,433	8,458	(28,975)
Solid Waste Operations Fund - RFA Payment	185,000	175,648	(9,352)
Wastewater Operations Fund	360,316	102,757	(257,559)
Wastewater Operations Fund - RFA Payment	50,000	47,478	(2,522)
Wastewater Rehabilitation Fund	421,441	191,121	(230,320)
Water Operations Fund	302,388	76,490	(225,898)
Water Operations Fund - RFA Payment	461,000	437,701	(23,299)
Water Construction Fund	110,793	133,544	22,751
Electric Operations Fund	2,795,100	1,145,544	(1,649,556)
Electric Operations Fund - RFA Payment	504,000	478,524	(25,476)
General CIP Rehabilitation Fund	1,075,391	218,381	(857,010)
Automotive Services Fund	154,558	70,087	(84,471)
Automotive Replacement Fund	123,361	55,947	(67,414)
General Liability Insurance Fund	<u>80,000</u>	<u>78,164</u>	<u>(1,836)</u>
Total Capital and Debt Revenues	6,859,675	3,296,616	(3,563,059)
<b>REPAYMENT OF INTERFUND &amp; RECEIVED LOANS</b>			
	1,426,911	1,426,911	0
<b>ESTIMATED NON-RECURRING REVENUES</b>			
Developer's Contribution	4,057,948	898,427	(3,159,521)
<b>TOTAL ESTIMATED GENERAL FUND REVENUES</b>	<b><u>\$ 120,660,618</u></b>	<b><u>\$ 116,487,616</u></b>	<b><u>(4,173,002)</u></b>

# STRATEGIC IMPROVEMENT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 20,442,491	\$ 20,442,491	0
ESTIMATED REVENUES			
Community Benefit Fee	266,000	520,662	254,662
Interest	<u>154,833</u>	<u>307,600</u>	152,767
Total Estimated Revenues	420,833	828,261	407,428
ESTIMATED LOAN PAYMENTS			
Redevelopment	6,666,590	5,868,954	(797,636)
ESTIMATED TRANSFERS IN			
Animal Control Shelter Fund	<u>118,301</u>	<u>0</u>	(118,301)
Total Estimated Revenues and Transfers In	7,205,724	6,697,215	(508,509)
Total Estimated Available for Appropriation	27,648,215	27,139,706	(508,509)
LESS ESTIMATED EXPENDITURES			
Strategic Improvements	50,000	0	50,000
Regional Animal Control Facility	<u>4,772,301</u>	<u>0</u>	4,772,301
Total Estimated Expenditures	4,772,301	0	4,772,301
LESS ESTIMATED TRANSFERS OUT			
General Fund	300,000	300,000	0
Public Facilities Fund	1,980,000	341,921	1,638,079
Indirect Costs	<u>12,437</u>	<u>12,437</u>	0
Total Estimated Transfers Out	2,292,437	654,358	1,638,079
Total Estimated Expenditures and Transfers Out	7,064,738	654,358	6,410,380
LESS RESERVE FOR RDA LOAN BALANCE	0	5,741,261	(5,741,261)
RESERVE FOR ENCUMBRANCES	0	50,000	(50,000)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	6,292,079	(6,292,079)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 20,583,477</u>	<u>\$ 14,402,008</u>	(6,181,469)

## **GENERAL FUND CONTRIBUTIONS BY DEVELOPERS FUND**

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,104,797	\$ 1,104,797	0
ESTIMATED REVENUES			
Non-Construction Contribution by Developer Interest	190,000 7,850	319,060 2,507	129,060 (5,343)
Total Estimated Revenues and Transfers In	197,850	321,567	123,717
Total Estimated Available for Appropriation	1,302,647	1,426,363	123,717
LESS ESTIMATED TRANSFERS OUT			
General Fund	<u>1,302,646</u>	<u>1,302,646</u>	0
Total Estimated Expenditures and Transfers Out	1,302,646	1,302,646	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1</u>	<u>\$ 123,718</u>	123,717

# ELECTRIC OPERATIONS FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 7,352,656	\$ 7,352,656	0
ESTIMATED INVENTORY	\$ 8,892,313	\$ 8,892,313	0
<b>ESTIMATED OPERATING REVENUES</b>			
Utility Sales	148,853,052	149,877,539	1,024,487
Retail Services and Public Benefits	4,360,076	4,408,095	48,019
Uncollectible Accounts	(400,000)	(422,167)	(22,167)
Electric Service Charge - Reconnect	20,000	16,890	(3,110)
Interest	0	71,460	71,460
Remediation Revenue	7,500,000	5,726,525	(1,773,475)
Reimbursement	20,000	63,727	43,727
Other Revenue	200,000	252,183	52,183
Recovery of Indirect Cost	398,594	218,584	(180,010)
Total Estimated Operating Revenues	160,951,722	160,212,835	(738,887)
<b>ESTIMATED CAPITAL REVENUES</b>			
Electric Backbone Fee	996,760	820,117	(176,643)
Contribution in Aid of Construction	2,000,000	472,903	(1,527,097)
<b>ESTIMATED TRANSFERS IN</b>			
Waste Water Operations Fund	26,075	0	(26,075)
Total Estimated Capital Revenues and Transfers In	3,022,835	1,293,020	(1,729,815)
Total Estimated Revenues and Transfers In	163,974,557	161,505,855	(2,468,702)
Total Estimated Available for Appropriation	180,219,526	177,750,824	(2,468,702)
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Power Supply	90,575,831	87,544,234	3,031,597
Electric Power Plant	7,951,962	6,704,748	1,247,214
Electric Administration	3,309,316	3,067,228	242,088
Electric Engineering	3,073,872	2,824,751	249,121
Construction & Maintenance	8,060,823	7,969,884	90,939
Street Light Maintenance	457,424	418,168	39,256
Retail Services and Public Benefits	5,528,750	5,113,733	415,018
Debt Service	17,473,262	17,136,521	336,741
Operating Transfer to General Fund	4,750	0	4,750
Operating Transfer to Traffic Signals Fund	1,789,130	1,789,130	0
Utility Exploration Center Fund	195,000	160,446	34,554
Post-Retirement / Insurance Accrual Fund	934,076	775,074	159,002
Franchise Fee Transfer	6,119,694	6,119,694	0
Rent Payment	504,000	478,524	25,476
Indirect Cost	4,408,975	4,408,975	0
Automotive Replacement Fund	159,509	56,595	102,914
Total Estimated Operating Expenditures	150,546,374	144,567,704	5,978,670
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Total Capital Improvement Projects	8,749,117	3,419,849	5,329,268
CIP Contribution to General Fund	2,795,100	1,145,544	1,649,556
Utility Exploration Center Fund	100,000	2,722	97,278
Wastewater Operations Fund	26,075	0	26,075
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Electric Rehabilitation Fund	1,422,042	1,422,042	0
Electric Debt (CTC) Rate Stabilization Fund	6,419,000	6,419,000	0
Total Estimated Capital Expenditures and Transfers Out	19,511,334	12,409,158	7,102,176
Total Estimated Expenditures and Transfers Out	170,057,708	156,976,861	13,080,847
<b>RESERVE FOR ENCUMBRANCES</b>	0	1,057,026	(1,057,026)
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	0	5,532,745	(5,532,745)
<b>ESTIMATED AVAILABLE RESOURCES AND INVENTORY</b>	<u>\$ 10,161,818</u>	<u>\$ 14,184,192</u>	4,022,374

# **ELECTRIC RATE STABILIZATION FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 30,917,232	\$ 30,917,232	0
ESTIMATED REVENUES			
Interest	<u>253,610</u>	<u>461,239</u>	207,629
Total Estimated Revenues	253,610	461,239	207,629
EQUITY TRANSFER IN			
Electric Operations Fund	<u>6,419,000</u>	<u>6,419,000</u>	0
Total Estimated Revenues and Transfers In	6,672,610	6,880,239	207,629
Total Estimated Available for Appropriation	37,589,842	37,797,470	207,629
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>12,523</u>	<u>12,523</u>	0
Total Estimated Transfers Out	12,523	12,523	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 37,577,319</u>	<u>\$ 37,784,947</u>	207,629

# **ELECTRIC REHABILITATION FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 570,265	\$ 570,265	0
ESTIMATED REVENUES			
Interest	1,650	2,594	944
Electric Operations Fund	<u>1,422,042</u>	<u>1,422,042</u>	0
Total Estimated Revenue	1,423,692	1,424,636	944
Total Estimated Available for Appropriation	1,993,957	1,994,901	944
LESS ESTIMATED EXPENDITURES			
REP Major Improvement Retrofit	1,988,230	1,919,596	68,634
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>5,727</u>	<u>5,727</u>	0
Total Estimated Expenditures and Transfers Out	1,993,957	1,925,323	68,634
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	68,634	(68,634)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 944</u>	944

## ELECTRIC EECB GRANT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (246,846)	\$ (246,846)	0
ESTIMATED REVENUES			
Federal Reimbursement Grant	440,508	440,162	(346)
Total Estimated Revenues	440,508	440,162	(346)
Total Estimated Available for Appropriation	193,662	193,316	(346)
LESS ESTIMATED EXPENDITURES			
Electric EECB Grant	193,662	193,316	346
Total Estimated Expenditures	193,662	193,316	346
ESTIMATED AVAILABLE RESOURCES	<u>\$ (0)</u>	<u>\$ -</u>	0

# WATER OPERATIONS FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES			
ESTIMATED INVENTORY	\$ 4,993,813 \$ 349,522	\$ 4,993,813 \$ 349,522	0 0
ESTIMATED OPERATING REVENUES			
Water Sales and Services	18,735,000	19,069,888	334,888
Plan Check / Inspection Fees	7,500	8,744	1,244
Interest	29,220	48,171	18,951
Reimbursements	75,000	59,188	(15,812)
Other Revenue	84,000	134,941	50,941
Indirect Cost (from EU Engineering Fund)	142,824	132,851	(9,973)
Indirect Cost (from Wastewater and Solid Waste Operations)	856,946	797,108	(59,838)
Total Estimated Operating Revenues	19,930,490	20,250,891	320,401
ESTIMATED CAPITAL REVENUES			
Installation Tap	100,000	56,033	(43,967)
Backflow Device Repair and Test	30,000	64,977	34,977
New Water Meter Installation	200,000	208,622	8,622
State Bonds and Grants	0	156,121	156,121
Federal Bonds and Grants	25,000	0	(25,000)
Total Estimated Capital Revenues	355,000	485,753	130,753
Total Estimated Revenues and Transfers In	20,285,490	20,736,644	451,154
Total Estimated Available for Appropriation	25,628,825	26,079,979	451,154
LESS ESTIMATED OPERATING EXPENDITURES			
Administration	1,557,485	1,313,202	244,283
Water Treatment And Storage	3,296,560	2,637,924	658,636
Purchased Water	1,348,800	1,525,945	(177,145)
Water Administration	1,124,220	1,019,062	105,158
Water Distribution	4,588,334	4,294,571	293,764
Water Efficiency	1,332,716	1,146,233	186,483
Utility Exploration Center Fund - Operations	65,000	53,480	11,520
Utility Exploration Center Fund - Program Tours	5,000	1,198	3,802
Water Rehabilitation Fund - CIP Contribution	2,010,000	2,010,000	0
Utility Impact Reimbursement Fund	736,100	736,100	0
Rent Payment	461,000	437,701	23,299
Post Retirement / Insurance Accrual Fund	229,407	215,863	13,544
Indirect Cost - Environmental Utilities Engineering	792,729	638,558	154,171
Indirect Cost	2,083,286	2,083,286	0
Total Estimated Operating Expenditures	19,630,638	18,113,122	1,517,515
LESS ESTIMATED CAPITAL EXPENDITURES			
Capital Improvement Projects	170,994	42,363	128,631
General Fund - CIP Contribution	302,388	76,490	225,898
Utility Exploration Center Fund	63,308	1,723	61,585
Water Technology Replacement	110,000	110,000	0
Wastewater Operations Fund	400,000	2,473	397,527
Water Construction Fund	75,421	75,421	0
Total Estimated Capital Expenditures	1,122,111	308,470	813,641
Total Estimated Expenditures and Transfers Out	20,752,749	18,421,593	2,331,156
ECONOMIC RESERVE	1,963,100	1,811,300	151,800
RESERVE FOR ENCUMBRANCES	0	374,741	(374,741)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	651,528	(651,528)
ESTIMATED AVAILABLE RESOURCES AND INVENTORY	<u>\$ 2,912,976</u>	<u>\$ 4,820,817</u>	1,907,841

# WATER CONSTRUCTION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 34,600,979	\$ 34,600,979	0
<b>ESTIMATED REVENUES</b>			
Interest	371,004	482,585	111,581
Water Connection Fees	3,185,500	3,674,347	488,847
Water Construction Reimbursement	0	172,865	172,865
Revenue from Other Agencies	127,701	0	(127,701)
State Bonds and Grants	88,199	0	(88,199)
Reimbursement	0	3,463	3,463
Proceeds from the Sale of Bonds	0	542,091	542,091
Water Operations Fund	<u>75,421</u>	<u>75,421</u>	0
Total Estimated Revenues	3,847,825	4,950,772	1,102,947
LOAN REPAYMENT FROM WATER REHABILITATION FUND	215,510	215,510	0
Total Estimated Available for Appropriation	38,664,314	39,767,261	1,102,947
<b>LESS ESTIMATED CAPITAL IMPROVEMENT PROJECTS</b>			
Debt Service	4,218,575	3,996,241	222,334
Stoneridge Tank Site	386,250	0	386,250
Aquifer Storage / Recovery Program	516,430	36,008	480,422
Folsom Dam Improvements	664,856	67,365	597,491
Water Treatment Plant Expansion #3	99,377	0	99,377
Woodcreek North Well	739,176	18,450	720,726
Groundwater Management Plan	497,387	80,154	417,233
Westside Tank / Pump Station Project	215,000	0	215,000
Process Control Standards	33,197	0	33,197
Regional/PCW Water Model Development	165,309	22,370	142,939
Sierra Vista Monitor Well	159,640	52,235	107,405
Creekview SP Monitoring Well	71,851	10,035	61,816
Integr Reg Wtr Mgmt Prop84 Well	4,178,309	207	4,178,102
Connection Fee Analysis	501	0	501
Cook Riolo RD Bridge 24IN Pipe	220,000	4,452	215,549
Folsom Dam Delivery Capacity	<u>253,354</u>	<u>185,989</u>	67,365
Total Estimated Capital Improvement Projects	12,419,212	4,473,505	7,945,707
<b>LESS ESTIMATED TRANSFERS OUT</b>			
General Fund	377,793	133,544	244,249
Solid Waste Operations Fund - CIP Contribution	264,957	15,826	249,131
Indirect Cost	<u>28,219</u>	<u>28,219</u>	0
Total Estimated Transfers Out	670,969	177,589	493,380
Total Estimated Expenditures and Transfers Out	13,090,181	4,651,094	8,439,087
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	7,892,748	(7,892,748)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u>\$ 25,574,133</u>	<u>\$ 27,223,419</u>	1,649,286

# **WATER RATE STABILIZATION FUND**

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 502,899	\$ 502,899	0
ESTIMATED REVENUES			
Interest	<u>2,560</u>	<u>6,423</u>	3,863
Total Estimated Revenues	2,560	6,423	3,863
Total Estimated Available for Appropriation	505,459	509,322	3,863
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 505,459</u></u>	<u><u>\$ 509,322</u></u>	3,863

# WATER REHABILITATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 9,098,875</b>	<b>\$ 9,098,875</b>	<b>0</b>
<b>ESTIMATED INVENTORY</b>	<b>\$ 469,659</b>	<b>\$ 469,659</b>	<b>0</b>
 <b>ESTIMATED REVENUES</b>			
Water Meter Installation	71,000	91,246	20,246
Interest	76,420	119,677	43,257
Reimbursement	0	4,572	4,572
Miscellaneous Income	0	63	63
 Total Estimated Revenues	 147,420	 215,558	 68,138
 <b>ESTIMATED TRANSFERS IN</b>			
Water Technology Replacement	110,000	110,000	0
EU Engineering Technology Replacement	45,000	45,000	0
Water Rehabilitation Fund	215,433	0	(215,433)
Water Operations Fund	2,010,000	2,010,000	0
 Total Estimated Transfers In	 2,380,433	 2,165,000	 (215,433)
 Total Estimated Revenues and Transfers In	 2,527,853	 2,380,558	 (147,295)
 Total Estimated Available for Appropriation	 12,096,387	 11,949,092	 (147,295)
 <b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Meter Retrofit Program	239,140	121,908	117,232
 <b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Interfund Loan Interest	69,774	69,770	4
Water Meter Retrofit Program	1,199,344	552,605	646,739
Water Security System Measures	27,181	27,045	136
Northeast Water Storage Reservoir Replacement	98,967	0	98,967
Water System Rehab Condition Assessment	8,791	0	8,791
Water System Rehabilitation	159,168	0	159,168
Water Treatment Plant Condition Assessment	71,380	0	71,380
Riverside Water Infrastructure	106,000	0	106,000
Atlantic Street 22 inch Water Rehabilitation	2,240,571	867,209	1,373,362
Regional Water Master Plan	145,000	0	145,000
Meter Replacement	50,000	51,572	(1,572)
Water Rehab Program Management	50,000	2,634	47,366
Water Meter Retrofit - MFD	180,000	104,877	75,123
Water Technology Replacement	70,194	20,194	50,000
Water EU Engineering Technology Replacement	55,717	5,807	49,910
 Total Estimated Capital Expenditures	 4,532,087	 1,701,713	 2,830,374
 <b>LESS ESTIMATED TRANSFERS OUT</b>			
Contribution to Water Meter Retrofit Fund	215,433	0	215,433
Wastewater Rehabilitation Fund	97,084	20,431	76,653
Post Retirement Payoffs	12,635	13,085	(450)
Indirect Cost	74,147	74,147	0
 Total Estimated Transfers Out	 399,299	 107,663	 291,636
 Total Estimated Expenditures and Transfers Out	 5,170,526	 1,931,284	 3,239,242
 <b>INTERFUND LOAN TO WATER CONSTRUCTION FUND</b>			
Reserve for Capital Improvement Projects	0	2,241,890	(2,241,890)
 <b>ESTIMATED AVAILABLE RESOURCES AND INVENTORY</b>	 \$ 6,710,351	 \$ 7,560,409	 850,058

# ENVIRONMENTAL UTILITIES ENGINEERING FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 38,452	\$ 38,452	0
ESTIMATED REVENUES			
Interest	2,590	4,174	1,584
Plan Check and Inspection Fees	345,000	78,154	(266,846)
Recovery of Indirect Costs	97,000	28,606	(68,394)
Miscellaneous Revenue	0	23,168	23,168
Total Estimated Revenues	444,590	134,101	(310,489)
ESTIMATED TRANSFERS IN			
Solid Waste Operations Fund	151,156	136,342	(14,814)
Wastewater Operations Fund	735,625	618,575	(117,050)
Water Operations Fund	792,729	638,558	(154,171)
Total Estimated Transfers In	1,679,510	1,393,475	(286,035)
Total Estimated Revenues and Transfers In	2,124,100	1,527,576	(596,524)
Total Estimated Available for Appropriation	2,162,552	1,566,028	(596,524)
LESS ESTIMATED EXPENDITURES			
Environmental Utilities Engineering	1,494,488	1,122,019	372,469
Total Estimated Expenditures	1,494,488	1,122,019	372,469
LESS ESTIMATED TRANSFERS OUT			
Post Retirement Payoffs	6,800	6,753	47
Water Rehabilitation Technology Replacement	45,000	45,000	0
Indirect Cost	257,985	257,985	0
Indirect Cost - EU Admin	142,824	132,851	9,973
Total Estimated Transfers Out	452,609	442,589	10,020
Total Estimated Expenditures and Transfers Out	1,947,097	1,564,608	382,489
RESERVE FOR ENCUMBRANCES	0	1,420	(1,420)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 215,455</u>	<u>\$ (0)</u>	<u>(215,455)</u>

# WASTEWATER OPERATIONS FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 19,993,789	\$ 19,993,789	0
ESTIMATED INVENTORY	\$ 38,813	\$ 38,813	0
<b>ESTIMATED OPERATING REVENUES</b>			
Inspection and Plan Check Fees	19,000	14,145	(4,855)
Industrial WW Treatment Charges	123,000	124,564	1,564
Reimbursed Wastewater Operating Costs	6,554,085	6,329,026	(225,059)
Wastewater Services	20,588,000	20,985,953	397,953
Recycled Water Sales	525,000	545,484	20,484
State Bonds/Grants	0	2,875	2,875
From Other Agencies	382,581	0	(382,581)
Interest	128,108	229,262	101,154
Miscellaneous	7,500	44,157	36,657
Total Estimated Operating Revenues	28,327,274	28,275,466	(51,808)
<b>ESTIMATED CAPITAL REVENUES</b>			
Installation Tap	35,000	4,847	(30,153)
Solid Waste Operations Fund	400,000	2,473	(397,527)
Water Operations Fund	400,000	2,473	(397,527)
Electric Operations Fund	26,075	0	(26,075)
Wastewater Rehabilitation Fund - Operations	266,400	266,400	0
Wastewater Rehabilitation Fund - Capital	462,874	0	(462,874)
Total Estimated Capital Revenues	1,590,349	276,193	(1,314,156)
Total Estimated Revenues and Transfers In	29,917,623	28,551,659	(1,365,964)
<b>LOAN PAYMENT FROM GENERAL FUND</b>	64,329	64,329	0
Total Estimated Available for Appropriation	50,014,554	48,648,590	0
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Wastewater Administration	790,159	697,807	92,352
Dry Creek WWTP	6,221,113	5,077,391	1,143,721
EU Maintenance	739,945	376,314	363,631
Industrial Treatment	224,009	176,227	47,782
Environmental Treatment Lab	574,035	468,798	105,237
Pleasant Grove WWTP	5,321,442	5,053,108	268,335
Wastewater Collection	3,496,712	3,367,088	129,624
Recycled Water	419,018	248,662	170,356
Utility Exploration Center Fund - Operations	65,000	53,483	11,517
Utility Exploration Center Fund - Program Tours	5,000	1,198	3,802
Post Retirement / Insurance Accrual Fund	508,971	454,818	54,153
Wastewater Rate Stabilization Fund	500,000	500,000	0
Wastewater Rehabilitation Fund - CIP Contribution	6,500,000	6,500,000	0
Utility Impact Reimbursement Fund	669,800	669,800	0
Rent Payment	50,000	47,478	2,522
Indirect Cost	1,835,513	1,835,513	0
Indirect Cost - Environmental Utilities	428,473	398,554	29,919
Indirect Cost - Environmental Utilities Engineering	735,625	618,575	117,050
Total Estimated Operating Expenditures	29,084,815	26,544,815	2,540,000
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Capital Improvement Projects	1,473,873	24,442	1,449,431
General Fund - CIP Contribution	360,316	102,757	257,559
Electric Operations Fund - CIP Contribution	26,075	0	26,075
Wastewater Technology Replacement	165,000	165,000	0
Utility Exploration Center Fund	63,310	1,723	61,587
Total Estimated Capital Expenditures	2,088,574	293,922	1,794,652
Total Estimated Expenditures and Transfers Out	31,173,389	26,838,737	4,334,652
<b>ECONOMIC RESERVE</b>	2,908,500	2,654,800	253,700
<b>RESERVE FOR ENCUMBRANCES</b>	0	113,096	(113,096)
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	0	439,852	(439,852)
<b>ESTIMATED AVAILABLE RESOURCES AND INVENTORY</b>	<u>\$ 15,932,665</u>	<u>\$ 18,602,106</u>	<u>\$ 2,669,441</u>

## **WASTEWATER RATE STABILIZATION FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 502,899	\$ 502,899	0
ESTIMATED REVENUES			
Interest	2,560	8,705	6,145
ESTIMATED TRANSFERS IN			
Wastewater Operations Fund	500,000	500,000	0
Total Estimated Revenues and Transfers In	502,560	508,705	6,145
Total Estimated Available for Appropriation	1,005,459	1,011,604	6,145
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,005,459</u>	<u>\$ 1,011,604</u>	6,145

# WASTEWATER REHABILITATION FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 9,140,988</b>	<b>\$ 9,140,988</b>	<b>0</b>
<b>ESTIMATED REVENUES</b>			
Interest	136,372	149,149	12,778
From Other Agencies	1,199,668	0	(1,199,668)
Miscellaneous	4,724,950	40,320	(4,684,630)
Total Estimated Revenues	6,060,990	189,470	(5,871,520)
<b>ESTIMATED CAPITAL REVENUES</b>			
Connection Fees - Local	144,513	193,234	48,721
Connection Fees - Regional	2,908,098	4,123,195	1,215,097
Water Rehabilitation Fund	97,084	20,431	(76,653)
Wastewater Technology Replacement	165,000	165,000	0
Wastewater Operations Fund	6,500,000	6,500,000	0
Total Estimated Capital Revenues	9,814,695	11,001,859	1,187,164
Total Estimated Revenues and Transfers In	15,875,685	11,191,329	(4,684,356)
<b>REPAYMENT OF INTERFUND LOAN FROM SOLID WASTE OPERATIONS FUND</b>	240,407	240,407	0
Total Estimated Available for Appropriation	25,257,080	20,572,724	(4,684,356)
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Wastewater Shop Expansion	600,000	0	600,000
Wastewater System Model	117,581	0	117,581
Wastewater Collection System Lift Station Rehabilitation	500,386	0	500,386
Wastewater Sewer Pipe Rehab	3,341,670	201,805	3,139,865
Wastewater Pumping Station Decommission	185,399	0	185,399
Riverside Wastewater Infrastructure	1,120	0	1,120
EU-Scada System Assessment	338,338	81,722	256,616
DCWWTP Influent Pump Station	1,813,697	1,363,089	450,608
CIPP Sewer Rehabilitation 2011	1,717,745	1,044,835	672,910
CIPP Sewer Rehabilitation 2012	1,890,000	259	1,889,741
DCWWTP Belt Room Roof Repairs	275,000	28,828	246,172
Atkinson St at Dry Creek WW Pipe	314,500	3,002	311,498
No Area Collection System	1,000,000	68,481	931,519
DCWWTP Pavement Rehab Project	75,000	0	75,000
DCWWTP Aetated Basin Rehab	2,000	511	1,489
DCWWTP 2nd Clarifiers 41A/B42A	3,000,000	80,630	2,919,370
Upgrade Sewer Line	150,000	92,369	57,631
Wastewater Clean Out Installation	25,000	21,482	3,518
Wastewater Sewer Manhole Upgrade	250,000	42,082	207,918
Wastewater Sewer Service Upgrade	200,000	134,037	65,963
Wastewater Technology Replacement	50,000	15,000	35,000
Total Estimated Capital Expenditures	15,847,436	3,178,132	12,669,304
<b>LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT</b>			
Connection Fees to SPWA	2,908,098	3,829,567	(921,469)
Redevelopment Fund	50,000	50,000	0
General Fund	421,441	191,121	230,320
Solid Waste Fund	531,957	15,826	516,131
Wastewater Operations Fund	266,400	266,400	0
Wastewater Operations Fund - Capital	462,874	0	462,874
Automotive Replacement Fund	113,750	0	113,750
South Placer Wastewater Authority	3,000,000	3,000,000	0
Indirect Cost	26,400	26,400	0
Total Estimated Expenditures and Transfers Out	7,780,920	7,379,314	401,606
Total Estimated Capital Expenditures and Transfers Out	23,628,356	10,557,446	13,070,910
<b>RESERVE FOR ENCUMBRANCES</b>	0	88,163	(88,163)
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	0	8,375,212	(8,375,212)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 1,628,724</b>	<b>\$ 1,551,902</b>	<b>(76,821)</b>

# SOLID WASTE OPERATIONS FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 12,073,713	\$ 12,073,713	0
ESTIMATED INVENTORY	\$ 66,550	\$ 66,550	0
<b>ESTIMATED OPERATING REVENUES</b>			
Rental Revenue	1,800	1,967	167
Refuse Service Charges	20,534,000	20,219,080	(314,920)
Recycling Revenue	225,000	519,766	294,766
State Bonds and Grants	98,586	65,810	(32,776)
From Other Agencies	125,000	128,457	3,457
Interest	85,050	145,339	60,289
Miscellaneous	100,750	36,693	(64,057)
Total Estimated Operating Revenues	21,170,186	21,117,113	(53,073)
<b>ESTIMATED CAPITAL REVENUES</b>			
Solid Waste Capital Purchase Fund	531,957	15,826	(516,131)
Wastewater Rehabilitation Fund - CIP Contribution	531,957	15,826	(516,131)
Water Construction Fund - CIP Contribution	531,957	15,826	(516,131)
Total Estimated Capital Revenues	1,595,871	47,478	(1,548,393)
Total Estimated Revenues and Transfers In	22,766,057	21,164,590	(1,601,467)
Total Estimated Available for Appropriation	34,906,320	33,304,853	(1,601,467)
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Solid Waste Administration	794,319	765,675	28,644
Solid Waste Collection & Disposal	6,320,582	5,930,688	389,894
Tipping Fee	6,817,352	5,774,642	1,042,710
Recycling	735,177	616,247	118,930
Green Waste Program	1,505,498	1,488,421	17,077
Intrafund Loan Interest	131,174	131,174	0
Street Sweeping	864,800	804,383	60,417
Utility Exploration Center Fund - Operations	65,000	53,483	11,517
Utility Exploration Center Fund - Program Tours	5,000	1,198	3,802
Post Retirement/Insurance Accrual Fund	315,739	255,339	60,400
Utility Impact Reimbursement Fund	294,100	294,100	0
Rent Payment	185,000	175,648	9,352
Solid Waste Rehabilitation Fund	500,000	500,000	0
Indirect Cost	1,465,136	1,465,136	0
Indirect Cost - Environmental Utilities	428,473	398,554	29,919
Indirect Cost - Environmental Utilities Engineering	151,156	136,342	14,814
Automotive Replacement Fund	196,415	187,618	8,797
Total Estimated Operating Expenditures	20,774,920	18,978,648	1,796,273
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
General Fund - CIP contribution	37,433	8,458	28,975
Utility Exploration Center Fund	63,311	1,723	61,588
Wastewater Operations Fund	400,000	2,473	397,527
Solid Waste Technology Replacement	25,000	25,000	0
UEC - Ideascape	1,695,872	58,306	1,637,566
Total Estimated Capital Expenditures	2,221,616	95,960	2,125,656
Total Estimated Operating and Program Expenditures	22,996,536	19,074,608	3,921,929
<b>REPAYMENT OF INTERFUND LOAN TO WASTEWATER REHABILITATION FUND</b>	240,407	240,407	0
RESERVE FOR ENCUMBRANCES	0	22,529	(22,529)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	577,263	(577,263)
ECONOMIC RESERVE	2,077,500	1,897,900	179,600
<b>ESTIMATED AVAILABLE RESOURCES AND INVENTORY</b>	<u>\$ 9,591,876</u>	<u>\$ 11,492,146</u>	1,900,270

# SOLID WASTE CAPITAL PURCHASE FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,339,213	\$ 1,339,213	0
ESTIMATED OPERATING REVENUES			
Interest	11,430	16,555	5,125
Total Estimated Operating Revenues	11,430	16,555	5,125
ESTIMATED CAPITAL REVENUES			
Impact Fee	192,700	227,898	35,198
Total Estimated Capital Revenues	192,700	227,898	35,198
Total Estimated Revenues and Transfers In	204,130	244,453	40,323
Total Estimated Available for Appropriation	1,543,343	1,583,666	40,323
LESS ESTIMATED CAPITAL EXPENDITURES			
Solid Waste Capital Purchases	100,000	60,795	39,205
Solid Waste Lower Yard Improvement	43,325	0	43,325
Total Estimated Capital Expenditures	143,325	60,795	82,530
LESS ESTIMATED TRANSFERS OUT			
Solid Waste Operations Fund	531,957	15,826	516,131
Indirect Costs	5,145	5,145	0
Total Estimated Expenditures and Transfers Out	680,427	81,766	598,661
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	559,456	(559,456)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 862,916</u>	<u>\$ 942,444</u>	79,528

# SOLID WASTE REHABILITATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,005,305	\$ 1,005,305	0
ESTIMATED OPERATING REVENUES			
Interest	7,170	15,046	7,876
Total Estimated Operating Revenues	7,170	15,046	7,876
ESTIMATED TRANSFERS IN			
Utility Exploration Center Fund	10,000	10,000	0
Solid Waste Technology Replacement	25,000	25,000	0
Solid Waste Operations Fund	500,000	500,000	0
Total Estimated Transfers In	535,000	535,000	0
Total Estimated Revenues and Transfers In	542,170	550,046	7,876
Total Estimated Available for Appropriation	1,547,475	1,555,351	7,876
LESS ESTIMATED CAPITAL EXPENDITURES			
Solid Waste Annual Rehab	100,000	91,616	8,384
Solid Waste Technology Replacement	70,377	19,675	50,702
Solid Waste UEC Technology Replacement	20,000	702	19,298
Total Estimated Capital Expenditures	190,377	111,992	78,384
LESS ESTIMATED TRANSFERS OUT			
Indirect Costs	1,441	1,441	0
Total Estimated Expenditures and Transfers Out	191,818	113,433	78,384
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,355,657</u>	<u>\$ 1,441,917</u>	86,261

# GOLF COURSE OPERATIONS FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	\$ 1,763,131	\$ 1,763,131	0
<b>ESTIMATED REVENUES</b>			
Golf Operations Revenue*	2,500,000	2,460,487	(39,513)
Green Fees	0	5,375	5,375
Concession	0	36,000	36,000
Interest	31,100	16,859	(14,241)
Advertising Revenue	0	1,308	1,308
Other Revenue / Interest / Donations and Gifts	25,000	199,570	174,570
<b>Total Estimated Operating Revenues</b>	<b>2,556,100</b>	<b>2,719,599</b>	<b>163,499</b>
Total Estimated Available for Appropriation	4,319,231	4,482,730	163,499
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Operating Costs	1,835,600	1,725,478	110,122
03 Golf Course COPS Refunding	617,940	610,498	7,442
General Fund - Remodel	0	67,890	(67,890)
Post Retirement / Insurance Accrual Fund	6,800	7,873	(1,073)
Indirect Cost	105,072	105,072	0
<b>Total Estimated Operating Expenditures</b>	<b>2,565,412</b>	<b>2,516,811</b>	<b>48,601</b>
<b>ESTIMATED CAPITAL TRANSFERS OUT</b>			
Golf Course Improvement Fund	264,580	77,686	186,894
Total Estimated Expenditures and Transfers Out	2,829,992	2,594,497	235,495
<b>INTERFUND LOAN REPAYMENT TO AUTOMOTIVE REPLACEMENT FUND</b>			
	127,000	127,000	0
RESERVE FOR ENCUMBRANCES	0	20,928	(20,928)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	186,894	(186,894)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 1,362,239</b>	<b>\$ 1,553,411</b>	<b>191,172</b>

# GOLF COURSE IMPROVEMENT FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 59,390	\$ 59,390	0
ESTIMATED REVENUES			
Interest	430	665	235
Total Estimated Revenues	430	665	235
ESTIMATED TRANSFERS IN			
Golf Course Operations Fund	264,580	77,686	(186,894)
Total Estimated Transfers In	264,580	77,686	(186,894)
Total Estimated Revenues and Transfers In	265,010	78,351	(186,659)
Total Estimated Available for Appropriation	324,400	137,741	(186,659)
LESS ESTIMATED CAPITAL EXPENDITURES			
Diamond Oaks Golf Course Renovations	222,140	10,080	212,060
Woodcreek Golf Course Renovations	101,645	67,606	34,039
Total Estimated Capital Expenditures	323,785	77,686	246,099
RESERVE FOR CAPITAL IMPROVEMENTS	0	59,205	(59,205)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 615</u>	<u>\$ 850</u>	235

# LOCAL TRANSPORTATION FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 9,076,753</b>	<b>\$ 9,076,753</b>	<b>0</b>
<b>ESTIMATED OPERATING REVENUES</b>			
Passenger Fares and Services	860,500	931,607	71,107
LTF Article #4 (PUC § 99260(a))	5,228,170	15,607,653	10,379,483
Transportation Assistance Funds	0	581,661	581,661
Federal Dept of Transportation	635,000	695,016	60,016
California Dept of Transportation	0	132,000	132,000
State Bonds and Grants	3,718,303	399,173	(3,319,130)
Federal Reimbursement/Grants	938,676	0	(938,676)
Reimbursements	0	238	238
Interest	60,760	100,975	40,215
Donations/Gifts	5,000	8,010	3,010
Advertising	18,000	0	(18,000)
Non-Construction Contribution from Developers	13,000	0	(13,000)
Miscellaneous	20,600	34,490	13,890
<b>Total Estimated Operating Revenues</b>	<b>11,498,009</b>	<b>18,490,823</b>	<b>6,992,814</b>
<b>ESTIMATED CAPITAL REVENUES</b>			
CMAQ Grant	480,161	39,354	(440,807)
Pedestrian Bikeway Funds	231,395	85,225	(146,170)
Total Estimated Capital Revenues	711,556	124,578	(586,978)
<b>ESTIMATED TRANSFERS IN</b>			
Park Development - NRSP Fund	8,000	8,000	0
NCRFD #1	63,500	63,500	0
Municipal Services CFD #3	32,215	32,214	(1)
Northwest Roseville CFD Fund	105,000	66,812	(38,188)
North Central Roseville CFD Fund	76,008	76,008	0
Traffic Mitigation Fund	4,500,000	4,500,000	0
Transportation Fund	632,572	(9,911)	(642,483)
Total Estimated Transfers In	5,417,295	4,736,623	(680,672)
Total Estimated Revenues and Transfers In	17,626,860	23,352,025	5,725,165
Total Estimated Available for Appropriation	26,703,613	32,428,777	5,725,165
<b>LESS ESTIMATED OPERATING EXPENDITURES</b>			
Operating Expense	5,170,776	5,095,274	75,502
Transit Repower	75,000	0	75,000
Traffic Mitigation Fund	4,700,000	4,700,000	0
Gas Tax Fund	400,000	400,000	0
Consolidated Transportation Service Agency Fund	300,000	300,000	0
Post Retirement/Insurance Accrual Fund	13,042	19,482	(6,440)
Indirect Cost	231,536	231,536	0
<b>Total Estimated Operating Expenditures</b>	<b>10,890,354</b>	<b>10,746,292</b>	<b>144,061</b>
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Capital Improvement Projects	12,911,084	931,012	11,980,072
Total Estimated Capital Expenditures	12,911,084	931,012	11,980,072
<b>ESTIMATED CAPITAL TRANSFERS OUT</b>			
Transit Fund	632,572	(9,911)	642,483
Consolidated Transportation Service Agency Fund	137,475	137,475	0
Total Estimated Transfers Out	770,047	127,564	642,483
Total Estimated Expenditures and Transfers Out	24,571,485	11,804,869	12,766,616
RESERVE FOR ENCUMBRANCES	0	17,783	(17,783)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	6,280,183	(6,280,183)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 2,132,128</b>	<b>\$ 14,325,943</b>	<b>12,193,815</b>

# TRANSIT PROJECT FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 547,079	\$ 547,079	0
ESTIMATED OPERATING REVENUES			
Interest	4,890	6,935	2,045
Non-Construction Contribution from Developers	0	16,448	16,448
Total Estimated Operating Revenues	4,890	23,383	18,493
ESTIMATED CAPITAL REVENUES			
Federal Department of Transportation	0	212,410	212,410
Federal Bonds and Grants	1,198,986	0	(1,198,986)
State Bonds & Grants	0	496	496
Total Estimated Capital Revenues	1,198,986	212,906	(986,080)
Total Estimated Revenues and Transfers In	1,203,876	236,288	967,588
Total Estimated Available for Appropriation	1,750,955	783,367	967,588
LESS ESTIMATED CAPITAL EXPENDITURES			
2009 ARRA 5307 Bus Rehab/Maint	1,587,914	387,986	1,199,928
Trans Imp Prop 1B PTMISEA/PCTPA	0	600	(600)
Total Estimated Capital Expenditures	1,587,914	388,586	1,199,328
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	197,338	(197,338)
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 163,041</u></u>	<u><u>\$ 197,443</u></u>	34,402

# CONSOLIDATED TRANSPORTATION SERVICE AGENCY FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 396,150	\$ 396,150	0
ESTIMATED OPERATING REVENUES			
Interest	2,950	5,677	2,727
Federal Reimbursement Grant	200,000	211,432	11,432
State Reimbursement Grant	<u>86,000</u>	<u>88,589</u>	2,589
Total Estimated Operating Revenues	288,950	305,698	16,748
ESTIMATED CAPITAL REVENUES			
SB-325 Allocations	0	284,948	284,948
ESTIMATED TRANSFERS IN			
Transit Fund	<u>437,475</u>	<u>437,475</u>	0
Total Estimated Revenues and Transfers In	726,425	1,028,121	301,696
Total Estimated Available for Appropriation	1,122,575	1,424,271	301,696
LESS ESTIMATED EXPENDITURES			
Operating Expense	359,648	336,590	23,058
Upgrade Dispatch Center	<u>279,875</u>	<u>277,262</u>	2,613
Total Estimated Expenditures	639,523	613,852	25,671
ESTIMATED TRANSFERS OUT			
Indirect Costs	<u>4,072</u>	<u>4,072</u>	0
Total Estimated Transfers Out	4,072	4,072	0
Total Estimated Expenditures and Transfers Out	643,595	617,924	25,671
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	2,613	(2,613)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 478,980</u>	<u>\$ 803,734</u>	324,754

# SCHOOL-AGE CHILD CARE FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (68,968)	\$ (68,968)	0
ESTIMATED REVENUES			
Adventure Club/Preschool Education Program Fees	4,153,340	3,763,884	(389,456)
Park & Rec Use Fees	93,000	77,634	(15,366)
Lease Revenue	2,500	2,500	0
Child Development Grant - State	324,000	186,792	(137,208)
Interest	0	199	199
Reimbursement	198,000	202,613	4,613
Miscellaneous	0	2,890	2,890
Total Estimated Operating Revenues	4,770,840	4,236,512	(534,328)
ESTIMATED TRANSFERS IN			
General CIP Rehabilitation Fund	20,000	19,849	(151)
Total Estimated Transfers In	20,000	19,849	(151)
Total Estimated Revenues and Transfers In	4,790,840	4,256,361	(534,479)
Total Estimated Available for Appropriation	4,721,872	4,187,393	(534,479)
LESS ESTIMATED EXPENDITURES			
Adventure Club Operating Expense	4,138,602	3,916,185	222,417
Preschool Education Operating Expense	392,619	358,370	34,249
Interest Expense	45,998	45,998	0
Adventure Club Annual Rehab	20,000	19,849	151
Post Retirement Insurance / Accrual Fund	12,354	12,354	0
Indirect Cost	274,658	274,658	0
Total Estimated Operating Expenditures	4,884,231	4,627,414	256,817
ESTIMATED AVAILABLE RESOURCES	\$ (162,359)	\$ (440,021)	(277,663)

During FY12, department staff have worked diligently to clear the \$400,000 aged accounts receivable balance that had accumulated over the last 10 years. An Allowance for Doubtful Accounts for \$215,463 was recorded at June 30, 2011. During the FY13 budget cycle, it was estimated that a \$300,000 loan would be necessary to bring the fund balance back positive. Staff will work in FY13 to adjust that loan, now that actual figures are available. Additionally, staff is continuing to evaluate child care business trends during an unstable economy to develop program operational strategies for the future.

# AFFORDABLE HOUSING FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,163,899	\$ 2,163,899	0
ESTIMATED REVENUES			
Interest	94,865	107,322	12,457
Proceeds from Sleeping Seconds	100,000	103,455	3,455
In Lieu Affordable Housing Fee	44,000	190,919	146,919
Other Revenue	10,000	6,000	(4,000)
Reimbursements	0	4,608	4,608
Total Estimated Revenues	248,865	412,304	163,439
Total Estimated Available for Appropriation	2,412,764	2,576,203	163,439
LESS ESTIMATED EXPENDITURES			
Program Admin Salaries	50,122	45,857	4,265
Other Operating Expense	182,123	18,147	163,976
Deferred Loans	210,000	0	210,000
Total Estimated Expenditures	442,245	64,004	378,241
LESS ESTIMATED TRANSFERS OUT			
Indirect Costs	5,633	5,633	0
Total Estimated Expenditures and Transfers Out	447,878	69,637	378,241
RESERVE FOR ENCUMBRANCES	0	152,000	(152,000)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,964,886</u>	<u>\$ 2,354,565</u>	389,680

# AIR QUALITY MITIGATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 170,459	\$ 170,459	0
ESTIMATED REVENUES			
Interest	1,290	2,170	880
Mitigation Fees	21,000	31,143	10,143
Total Estimated Revenues	22,290	33,312	11,022
Total Estimated Available for Appropriation	192,749	203,771	11,022
LESS ESTIMATED EXPENDITURES			
General Projects - Air Quality Mitigation	18,385	2,991	15,394
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	120	120	0
Total Estimated Expenditures and Transfers Out	18,505	3,111	15,394
RESERVE FOR ENCUMBRANCES	0	15,385	(15,385)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 174,244</u>	<u>\$ 185,275</u>	11,032

# ANIMAL CONTROL SHELTER FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 345,212	\$ 345,212	0
ESTIMATED REVENUE			
Animal Control Shelter Fee	68,000	97,778	29,778
Interest	<u>2,510</u>	<u>4,311</u>	1,801
Total Estimated Revenues	70,510	102,089	31,579
Total Estimated Available for Appropriation	415,722	447,301	31,579
LESS ESTIMATED TRANSFERS OUT			
Strategic Improvement Fund	<u>118,301</u>	<u>0</u>	118,301
Total Estimated Transfers Out	118,301	0	118,301
Total Estimated Expenditures and Transfers Out	118,301	0	118,301
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	118,301	(118,301)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 297,421</u>	<u>\$ 329,000</u>	31,579

## BEGIN FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2	\$ 2	0
Total Estimated Available for Appropriation	2	2	0
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 2</u></u>	<u><u>\$ 2</u></u>	0

# BIKE TRAIL MAINTENANCE FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 121,182	\$ 121,182	0
ESTIMATED REVENUE			
Interest	<u>1,630</u>	<u>1,564</u>	(66)
Total Estimated Revenues	1,630	1,564	(66)
ESTIMATED TRANSFERS IN			
Johnson Ranch LLD Zone B	3,000	3,000	0
Johnson Ranch LLD Zone C	3,000	3,000	0
Johnson Ranch LLD Zone E	1,040	1,040	0
North Central Roseville LLD Zone F	3,090	3,090	0
North Central Roseville LLD Zone G	2,100	2,100	0
North Roseville CFD #2 Services District Zone A	2,671	2,671	0
North Roseville CFD #2 Services District Zone B	2,467	2,467	0
North Roseville CFD #2 Services District Zone C	6,366	6,366	0
Stone Point CFD #4 Services District	2,128	2,128	0
Stoneridge CFD#1 Services District	26,988	26,988	0
Stoneridge Parcel 1 CFD #2 Services District	734	734	0
Woodcreek West CFD #2 Services District	8,898	8,898	0
Crocker Ranch CFD #2 Services District	3,960	3,960	0
Woodcreek East CFD #2 Services District	5,997	5,997	0
North Central LLD	3,582	3,582	0
Westpark CFD #2 Services District	9,568	9,568	0
Fiddymont Ranch CFD #2 Services District	7,488	7,488	0
Infill Services District CFD #\$	<u>4,556</u>	<u>4,556</u>	0
Total Estimated Transfers In	97,633	97,633	0
Total Estimated Available for Appropriation	220,445	220,380	(66)
LESS ESTIMATED EXPENDITURES			
Indirect Costs	1,627	1,627	0
Program Expenses	<u>124,000</u>	<u>112,467</u>	11,533
Total Estimated Expenditures	125,627	114,094	11,533
RESERVE FOR ENCUMBRANCES	0	1,609	(1,609)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 94,818</u>	<u>\$ 104,677</u>	9,858

## CAL/HOME FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 12,034	\$ 12,034	0
ESTIMATED REVENUES			
Cal/Home Program Income	50,000 0	0 21,126	(50,000) 21,126
Total Estimated Revenues	50,000	21,126	(28,874)
Total Estimated Available for Appropriation	62,034	33,160	(28,874)
LESS ESTIMATED EXPENDITURES			
Cal/Home Programs	50,000	39,830	10,170
Total Estimated Expenditures	50,000	39,830	10,170
ESTIMATED AVAILABLE RESOURCES	<u>\$ 12,034</u>	<u>\$ (6,670)</u>	<u>(18,704)</u>

*The program income available to fund the two rehabilitation project loans in the Cal/Home Fund were miscalculated by \$6,700 at year-end. This deficit will be made up in FY2013 when either additional program income funds become available from homeowner payoffs or a transfer is made from the CDBG Fund that is authorized for these types of expenditures.*

# COMMUNITY DEVELOPMENT BLOCK GRANT

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 42,388	\$ 42,388	0
ESTIMATED REVENUES			
Community Development Block Grant	673,000	476,828	(196,172)
Federal Bonds/Grants/Reimbursements	0	40,688	40,688
Interest Income	<u>6,210</u>	<u>6,210</u>	0
Total Estimated Revenues	679,210	523,727	(155,483)
Total Estimated Available for Appropriation	721,598	566,114	(155,483)
LESS ESTIMATED EXPENDITURES			
Program Admin Salaries	186,311	160,879	25,432
Other Operating Expenditures	6,214	5,298	916
CDBG Programs	<u>499,278</u>	<u>394,323</u>	104,955
Total Estimated Operating Costs	691,803	560,499	131,304
Total Estimated Expenditures and Transfers Out	691,803	560,499	131,304
ESTIMATED AVAILABLE RESOURCES	<u>\$ 29,795</u>	<u>\$ 5,615</u>	(24,180)

## DOWNTOWN PARKING FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	0
ESTIMATED REVENUE			
In Lieu Fees	0	2,800	2,800
Interest	0	8	8
Total Estimated Revenues	0	2,808	2,808
Total Estimated Available for Appropriation	0	2,808	2,808
ESTIMATED AVAILABLE RESOURCES	<u>\$ 0</u>	<u>\$ 2,808</u>	<u>2,808</u>

## FEMA FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 219,577	\$ 219,577	0
Total Estimated Available for Appropriation	219,577	219,577	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 219,577</u>	<u>\$ 219,577</u>	0

# FIRE FACILITIES TAX FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 6,886,958	\$ 6,886,958	0
ESTIMATED REVENUES			
Fire Facilities Tax	460,000	668,968	208,968
Fire Facilities Fee	15,000	41,772	26,772
Interest	62,420	85,876	23,456
Federal Reimbursement/Grants/Bonds	24,485	24,646	161
Other Revenues	0	116	116
Total Estimated Revenues	561,905	821,379	259,474
ESTIMATED TRANSFERS IN			
Automotive Replacement Fund	265,708	265,708	0
Total Estimated Revenues and Transfers In	827,613	1,087,087	259,474
INTERFUND LOAN FROM AUTO REPLACEMENT FUND	954,203	954,203	0
Total Estimated Available for Appropriation	8,668,774	8,928,248	259,474
LESS ESTIMATED EXPENDITURES			
Operating Expenditures	1,501,036	1,485,397	15,639
Fire Station 1 Relocation	400,000	377,269	22,731
LESS ESTIMATED TRANSFERS OUT			
Building Improvement Fund	4,961,472	891,094	4,070,378
Indirect Cost	12,353	12,353	0
Total Estimated Transfers Out	4,973,825	903,447	4,070,378
Total Estimated Expenditures & Transfers Out	6,874,861	2,766,113	4,108,748
RESERVE FOR ENCUMBRANCES	0	3,781	(3,781)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	4,093,109	(4,093,109)
ESTIMATED AVAILABLE RESOURCES	\$ 1,793,913	\$ 2,065,245	271,332

# GAS TAX FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,503,229	\$ 5,503,229	0
<b>ESTIMATED REVENUES</b>			
Highway Users Tax 2105	588,134	554,414	(33,720)
Highway Users Tax 2106	468,031	429,402	(38,629)
Highway Users Tax 2107	783,835	818,697	34,862
Highway Users Tax 2107.5	10,000	10,000	0
Highway Users Tax 2103	1,000,000	1,606,642	606,642
State Bonds/Grants	462,525	0	(462,525)
Federal Bonds/Grants	3,659,061	880,803	(2,778,258)
Engineering Fees	0	80,595	80,595
Interest	19,280	59,533	40,253
Reimbursement	1,700,000	1,720,196	20,196
Miscellaneous Revenue	0	1,746	1,746
Total Estimated Revenues	8,690,866	6,162,029	(2,528,837)
<b>ESTIMATED TRANSFERS IN</b>			
Utility Impact Reimbursement Fund	1,700,000	1,686,567	(13,433)
General CIP Rehabilitation Fund	59,925	1,479	(58,446)
Transportation Fund	400,000	400,000	0
Traffic Mitigation Fund	678,027	500,000	(178,027)
Total Estimated Transfers In	2,837,952	2,588,046	(249,906)
Total Estimated Revenues and Transfers In	11,528,818	8,750,075	(2,778,743)
Total Estimated Available for Appropriation	17,032,047	14,253,304	(2,778,743)
<b>LESS ESTIMATED EXPENDITURES</b>			
Interfund Loan Interest			
Reserve Drive / Berry Street	1,316,339	606,648	709,691
Washington Drainage Pump	20,224	0	20,224
Storm Drain Project	1,405,019	298,278	1,106,741
ARRA Cirby Way Rubberized	(74,508)	1,770	(76,278)
Fiddym Road Repair	4,090	0	4,090
2010 ARRA Douglas Blvd Bonded	434,626	1,770	432,856
2010 ARRA Arterial Microsurf	1,712,211	1,215,212	496,999
Pedestrian Facilities Project	522,450	1,479	520,971
Industrial Ave Rubber Overlay	2,343,160	1,230	2,341,930
Street Resurfacing	5,578,700	3,115,948	2,462,752
Total Capital Improvement Projects	13,262,311	5,242,335	8,019,976
<b>LESS ESTIMATED TRANSFERS OUT</b>			
General Fund	1,288,280	1,282,867	5,413
Traffic Congestion Relief Fund	0	871	(871)
Traffic Mitigation Fund	649,338	649,338	0
Indirect Cost	4,844	4,844	0
Total Estimated Transfers Out	1,942,462	1,937,920	4,542
Total Estimated Expenditures & Transfers Out	15,204,773	7,180,255	8,024,518
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	2,906,274	(2,906,274)
RESERVE FOR ENCUMBRANCES	0	1,136,505	(1,136,505)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u>\$ 1,827,274</u>	<u>\$ 3,030,270</u>	<u>1,202,995</u>

# HOME IMPROVEMENT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	398,868	398,868	0
ESTIMATED REVENUES			
Interest	21,999	22,692	693
Total Estimated Revenues	21,999	22,692	693
Total Estimated Available for Appropriation	420,867	421,560	693
LESS ESTIMATED EXPENDITURES			
Loan Program	110,000	0	110,000
LESS ESTIMATED TRANSFERS OUT			
General Fund	176,686	176,686	0
Indirect Cost	207	207	0
Total Estimated Expenditures & Transfers Out	286,893	176,893	110,000
RESERVE FOR ENCUMBRANCE	0	110,000	(110,000)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 133,974</u>	<u>\$ 134,667</u>	693

# HOME INVESTMENT PARTNERSHIP PROGRAM FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 121,854	\$ 121,854	0
ESTIMATED REVENUES			
Home Program Revenue	150,000	(94,068)	(244,068)
Housing Program Income	0	48,856	48,856
Total Estimated Revenue	150,000	(45,212)	(195,212)
ESTIMATED TRANSFERS IN			
Low/Moderate Income Housing Fund	100,000	0	(100,000)
Total Estimated Transfers In	100,000	0	(100,000)
Total Estimated Revenues and Transfers In	250,000	(45,212)	(295,212)
Total Estimated Available for Appropriation	371,854	76,642	(295,212)
LESS ESTIMATED EXPENDITURES			
Home Investment Programs	163,930	15,224	148,706
Total Estimated Expenditures	163,930	15,224	148,706
RESERVE FOR ENCUMBRANCES	0	3,930	(3,930)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 207,924</u>	<u>\$ 57,488</u>	(150,436)

## HOUSING TRUST FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,384,416	\$ 1,384,416	0
ESTIMATED REVENUES			
Interest	<u>12,560</u>	<u>17,610</u>	5,050
Total Estimated Revenues and Transfers In	12,560	17,610	5,050
Total Estimated Available for Appropriation	1,396,976	1,402,026	5,050
LESS ESTIMATED EXPENDITURES			
Deferred Loans	1,270,000	27,128	1,242,872
LESS ESTIMATED TRANSFERS OUT			
Indirect Costs	<u>682</u>	<u>682</u>	0
Total Estimated Expenditures	1,270,682	27,810	1,242,872
RESERVE FOR ENCUMBRANCES	0	190,000	(190,000)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 126,294</u>	<u>\$ 1,184,216</u>	1,057,922

# LIBRARY FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 312,418	\$ 312,418	0
<b>ESTIMATED REVENUES</b>			
Library Services	60,000	25,335	(34,665)
Interest	2,510	3,808	1,298
Rental Revenue	18,000	12,603	(5,397)
Sale of Books	14,000	4,220	(9,780)
Donations	2,000	23,335	21,335
Total Estimated Revenues	96,510	69,302	(27,208)
Total Estimated Available for Appropriation	408,928	381,720	(27,208)
<b>LESS ESTIMATED EXPENDITURES</b>			
Main Library	167,000	103,236	63,764
Indirect Cost	3,452	3,452	0
Total Estimated Expenditures and Transfers Out	170,452	106,688	63,764
ESTIMATED AVAILABLE RESOURCES	<u>\$ 238,476</u>	<u>\$ 275,032</u>	36,556

## MISCELLANEOUS SPECIAL REVENUE FUNDS

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,058,528	\$ 1,058,528	0
<b>ESTIMATED REVENUES</b>			
Pennies for the Parade Donation Fund	10	0	(10)
Park & Recreation Donation Fund	3,340	9,672	6,332
Roseville Youth Sports Coalition Fund	42,510	46,934	4,424
Fire Museum Donation Fund	410	411	1
Buckle Up Baby Fund	25,280	15,406	(9,874)
Harrigan Trust Adult Literacy Fund	2,480	32,946	30,466
Rehabilitation Account Fund	400,000	232,531	(167,469)
Cable TV PEG Funds	169,260	230,327	61,067
Forfeited Property Fund	15,929	38,702	22,773
Federal Asset Seizure Fund	200	281	81
Police Evidence Funds	650	22,053	21,403
Olympus Point Children's Art Fund	20	23	3
Total Estimated Revenues	660,089	629,285	(30,804)
Total Estimated Available for Appropriation	1,718,617	1,687,813	(30,804)
<b>LESS ESTIMATED EXPENDITURES</b>			
Fire Museum Donation Fund	2,475	400	2,075
Buckle Up Baby Fund	18,000	11,124	6,876
Harrigan Trust Adult Literacy Fund	20,000	20,000	0
Rehabilitation Account Fund	400,000	232,531	167,469
Cable TV PEG Funds	147,510	66,510	81,000
Forfeited Property Fund	54,520	51,484	3,036
Police Evidence Funds	1	0	1
Olympus Point Children's Art Fund	1,945	1,945	0
Total Estimated Expenditures	644,451	383,994	260,457
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Citywide Park Development Fund from Roseville Youth Sports Coalition Fund	66,000	7,493	58,507
Total Estimated Transfers Out	66,000	7,493	58,507
Total Estimated Expenditures and Transfers Out	710,451	391,487	318,964
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,008,166</u>	<u>\$ 1,296,326</u>	288,161

# NATIVE OAK TREE PROPAGATION FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,444,247	\$ 2,444,247	0
ESTIMATED REVENUES			
Interest	25,000	30,686	5,686
Miscellaneous Revenue	0	2,070	2,070
Tree Mitigation Fee	0	1,180	1,180
Total Estimated Revenues	25,000	33,936	8,936
Total Estimated Available for Appropriation	2,469,247	2,478,183	8,936
LESS ESTIMATED EXPENDITURES			
General Projects	484,783	382,297	102,486
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	3,664	3,664	0
Total Estimated Expenditures and Transfers Out	488,447	385,961	102,486
RESERVE FOR ENCUMBRANCES	0	44,012	(44,012)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,980,800</u>	<u>\$ 2,048,210</u>	67,410

# **NON-NATIVE TREE PROPAGATION FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,331,418	\$ 1,331,418	0
ESTIMATED REVENUES			
Interest	<u>12,330</u>	<u>16,902</u>	4,572
Total Estimated Revenues	12,330	16,902	4,572
Total Estimated Available for Appropriation	1,343,748	1,348,320	4,572
LESS ESTIMATED EXPENDITURES			
General Projects	187,594	66,692	120,902
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>1,004</u>	<u>1,004</u>	0
Total Estimated Expenditures and Transfers Out	188,598	67,696	120,902
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 1,155,150</u></u>	<u><u>\$ 1,280,624</u></u>	125,474

# OPEN SPACE MAINTENANCE FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 770,654	\$ 770,654	0
ESTIMATED REVENUE			
Interest	<u>7,670</u>	<u>10,026</u>	2,356
Total Estimated Revenues	<u>7,670</u>	<u>10,026</u>	2,356
ESTIMATED TRANSFERS IN			
Woodcreek West Endowment Fund	8,109	8,109	0
Woodcreek North (Sares) Fund	1,907	1,907	0
North Central Wetlands Endowment Fund	6,278	6,278	0
Commerce Center 65 Preserve Area Fund	1,753	1,753	0
Woodcreek East Longmeadow / Roseville Tech Park Fund	4,080	4,080	0
Reason Farms Environmental Preserve Fund	10,119	10,119	0
Silverado Oaks Urban Reserve Fund	1,141	1,141	0
Infill CFD #4 Woodcreek Oaks Preserve Fund	38,499	38,499	0
Open Space Endowment	538	538	0
Johnson Ranch LLD Zone A Fund	12,500	12,500	0
Johnson Ranch LLD Zone B Fund	8,000	8,000	0
Johnson Ranch LLD Zone C Fund	6,550	6,550	0
Johnson Ranch LLD Zone D Fund	213	213	0
Johnson Ranch LLD Zone E Fund	5,200	5,200	0
North Central Roseville LLD Zone F Fund	2,060	2,060	0
North Central Roseville LLD Zone G Fund	2,100	2,100	0
North Roseville CFD #2 Services District Zone A Fund	11,550	11,550	0
North Roseville CFD #2 Services District Zone B Fund	5,018	5,018	0
North Roseville CFD #2 Services District Zone C Fund	12,948	12,948	0
Stone Point CFD #4 Services District	1,125	1,125	0
Stoneridge CFD #1 Services District Fund	88,360	88,360	0
Woodcreek West CFD #2 Services District	23,490	23,490	0
Crocker Ranch CFD #2 Services District Fund	11,804	11,804	0
Highland Reserve North CFD #2 Services District	61,240	61,240	0
Woodcreek East CFD #2 Services District Fund	9,551	9,551	0
Stone Point CFD #2 Services District Fund	22,452	22,452	0
Westpark CFD #2 Services District Fund	1,040	1,040	0
Fiddymont Ranch CFD #2 Services District Fund	10,400	10,400	0
Municipal Services CFD #3 Services District Fund	3,000	3,000	0
Longmeadow CFD #2 Services District	2,080	2,080	0
Infill Services District CFD #2 Fund	<u>21,080</u>	<u>21,080</u>	0
Total Estimated Transfers In	<u>394,185</u>	<u>394,185</u>	0
Total Estimated Available for Appropriation	<u>1,172,510</u>	<u>1,174,866</u>	2,356
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Open Space Maintenance	512,528	295,573	216,955
Storm Water Management Fund	3,958	0	3,958
Automotive Replacement Fund	913	381	532
Indirect Costs	<u>2,992</u>	<u>2,992</u>	0
Total Estimated Expenditures	<u>520,392</u>	<u>298,946</u>	221,446
RESERVE FOR ENCUMBRANCES	0	163,533	(163,533)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	3,958	(3,958)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 652,119</u>	<u>\$ 708,429</u>	56,311

# CITY WIDE PARK DEVELOPMENT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERV	\$ 1,347,421	\$ 1,347,421	0
<b>ESTIMATED REVENUES</b>			
Interest	11,330	15,446	4,116
Park Construction Fees	129,000	279,233	150,233
In Lieu Park Fees	37,191	111,681	74,490
Park Unit Transfer Fee	5,000	2,324	(2,676)
Open Space In Lieu Fees	0	1,435	1,435
Federal Bond/Grants	0	(9,598)	(9,598)
Other Revenue	0	2,724	2,724
Total Estimated Revenues	182,521	403,243	220,722
<b>ESTIMATED TRANSFERS IN</b>			
Roseville Youth Sports Coalition Fund	66,000	7,493	(58,507)
Park Development - NCRSP Fund	87,188	0	(87,188)
General CIP Rehabilitation	6,000	0	(6,000)
Total Estimated Transfers In	159,188	7,493	(151,695)
Total Estimated Revenues and Transfers In	341,709	410,736	69,027
Total Estimated Available for Appropriation	1,689,130	1,758,157	69,027
<b>LESS ESTIMATED CAPITAL EXPENDITURES</b>			
Youth Sports Coalition Annual Projects	66,000	7,493	58,507
Park Site 56 - Gibson Park	99,082	0	99,082
Maidu - Exhibits	7,948	7,500	448
Central Park - Phase One	250,000	36,583	213,417
Maidu Interpretive Center Permanent Building Exhibits	23,281	0	23,281
Mahany - General	6,000	0	6,000
Total Capital Improvement Projects	452,311	51,576	400,735
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Building Improvement Fund	0	5,492	(5,492)
Park Development - SRSP Fund	89,000	89,000	0
Indirect Cost	3,939	3,939	0
Total Estimated Transfers Out	92,939	98,431	(5,492)
Total Capital Improvements and Transfers Out	545,250	150,007	395,243
<b>INTERFUND LOAN PAYMENT TO</b>			
CITY WIDE PARK DEVELOPMENT - WRSP FUND	650,000	650,000	0
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	0	248,592	(248,592)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u><u>\$ 493,880</u></u>	<u><u>\$ 709,558</u></u>	215,678

# **CITY WIDE PARK DEVELOPMENT - WRSP FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,203,516	\$ 5,203,516	0
ESTIMATED REVENUES			
Park Construction Fees	421,500	685,467	263,967
Interest	<u>41,850</u>	<u>67,327</u>	<u>25,477</u>
Total Estimated Revenues	463,350	752,794	289,444
LOAN PAYMENT FROM CITY WIDE PARK DEVELOPMENT FUND	650,000	650,000	0
Total Estimated Available for Appropriation	6,316,866	6,606,310	289,444
ESTIMATED EXPENDITURES AND TRANSFERS OUT			
WRSP Dog Park	200,000	0	200,000
Park Development - WRSP Fund	<u>200,000</u>	<u>52,349</u>	<u>147,651</u>
Total Estimated Transfers Out	400,000	52,349	347,651
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	347,651	(347,651)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 5,916,866</u>	<u>\$ 6,206,310</u>	<u>289,443</u>

## **PARK DEVELOPMENT - FIDDYMENT44/WALAIRES FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 137,088	\$ 137,088	0
<b>ESTIMATED REVENUES</b>			
Neighborhood Park Fees	35,469	99,651	64,182
In Lieu Park Fees	37,191	104,489	67,298
Interest	1,170	2,266	1,096
Total Estimated Revenues	73,830	206,406	132,576
Total Estimated Available for Appropriation	210,918	343,495	132,576
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Park Development - Longmeadow Fund	90,000	18,759	71,241
Total Estimated Expenditures and Transfers Out	90,000	18,759	71,241
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	0	71,241	(71,241)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u>\$ 120,918</u>	<u>\$ 253,495</u>	132,577

## PARK DEVELOPMENT - HRNSP FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 255,689	\$ 255,689	0
ESTIMATED REVENUES			
Interest	2,210	3,208	998
Total Estimated Revenue	2,210	3,208	998
Total Estimated Available for Appropriation	257,899	258,898	998
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	183	183	0
Total Transfers Out	183	183	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 257,716</u>	<u>\$ 258,715</u>	998

# PARK DEVELOPMENT - INFILL FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,120,744	\$ 1,120,744	0
ESTIMATED REVENUES			
Interest	8,040	14,291	6,251
Neighborhood Park Fee	0	10,940	10,940
Total Estimated Revenues	8,040	25,231	17,191
ESTIMATED TRANSFERS IN			
General CIP Rehabilitation Fund	193,196	4,111	(189,085)
Total Estimated Transfers In	193,196	4,111	(189,085)
Total Estimated Revenues and Transfers In	201,236	29,342	(171,894)
Total Estimated Available for Appropriation	1,321,980	1,150,086	(171,894)
LESS ESTIMATED CAPITAL EXPENDITURES			
Dry Creek Erosion at Royer Park	193,197	4,111	189,086
Saugstad Tennis Courts	182,341	9,800	172,541
Total Capital Improvement Projects	375,538	13,911	361,627
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	1,000	1,000	0
Total Estimated Transfers Out	1,000	1,000	0
Total Capital Improvement Projects and Transfers Out	376,538	14,911	361,627
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	172,541	(172,541)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 945,442</u>	<u>\$ 962,634</u>	17,192

# PARK DEVELOPMENT - LONGMEADOW FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 708,626	\$ 708,626	0
ESTIMATED REVENUES			
Neighborhood Park Fees	21,185	31,220	10,035
Interest	5,360	8,729	3,369
Total Estimated Revenues	26,545	39,949	13,404
ESTIMATED TRANSFERS IN			
Park Development - Fiddymont 44/Walaire Fund	90,000	18,759	(71,241)
Longmeadow CFD #2 Services District Fund	38,325	38,325	0
Total Estimated Transfers In	128,325	57,084	(71,241)
Total Estimated Available for Appropriation	863,496	805,659	(57,837)
LESS ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Longmeadow Neighborhood Park	790,000	18,759	771,241
Total Estimated Expenditures and Transfers Out	790,000	18,759	771,241
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	700,000	(700,000)
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 73,496</u></u>	<u><u>\$ 86,900</u></u>	13,404

## PARK DEVELOPMENT - NCRSP FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,126,098	\$ 2,126,098	0
ESTIMATED REVENUES			
Interest	18,740	27,464	8,724
Neighborhood Park Fee	13,000	15,588	2,588
Total Estimated Revenues	31,740	43,052	11,312
ESTIMATED TRANSFERS IN			
Park Development - SERSP Fund	123,000	123,000	0
Total Estimated Revenues and Transfers In	154,740	166,052	11,312
INTERFUND LOAN PAYMENT FROM PARK DEVELOPMENT - SERSP	77,000	77,000	0
Total Estimated Available for Appropriation	2,357,838	2,369,150	11,312
LESS ESTIMATED CAPITAL EXPENDITURES			
NC 55B Parksite	20,000	0	20,000
Total Capital Improvement Projects	20,000	0	20,000
LESS ESTIMATED TRANSFERS OUT			
Park Development - SERSP Fund	123,000	123,000	0
City Wide Park Development Fund	87,188	0	87,188
Indirect Cost	1,154	1,154	0
Total Capital Improvement Projects and Transfers Out	231,342	124,154	107,188
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	107,188	(107,188)
ESTIMATED AVAILABLE RESOURCES	\$ 2,126,496	\$ 2,137,808	11,312

## PARK DEVELOPMENT - NERSP FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 25,030	\$ 25,030	0
ESTIMATED REVENUES			
Interest	230	319	89
Total Estimated Revenues	230	319	89
Total Estimated Available for Appropriation	25,260	25,349	89
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	40	40	0
Total Transfers Out	40	40	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 25,220</u>	<u>\$ 25,309</u>	89

## PARK DEVELOPMENT - NRSP FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 632,312	\$ 632,312	0
ESTIMATED REVENUES			
Interest	5,510	8,103	2,593
Neighborhood Park Fee	24,000	29,583	5,583
Bike Trail Fees	3,000	3,804	804
State Bonds/Grants/Reimbursements	175,000	0	(175,000)
Total Estimated Revenues	207,510	41,489	(166,021)
Total Estimated Available for Appropriation	839,822	673,801	(166,021)
LESS ESTIMATED CAPITAL EXPENDITURES			
Bike Trail Reimbursement	92,646	0	92,646
William "Bill" Hughes Park	350,000	1,571	348,429
LESS ESTIMATED TRANSFERS OUT			
Park Development NRSP II Fund	240,000	0	240,000
Local Transportation Fund	8,000	8,000	0
Indirect Cost	496	496	0
Total Capital Improvement Projects and Transfers Out	691,142	10,067	681,075
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	506,075	(506,075)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 148,680</u>	<u>\$ 157,660</u>	8,980

## PARK DEVELOPMENT - NRSP II FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 147,725	\$ 147,725	0
ESTIMATED REVENUES			
Interest	2,030	4,082	2,052
Total Estimated Revenues	2,030	4,082	2,052
ESTIMATED TRANSFERS IN			
Park Development NRSP Fund	240,000	0	(240,000)
Total Estimated Revenues and Transfers In	242,030	4,082	2,052
Total Estimated Available for Appropriation	389,755	151,807	(237,948)
LESS ESTIMATED CAPITAL EXPENDITURES			
Veterans Park Phase II	240,000	0	240,000
Total Capital Improvement Projects	240,000	0	240,000
ESTIMATED AVAILABLE RESOURCES	\$ 149,755	\$ 151,807	2,052

## PARK DEVELOPMENT - NRSP III FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 147,499	\$ 147,499	0
ESTIMATED REVENUES			
Neighborhood Park Fees	23,500	48,138	24,638
In Lieu Fees	0	7,191	7,191
Interest	1,160	1,856	696
Total Estimated Revenues	24,660	57,185	32,525
Total Estimated Available for Appropriation	172,159	204,685	32,525
ESTIMATED AVAILABLE RESOURCES	<u>\$ 172,159</u>	<u>\$ 204,685</u>	32,525

## PARK DEVELOPMENT - NWRSP FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,371	\$ 2,371	0
ESTIMATED REVENUES			
Interest	1,500	29	(1,471)
Total Estimated Revenues	1,500	29	(1,471)
Total Estimated Available for Appropriation	3,871	2,400	(1,471)
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	148	148	0
Total Transfers Out	148	148	0
TOTAL CAPITAL EXPENDITURES AND TRANSFERS OUT	148	148	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,723</u>	<u>\$ 2,252</u>	(1,471)

## PARK DEVELOPMENT - SERSP FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 78,277	\$ 78,277	0
ESTIMATED REVENUES			
Interest	700	413	(287)
ESTIMATED TRANSFER IN			
Park Development - NCRSP Fund	123,000	123,000	0
Total Estimated Revenues and Transfer In	123,700	123,413	(287)
Total Estimated Available for Appropriation	201,977	201,690	(287)
LESS ESTIMATED TRANSFERS OUT			
Park Development - NCRSP Fund	123,000	123,000	0
Indirect Cost	97	97	0
Total Capital Improvement Projects and Transfers Out	123,097	123,097	0
INTERFUND LOAN PAYMENT TO PARK DEVELOPMENT - NCRSP	77,000	77,000	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,880</u>	<u>\$ 1,593</u>	(287)

# PARK DEVELOPMENT - SRSP FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,631,402	\$ 1,631,402	0
ESTIMATED REVENUES			
Interest	16,294	20,983	4,688
Neighborhood Park Fee	7,500	0	(7,500)
Bike Trail Fees	850	0	(850)
Total Estimated Revenue	24,644	20,983	(3,662)
ESTIMATED TRANSFERS IN			
Citywide Park Development Fund	89,000	89,000	0
Stoneridge West CFD #1	424,800	424,800	0
Total Estimated Transfers In	513,800	513,800	0
Total Estimated Revenues and Transfers In	538,444	534,783	(3,662)
Total Estimated Available for Appropriation	2,169,846	2,166,185	(3,662)
LESS ESTIMATED CAPITAL EXPENDITURES			
Harry Crabb Park	1,319,158	529,200	789,958
Stoneridge - Park Site 2, 3, 4	35,000	0	35,000
Indirect Cost	783	783	0
Total Capital Improvement Projects and Transfers Out	1,354,941	529,983	824,958
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	824,958	(824,958)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 814,905</u>	<u>\$ 811,243</u>	(3,662)

## PARK DEVELOPMENT - WOODCREEK EAST FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 13,216	\$ 13,216	0
ESTIMATED REVENUES			
Interest Income	<u>90</u>	<u>1,103</u>	1,013
Total Estimated Revenue	90	1,103	1,013
Total Estimated Available for Appropriation	13,306	14,319	1,013
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 13,306</u></u>	<u><u>\$ 14,319</u></u>	1,013

# PARK DEVELOPMENT - WRSP FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,980,360	\$ 5,980,360	0
ESTIMATED REVENUES			
Neighborhood Park Fees	453,000	603,198	150,198
Bike Trail Fees	126,000	206,258	80,258
Paseo Fees	63,800	109,340	45,540
Interest	45,890	73,769	27,879
Total Estimated Revenues	688,690	992,565	303,875
ESTIMATED TRANSFERS IN			
City Wide Park Development - WRSP	200,000	52,349	(147,651)
Total Estimated Available for Appropriation	6,869,050	7,025,274	156,224
ESTIMATED CAPITAL EXPENDITURES			
Westpark School / Park Site at Chilton	8,557	8,556	1
Westpark School / Park Site at Junction	1,980	1,980	0
Village Center - WRSP	14,957	0	14,957
WRSP Fiddyment F-83 Bike Trail	783,238	605,130	178,108
W53 Church Park	2,499,645	52,849	2,446,796
Total Estimated Expenditures	3,308,377	668,515	2,639,862
ESTIMATED TRANSFERS OUT			
Indirect Costs	3,143	3,143	0
Total Estimated Expenditures and Transfers Out	3,311,520	671,658	2,639,862
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	2,492,210	(2,492,210)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 3,557,530</u>	<u>\$ 3,861,406</u>	303,877

# REASON FARMS REVENUE ACCOUNT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 733,752	\$ 733,752	0
<b>ESTIMATED REVENUES</b>			
Lease Revenue	0	750	750
Interest	6,310	9,280	2,970
Miscellaneous Revenue	<u>0</u>	<u>54,754</u>	<u>54,754</u>
Total Estimated Revenues	6,310	64,784	58,474
Total Estimated Available for Appropriation	740,062	798,535	58,474
<b>ESTIMATED EXPENDITURES</b>			
Reason Farms Environmental Preserve	271,033	0	271,033
Reason Farms Property Management	<u>150,000</u>	<u>137,465</u>	<u>12,535</u>
Total Estimated Expenditures and Transfers Out	421,033	137,465	283,568
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	271,033	(271,033)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 319,029</u>	<u>\$ 390,037</u>	<u>71,009</u>

# PLEASANT GROVE DRAINAGE BASIN CONSTRUCTION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 6,876,163	\$ 6,876,163	0
ESTIMATED REVENUES			
Interest	61,100	88,427	27,327
Mitigation Fees	170,000	214,368	44,368
Miscellaneous Revenue	0	1,583	1,583
Total Estimated Revenues	231,100	304,378	73,278
Total Estimated Available for Appropriation	<u>7,107,263</u>	<u>7,180,541</u>	<u>73,278</u>
ESTIMATED EXPENDITURES AND TRANSFERS OUT			
Pleasant Grove Retention Basin	546,076	9,693	536,383
Pleasant Grove Creek Hydraulic Modeling Update	17,308	0	17,308
Indirect Cost	4,031	4,031	0
Total Estimated Expenditures and Transfers Out	567,415	13,724	553,691
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	553,691	(553,691)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 6,539,848</u>	<u>\$ 6,613,126</u>	<u>73,279</u>

## PROJECT PLAY FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,049	\$ 2,049	0
ESTIMATED REVENUE			
Concession Revenue	150	0	(150)
Donations	36,000	2,880	(33,120)
Interest	<u>760</u>	<u>27</u>	(733)
Total Estimated Revenues	36,910	2,906	(34,004)
Total Estimated Available for Appropriation	38,959	4,955	(34,004)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 38,959</u>	<u>\$ 4,955</u>	(34,004)

# PUBLIC FACILITIES FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 11,983,469	\$ 11,983,469	0
ESTIMATED REVENUES			
Interest	103,660	150,153	46,493
Public Facilities Fee	900,000	1,471,304	571,304
Total Estimated Revenues	1,003,660	1,621,457	617,797
ESTIMATED TRANSFERS IN			
Strategic Improvement Fund	1,980,000	341,921	(1,638,079)
Traffic Mitigation Fund	142,675	142,675	0
Total Estimated Transfers In	2,122,675	484,596	(1,638,079)
Total Estimated Revenues and Transfers In	3,126,335	2,106,054	(1,020,281)
Total Estimated Available for Appropriation	15,109,804	14,089,523	(1,020,281)
LESS ESTIMATED EXPENDITURES			
WRSP Community Center	180,222	0	180,222
Radio Tower - West Plan	107,080	22,204	84,876
Town Square	7,054,544	429,196	6,625,348
Public Imp Plan Phase 1 Infrastructure	2,469,220	416,781	2,052,439
Total Estimated Expenditures	9,811,066	868,181	8,942,885
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	7,258	7,258	0
General Fund	60,000	60,000	0
Building Improvement Fund	5,139,268	25,775	5,113,493
Total Estimated Transfers Out	5,206,526	93,033	5,113,493
INTERFUND LOAN TO TECHNOLOGY REPLACEMENT FUND	595,054	595,054	0
Total Estimated Expenditures and Transfers Out	15,612,646	1,556,268	14,056,378
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	4,313,717	(4,313,717)
ESTIMATED AVAILABLE RESOURCES	\$ (502,842)	\$ 8,219,537	8,722,379

# STORM WATER MANAGEMENT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 130,705	\$ 130,705	0
<b>ESTIMATED REVENUES</b>			
Federal Bonds/Grants/Reimbursement Interest	314,717 2,340	0 494	(314,717) (1,846)
Total Estimated Revenues	317,057	494	(316,563)
<b>ESTIMATED TRANSFERS IN</b>			
General Fund	536,838	518,817	(18,021)
Open Space Maintenance Fund	3,958	0	(3,958)
Westpark CFD #2 Services District	42,845	42,845	0
Stone Point CFD #4 Services District	12,108	12,108	0
Northwest Roseville LLD Zone B	1,278	1,278	0
Highland Reserve North CFD #2 Services District	8,085	8,085	0
Fiddymt CFD #2	14,903	14,903	0
Infill Services District CFD #2	2,921	2,920	(1)
Total Estimated Transfers In	622,936	600,957	(21,979)
Total Estimated Revenues and Transfers In	939,993	601,450	(338,543)
Total Estimated Available for Appropriation	1,070,698	732,156	(338,543)
<b>LESS ESTIMATED EXPENDITURES</b>			
Storm Water Management Program	522,909	518,817	4,092
Secret Ravine Fish Barrier Removal	409,229	213,385	195,844
Total Estimated Expenditures	932,138	732,202	199,936
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Indirect Cost	14,222	14,222	0
Total Estimated Transfers Out	14,222	14,222	0
Total Estimated Expenditures and Transfers Out	946,360	746,424	199,936
<b>RESERVE FOR ENCUMBRANCES</b>	0	18,071	(18,071)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u>\$ 124,338</u>	<u>\$ (32,339)</u>	<u>(156,677)</u>

The Storm Water Management Fund balance is currently negative due to the delay in receiving the FY2012 budgeted grant funds. These funds will be received in FY2013 and will bring the fund balance to a positive.

## **SUPPLEMENTAL LAW ENFORCEMENT FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (0)	\$ (0)	0
ESTIMATED REVENUE			
Citizen's Option for Public Safety (COPS) Grant	140,000	115,464	(24,536)
Interest	1,360	1,853	493
Total Estimated Revenues	141,360	117,317	(24,043)
Total Estimated Available for Appropriation	141,360	117,317	(24,043)
LESS ESTIMATED TRANSFERS OUT			
General Fund	140,000	117,232	22,768
Indirect Costs	84	84	0
Total Estimated Transfers Out	140,084	117,316	22,768
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,276</u>	<u>\$ 1</u>	(1,275)

# TECHNOLOGY FEE REPLACEMENT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	0
ESTIMATED REVENUE			
Interest	<u>0</u>	<u>1,150</u>	1,150
Total Estimated Revenues	0	1,150	1,150
INTERFUND LOAN FROM PUBLIC FACILITIES FUND	595,054	595,054	0
Total Estimated Available for Appropriation	595,054	596,204	1,150
LESS ESTIMATED EXPENDITURES			
Permit System Replacement	<u>595,054</u>	<u>214,351</u>	380,703
Total Estimated Expenditures	595,054	214,351	380,703
Total Estimated Expenditures and Transfers Out	595,054	214,351	380,703
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	380,703	(380,703)
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 1,150</u></u>	1,150

## TRAFFIC BENEFIT FEE FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	0
ESTIMATED REVENUE			
Traffic Benefit Fee	36,800	36,800	0
Interest	<u>0</u>	<u>9</u>	<u>9</u>
Total Estimated Revenues	36,800	36,809	9
Total Estimated Available for Appropriation	36,800	36,809	9
ESTIMATED AVAILABLE RESOURCES	<u>\$ 36,800</u>	<u>\$ 36,809</u>	<u>9</u>

# TRAFFIC CONGESTION RELIEF FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (1,339)	\$ (1,339)	0
ESTIMATED REVENUES			
Interest	712	712	0
Gas Tax Fund	<u>871</u>	<u>871</u>	(0)
Total Estimated Revenues	1,583	1,583	0
Total Estimated Available for Appropriation	244	244	0
LESS ESTIMATED TRANSFERS OUT			
Indirect Costs	<u>244</u>	<u>244</u>	(0)
Total Estimated Transfers Out	244	244	(0)
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	(0)

# TRAFFIC MITIGATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 16,669,781</b>	<b>\$ 16,669,781</b>	<b>0</b>
<b>ESTIMATED REVENUES</b>			
California Department of Transportation	0	105,925	105,925
CMAQ Grant	1,088,112	0	(1,088,112)
TEA 21 RSTP Funds	0	632,146	632,146
Federal Bonds and Grants	2,417,965	28,392	(2,389,573)
Interest	143,680	200,352	56,672
Mitigation Fees	950,000	1,531,564	581,564
Other Revenues	170,193	25,859	(144,334)
Total Estimated Revenues	4,769,950	2,524,238	(2,245,712)
<b>ESTIMATED TRANSFERS IN</b>			
Gas Tax Fund	649,338	649,338	0
NERCFD #1 Construction Fund	128,000	128,000	0
Local Transportation Fund	4,700,000	4,700,000	0
Total Estimated Transfers In	5,477,338	5,477,338	0
Total Estimated Revenues and Transfers In	10,247,288	8,001,576	(2,245,712)
<b>Total Estimated Available for Appropriation</b>	<b>26,917,069</b>	<b>24,671,357</b>	<b>(2,245,712)</b>
<b>LESS ESTIMATED EXPENDITURES</b>			
Developer Reimbursement	736,979	0	736,979
Eureka / I-80 On-ramp	7,438,990	1,520,238	5,918,752
Mitigation Planning/Monitoring	27,517	0	27,517
Vernon / Riverside / Douglas Intersection	5,515	0	5,515
Short-Term CIP Model	56,031	29,206	26,825
Atkinson / PFE Road Widening	709,199	0	709,199
Washington Blvd/Andora Widening	1,763,658	37,800	1,725,858
Blue Oaks Widening	300,000	0	300,000
Sierra College / Douglas Dual Left Turn	91,467	0	91,467
WR ITS Conv Mgmt Hubs	66,941	7,407	59,534
Fiddymont Road Widening	3,381,007	291,155	3,089,852
Industrial Ave Bridge Replacement	495,379	14,494	480,885
Oakridge Bridge Replacement	97,545	15,560	81,985
CMS - Baseline and Foothills	300,000	7,385	292,615
RSVL Fiber Optics Project	934,319	28,770	905,549
Blue Oaks/Washington Intersection Improvements	406,172	406,113	59
Traffic Adaptive Pilot Project	106,150	578	105,572
City Traffic Model Update	55,823	59,096	(3,273)
Cirby / Riverside Intersection	202,528	765	201,763
Douglas / I-80 Interchange	14,199	661	13,538
Intrafund Loan Interest	520	520	0
Traffic Mitigation Operating Expenses	10,000	5,500	4,500
Special Studies - Roadway Permits	40,000	5,849	34,151
Traffic Signals	1,000,000	363,309	636,691
Total Capital Improvement Projects	18,239,939	2,794,404	15,445,535
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Gas Tax Fund	678,027	500,000	178,027
Public Facilities Fund	142,675	142,675	0
Local Transportation Fund	4,500,000	4,500,000	0
Indirect Cost	83,782	83,782	0
Total Estimated Transfers Out	5,404,484	5,226,457	178,027
Total Estimated Expenditures & Transfers Out	23,644,423	8,020,861	15,623,562
<b>RESERVE FOR ENCUMBRANCES</b>	<b>0</b>	<b>277,867</b>	<b>(277,867)</b>
<b>RESERVE FOR CAPITAL IMPROVEMENT PROJECTS</b>	<b>0</b>	<b>12,969,014</b>	<b>(12,969,014)</b>
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 3,272,646</b>	<b>\$ 3,403,615</b>	<b>130,969</b>

# TRAFFIC SAFETY FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	0
ESTIMATED REVENUE			
Vehicle Code Fines	350,000	278,070	(71,930)
Parking Violations	180,000	79,170	(100,830)
Other Court Fines	<u>185,000</u>	<u>112,986</u>	(72,014)
Total Estimated Revenues	715,000	470,227	(244,773)
Total Estimated Available for Appropriation	715,000	470,227	(244,773)
LESS ESTIMATED TRANSFERS OUT			
General Fund	<u>715,000</u>	<u>470,227</u>	244,773
Total Estimated Expenditures and Transfers Out	715,000	470,227	244,773
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ 0</u></u>	0

# TRAFFIC SIGNAL COORDINATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,202,944	\$ 2,202,944	0
ESTIMATED REVENUES			
Non-construction Contribution from Developers	22,000	30,482	8,482
Interest	<u>16,710</u>	<u>25,265</u>	8,555
Total Estimated Revenues	38,710	55,747	17,037
Total Estimated Available for Appropriation	2,241,654	2,258,691	17,037
LESS ESTIMATED EXPENDITURES			
Traffic Signal Coordination	50,000	49,509	491
LESS ESTIMATED TRANSFERS OUT			
Indirect Cost	<u>909</u>	<u>909</u>	0
Total Estimated Expenditures and Transfers Out	50,909	50,418	491
ESTIMATED AVAILABLE RESOURCES	<u>\$ 2,190,745</u>	<u>\$ 2,208,273</u>	17,528

# TRAFFIC SIGNALS MAINTENANCE FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,076,318	\$ 1,076,318	0
ESTIMATED REVENUES			
Interest	7,840	8,427	587
Plan Check Fees	10,000	0	(10,000)
Other Revenues	0	55,856	55,856
Total Estimated Revenues	17,840	64,283	46,443
ESTIMATED TRANSFERS IN			
Electric Operations Fund - Operations	<u>1,789,130</u>	<u>1,789,130</u>	0
Total Estimated Transfers In	1,789,130	1,789,130	0
Total Estimated Available for Appropriation	2,883,288	2,929,731	46,443
LESS ESTIMATED EXPENDITURES			
Traffic Signals	1,484,008	1,438,400	45,608
LESS ESTIMATED CAPITAL EXPENDITURES			
Traffic Signal Upgrades	437,442	209,286	228,156
LESS ESTIMATED TRANSFERS OUT			
General Fund	22,314	10,116	12,198
Indirect Cost	<u>85,441</u>	<u>85,441</u>	0
Total Estimated Expenditures and Transfers Out	2,029,205	1,743,244	285,961
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	240,353	(240,353)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 854,083</u>	<u>\$ 946,134</u>	92,051

## TRENCH CUT RECOVERY FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 75,199	\$ 75,199	0
ESTIMATED REVENUE			
Interest	680	960	280
Total Estimated Revenues	680	960	280
Total Estimated Available for Appropriation	75,879	76,159	280
LESS ESTIMATED TRANSFERS OUT			
Indirect Costs	37	37	0
Total Estimated Transfers Out	37	37	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 75,842</u>	<u>\$ 76,122</u>	280

# UTILITY EXPLORATION CENTER FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 77,964	\$ 77,964	0
ESTIMATED REVENUES			
Recreation Program Revenues	7,000	12,292	5,292
Park and Recreation Use Fees	1,000	0	(1,000)
Concession revenue	5,000	2,557	(2,443)
From Other Agencies	31,000	5,050	(25,950)
Donations	25,000	12,155	(12,845)
Interest	530	635	105
Total Estimated Revenues	69,530	32,689	(36,841)
ESTIMATED TRANSFERS IN			
Solid Waste Operations Fund	70,000	54,681	(15,319)
Wastewater Operations Fund	70,000	54,681	(15,319)
Water Operations Fund	70,000	54,677	(15,323)
Electric Operations Fund	195,000	160,446	(34,554)
Total Estimated Transfers In	405,000	324,485	(80,515)
ESTIMATED CAPITAL TRANSFERS IN			
Solid Waste Operations Fund	63,311	1,723	(61,588)
Wastewater Operations Fund	63,310	1,723	(61,587)
Water Operations Fund	63,308	1,723	(61,585)
Electric Operations Fund	100,000	2,722	(97,278)
Total Estimated Capital Transfers In	289,929	7,891	(282,038)
Total Estimated Revenues and Transfers In	764,459	365,065	(399,394)
Total Estimated Available for Appropriation	842,423	443,029	(399,394)
LESS ESTIMATED EXPENDITURES			
Utility Exploration Center Program	394,852	327,854	66,998
RUEC School Tour	15,000	3,593	11,407
LESS ESTIMATED CAPITAL EXPENDITURES			
UEC - Capital Replacement	289,929	7,891	282,038
LESS ESTIMATED TRANSFERS OUT			
Solid Waste Rehabilitation Fund	10,000	10,000	0
Indirect Cost	15,727	15,727	0
Total Estimated Expenditures and Transfers Out	725,508	365,065	360,443
RESERVE FOR ENCUMBRANCES	0	21,275	(21,275)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 116,914</u>	<u>\$ 56,689</u>	(60,225)

# UTILITY IMPACT REIMBURSEMENT FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,248,805	\$ 1,248,805	0
ESTIMATED REVENUE			
Interest	<u>17,150</u>	<u>26,843</u>	9,693
Total Estimated Revenues	17,150	26,843	9,693
ESTIMATED TRANSFERS IN			
Utility Impact Reimbursement - Solid Waste Operations Fund	294,100	294,100	0
Utility Impact Reimbursement - Wastewater Operations Fund	669,800	669,800	0
Utility Impact Reimbursement - Water Operations Fund	<u>736,100</u>	<u>736,100</u>	0
Total Estimated Transfers In	1,700,000	1,700,000	0
Total Estimated Revenues and Transfers In	1,717,150	1,726,843	9,693
Total Estimated Available for Appropriation	2,965,955	2,975,647	9,693
LESS ESTIMATED TRANSFERS OUT			
General Fund	117,580	53,320	64,260
Gas Tax Fund	<u>1,700,000</u>	<u>1,686,567</u>	13,433
Total Estimated Transfers Out	1,817,580	1,739,887	77,693
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	64,260	(64,260)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,148,375</u>	<u>\$ 1,171,500</u>	23,125

# BUILDING IMPROVEMENT FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 1,799,773	\$ 1,799,773	0
ESTIMATED REVENUES			
Interest	16,140	22,755	6,615
Miscellaneous	400,000	0	(400,000)
Total Estimated Revenues	416,140	22,755	(393,385)
ESTIMATED TRANSFERS IN			0
Fire Facilities Tax	4,961,472	891,094	(4,070,378)
Public Facilities Fund	5,139,268	25,775	(5,113,493)
City Wide Park Development Fund	0	5,492	5,492
General CIP Rehabilitation Fund	840,730	1,946	(838,784)
Total Estimated Transfers In	10,941,470	924,307	(10,017,163)
Total Estimated Revenues and Transfers In	11,357,610	947,062	(10,410,548)
Total Estimated Available for Appropriation	13,157,383	2,746,835	(10,410,548)
LESS ESTIMATED EXPENDITURES			
Blue Oaks Fire Station	1,451,593	0	1,451,593
Central Park Rec Pool (HRN 52)	5,736	5,736	(0)
Police Gym / Locker Room Expansion	5,139,268	25,775	5,113,493
Main Library Remodel - First Floor	840,730	1,946	838,784
Fire Station - WRSP	4,059,879	891,094	3,168,785
Native American Interpretive Center	0	(244)	244
Total Capital Improvement Projects	11,497,206	924,307	10,572,899
ESTIMATED TRANSFERS OUT			
Indirect Costs	11,310	11,310	0
Total Estimated Expenditures and Transfers Out	11,508,516	935,617	10,572,899
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	150,000	(150,000)
ESTIMATED AVAILABLE RESOURCES	\$ 1,648,867	\$ 1,661,218	12,351

# GENERAL CIP REHABILITATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 14,819,170	\$ 14,819,170	0
ESTIMATED REVENUES			
Interest	<u>136,780</u>	188,849	52,069
Total Estimated Revenues and Transfers In	136,780	188,849	52,069
Total Estimated Available for Appropriation	<u>14,955,950</u>	15,008,019	52,069
ESTIMATED CAPITAL EXPENDITURES			
Fire Station #4 Improvements	485,298	0	485,298
Mahany All Weather Field Replacement	498,707	0	498,707
Carnegie Site Drain ADA Improvements	300,000	105,710	194,290
Annual Pool Facility Rehabilitation Project	<u>45,400</u>	<u>45,400</u>	0
Total Estimated Capital Expenditures	1,329,405	151,110	1,178,295
ESTIMATED TRANSFERS OUT			
CIP Contribution to General Fund	1,075,391	218,381	857,010
General Fund - CIP Rehabilitation Plan	376,750	177,782	198,968
School-Age Child Care Fund	20,000	19,849	151
Building Improvement Fund	840,730	1,946	838,784
Gas Tax Fund	0	1,479	(1,479)
City Wide Park Development	6,000	0	6,000
Park Development - Infill Fund	<u>193,196</u>	<u>4,111</u>	189,085
Total Estimated Transfers Out	2,512,067	423,548	2,088,519
Total Estimated Capital Expenditures and Transfers Out	3,841,472	574,658	3,266,814
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	3,032,882	(3,032,882)
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 11,114,479</u></u>	<u><u>\$ 11,400,479</u></u>	286,000

# CITY OF ROSEVILLE CITIZEN'S BENEFIT TRUST

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 17,807,232	\$ 17,807,232	0
ESTIMATED REVENUES			
Interest	456,470	559,841	103,371
Donations	0	41,300	41,300
Total Estimated Revenues	456,470	601,140	144,670
Total Estimated Available for Appropriation	18,263,702	18,408,372	144,670
LESS ESTIMATED EXPENDITURES			
Community Grants	514,655	513,724	931
REACH Grants	83,500	83,500	0
Total Estimated Expenditures	598,155	597,224	931
ESTIMATED AVAILABLE RESOURCES	<u>\$ 17,665,547</u>	<u>\$ 17,811,148</u>	145,601

*Per Ordinance 3388, Section 4.06.040, the City Council may annually appropriate up to ninety (90%) percent of the annual interest earnings. To smooth out the monies available for grants, a higher percentage can be awarded when not all available interest was awarded in previous years. This allows for a higher award amount in the current fiscal year, while meeting the requirements of ordinance 3388.*

## **ROSEVILLE AQUATICS COMPLEX MAINTENANCE FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 23,404	\$ 23,404	0
Total Estimated Available for Appropriation	23,404	23,404	0
ESTIMATED AVAILABLE RESOURCES	<u>\$ 23,404</u>	<u>\$ 23,404</u>	0

## **GENERAL TRUST FUNDS**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 5,771	\$ 5,771	0
ESTIMATED REVENUES			
Merchant Parking Program Fund	<u>40</u>	<u>576</u>	536
Total Estimated Revenues	40	576	536
Total Estimated Available for Appropriation	5,811	6,347	536
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 5,811</u></u>	<u><u>\$ 6,347</u></u>	536

# OPEB TRUST FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 34,636,823	\$ 34,636,823	0
ESTIMATED REVENUES			
Investment Income	2,465,000	658,763	(1,806,237)
Contribution from the City	0	4,972,333	4,972,333
Total Estimated Available for Appropriation	37,101,823	40,267,919	0
LESS ESTIMATED TRANSFERS IN			
Post Retirement Insurance / Accrual Fund	896,969	896,969	0
Total Estimated Transfers In	896,969	896,969	0
LESS ESTIMATED EXPENDITURES			
OPEB Trust	112,000	5,078,429	(4,966,429)
Total Estimated Expenditures	112,000	5,078,429	(4,966,429)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 37,886,792</u>	<u>\$ 36,086,460</u>	1,800,332

*Investment Income is based on a long-term portfolio average of 7.25% and may include income earned, realized and unrealized gains/losses.*

# PRIVATE PURPOSE TRUST FUNDS

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 2,541,006</b>	<b>\$ 2,541,006</b>	<b>0</b>
<b>ESTIMATED REVENUES</b>			
Schoolhouse Park - Jackson Monument Fund	30	39	9
Library Endowment Fund	4,490	6,365	1,875
Woodcreek West Endowment Fund	2,110	5,096	2,986
Woodcreek North (Sares) Fund	1,160	1,634	474
North Central Wetlands Endowment Fund	1,450	3,826	2,376
Highland Reserve North Endowment Fund	3,160	7,147	3,987
Commercial Center 65 Preserve Area Fund	1,070	1,502	432
Woodcreek East Longmeadow / Roseville Technology Park Fund	2,490	3,496	1,006
Reason Farms Environmental Preserve Fund	730	954	224
Silverado Oaks Urban Reserve Fund	700	978	278
Open Space Endowments - Miscellaneous	330	461	131
 Total Estimated Revenue	 17,720	 31,498	 13,778
<b>ESTIMATED TRANSFERS IN</b>			
To Highland Reserve North Endowment Fund from Highland Reserve North Service District	<u>27,141</u>	<u>27,141</u>	0
 Total Estimated Transfers In	 <u>27,141</u>	 <u>27,141</u>	 0
 Total Estimated Revenues and Transfers In	 44,861	 58,639	 13,778
 Total Estimated Available for Appropriation	 2,585,867	 2,599,645	 13,778
<b>LESS ESTIMATED EXPENDITURES</b>			
Highland Reserve North Endowment Fund	87,396	87,396	0
 Total Estimated Expenditures	 87,396	 87,396	 0
<b>LESS ESTIMATED TRANSFERS OUT</b>			
Transfer Out to Open Space Maintenance Fund from:			
Woodcreek West Endowment Fund	8,109	8,109	0
Woodcreek North (Sares) Fund	1,907	1,907	0
North Central Wetlands Endowment Fund	6,278	6,278	0
Commercial Center 65 Preserve Area Fund	1,753	1,753	0
Woodcreek East Longmeadow / Roseville Technology Park Fund	4,080	4,080	0
Reason Farms Environmental Preserve Fund	10,119	10,119	0
Silverado Oaks Urban Reserve Fund	1,141	1,141	0
Open Space Endowments - Misc Fund	538	538	0
 Total Estimated Transfers	 33,925	 33,925	 0
 <b>ESTIMATED AVAILABLE RESOURCES</b>	 <u>\$ 2,464,546</u>	 <u>\$ 2,478,324</u>	 13,778

# REDEVELOPMENT OBLIGATION RETIREMENT FUND

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	Actual FY2011	Budget FY2013	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	0
ESTIMATED REVENUES			
Secured Taxes	0	698,811	698,811
Interest	0	1,700	1,700
State Homeowner's Tax Relief	0	22,398	22,398
Other Agencies	<u>297,000</u>	<u>0</u>	(297,000)
Total Estimated Revenue	297,000	722,910	425,910
LESS ESTIMATED TRANSFERS IN			
Low/Mod Income Housing Fund	0	448,464	448,464
RDA Obligation Retirement Fund	<u>0</u>	<u>1,598,728</u>	1,598,728
Total Estimated Transfers In	0	2,047,192	2,047,192
Total Estimated Available for Appropriation	297,000	2,770,102	2,473,102
LESS ESTIMATED EXPENDITURES			
2002 RDA Project Tax Alloc Bond	299,250	489,417	(190,167)
2006A RDA Project Tax Exempt Tab	324,357	533,854	(209,497)
2006AT RDA Proj Taxable Tab	82,372	130,710	(48,338)
2006HT HSG Taxable Tab	<u>185,677</u>	<u>302,887</u>	(117,210)
Total Estimated Expenditures	891,656	1,456,867	(565,211)
LESS ESTIMATED TRANSFERS OUT			
Successor Agency Roseville RDA Fund	0	546,032	(546,032)
Low and Moderate Income Housing Fund	<u>0</u>	<u>35,359</u>	(35,359)
Total Estimated Transfers Out	0	581,391	(581,391)
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ (594,656)</u></u>	<u><u>\$ 731,844</u></u>	1,326,500

# SUCCESSOR AGENCY ROSEVILLE RDA FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 0	\$ 0	0
ESTIMATED REVENUES			
Interest	0	10,675	10,675
Secured Taxes - Current	0	606,251	606,251
Lease Revenue	29,000	22,667	(6,333)
Program Income	36,000	0	(36,000)
Total Estimated Available for Appropriation	65,000	639,593	574,593
LESS ESTIMATED TRANSFERS IN			
Low/Mod Income Housing Fund	0	656,429	656,429
RDA Obligation Retirement Fund	0	546,032	546,032
Total Estimated Transfers In	0	1,202,461	1,202,461
LESS ESTIMATED EXPENDITURES			
Successor Agency - RDA Admin	861,851	918,172	(56,321)
Total Estimated Expenditures	861,851	918,172	(56,321)
ESTIMATED AVAILABLE RESOURCES	<u>\$ (796,851)</u>	<u>\$ 923,881</u>	1,720,732

# COMMUNITY FACILITY DISTRICT FUNDS - BOND FUNDS

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
<b>ESTIMATED AVAILABLE RESOURCES AND RESERVES</b>	<b>\$ 58,464,155</b>	<b>\$ 58,464,155</b>	<b>0</b>
<b>ESTIMATED REVENUES</b>			
Automall CFD #1 Special Tax Fund	598,901	600,619	1,718
Northeast Roseville CFD#1 Special Tax Fund	1,140	1,369	229
Northeast Roseville CFD#2 Special Tax Fund	922,902	917,035	(5,867)
Northwest Roseville CFD#1 Special Tax Fund	2,289,616	2,324,196	34,580
Northcentral Roseville CFD#1 Special Tax Fund	4,250,009	4,491,418	241,409
North Roseville CFD#1 Special Tax Fund	1,820,751	1,897,771	77,020
Stoneridge Parcel 1 CFD#1 Special Tax Fund	133,081	138,331	5,250
Highland Reserve North CFD#1 Special Tax Fund	2,422,557	2,413,694	(8,863)
Woodcreek West CFD#1 Special Tax Fund	1,356,648	1,390,231	33,583
Crocker Ranch CFD#1 Special Tax Fund	1,692,043	1,718,440	26,397
Woodcreek East CFD#1 Special Tax Fund	450,562	457,388	6,826
Stoneridge East CFD#1 Special Tax Fund	1,151,835	1,168,076	16,241
Stoneridge West CFD#1 Special Tax Fund	1,021,990	1,137,176	115,186
Stone Point CFD#1 Special Tax Fund	816,342	819,693	3,351
Westpark CFD#1 Special Tax Fund	5,176,175	5,231,239	55,064
Fiddymont Ranch CFD#1 Special Tax Fund	4,724,985	5,086,306	361,321
Longmeadow CFD#1 Special Tax Fund	655,414	653,281	(2,133)
Stone Point CFD#5 Special Tax Fund	374,808	376,129	1,321
Diamond Creek CFD#1 Special Tax Fund	354,678	358,194	3,516
Fountains CFD#1 Special Tax Fund	763,343	765,801	2,458
Total Estimated Revenues	30,977,780	31,946,390	968,610
<b>ESTIMATED TRANSFERS IN</b>			
Diamond Creek CFD#1 Special Tax Fund	15,000	14,996	(4)
Automall CFD #1 Improvement Fund	210,284	210,284	0
Total Estimated Transfers In	225,284	225,280	(4)
Total Estimated Revenues and Transfers In	31,203,064	32,171,669	968,605
Total Estimated Available for Appropriation	89,667,219	90,635,824	968,605
<b>LESS ESTIMATED EXPENDITURES</b>			
Automall CFD #1 Special Tax Fund	557,952	557,451	501
Northeast Roseville CFD#1 Special Tax Fund	5,515	5,515	0
Northeast Roseville CFD#2 Special Tax Fund	995,261	994,156	1,105
Northwest Roseville CFD#1 Special Tax Fund	2,397,030	2,393,246	3,784
Northcentral Roseville CFD#1 Special Tax Fund	3,915,899	3,906,722	9,177
North Roseville CFD#1 Special Tax Fund	1,827,567	1,821,616	5,951
Stoneridge Parcel 1 CFD#1 Special Tax Fund	155,682	152,744	2,938
Highland Reserve North CFD#1 Special Tax Fund	2,670,916	2,667,628	3,288
Woodcreek West CFD#1 Special Tax Fund	1,466,098	1,463,078	3,020
Crocker Ranch CFD#1 Special Tax Fund	1,504,263	1,499,284	4,979
Woodcreek East CFD#1 Special Tax Fund	515,359	509,960	5,399
Stoneridge East CFD#1 Special Tax Fund	1,247,965	1,246,182	1,783
Stoneridge West CFD#1 Special Tax Fund	976,278	974,210	2,068
Stone Point CFD#1 Special Tax Fund	953,707	949,708	3,999
Westpark CFD#1 Special Tax Fund	5,158,545	5,155,635	2,910
Fiddymont Ranch CFD#1 Special Tax Fund	4,806,640	4,804,035	2,605
Longmeadow CFD#1 Special Tax Fund	638,792	637,691	1,101
Stone Point CFD#5 Special Tax Fund	342,121	341,117	1,004
Diamond Creek CFD#1 Special Tax Fund	422,133	419,935	2,198
Fountains CFD#1 Special Tax Fund	770,034	769,297	737
Total Estimated Expenditures	31,327,757	31,269,212	58,545
<b>LESS ESTIMATED TRANSFERS OUT</b>			
NERCFD #1 Construction Fund from NERCFD #1 Special Tax Fund	128,000	128,000	0
CRCFD#1 Construction Fund from CRCFD #1 Special Tax Fund	300,000	57,308	242,692
RFA - Debt Service Fund from Stoneridge East CFD#1 Special Tax Fund	0	11	(11)
RFA - Debt Service Fund from Stoneridge West CFD#1 Special Tax Fund	0	22	(22)
Fiddymont Ranch CFD#1 Improvement Fund from Fiddymont Ranch CFD#1 Sp	0	349,000	(349,000)
Longmeadow CFD#1 Construction Fund from Longmeadow CFD#1 Special Ta	50,000	50,000	0
Total Estimated Transfers Out	478,000	584,341	(106,341)
Total Estimated Expenditures & Transfers Out	31,805,757	31,853,553	(47,796)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 57,861,462</b>	<b>\$ 58,782,271</b>	<b>920,810</b>

# COMMUNITY FACILITY DISTRICT FUNDS - CONSTRUCTION FUNDS

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 14,098,064	\$ 14,098,064	0
ESTIMATED REVENUES			
Northwest Roseville CFD#1 Construction Fund	1,050	1,362	312
North Central Roseville CFD#1 Subcontractor Improvements Fund	56,410	85,656	29,246
North Roseville CFD#1 Construction Fund	130	627	497
Crocker Ranch CFD#1 Construction Fund	1,940	2,395	455
Stoneridge West CFD#1 Construction Fund	3,810	4,986	1,176
Fiddymt Ranch CFD#1 Improvement Fund	0	5,272	5,272
Stone Point CFD#5 Improvement Fund	4,270	9,192	4,922
Diamond Creek CFD#1 Improvement Fund	0	2	2
Fountains CFD#1 Improvement Fund	0	2	2
Automall CFD #1 Improvement Fund	6,390	2,656	(3,734)
Total Estimated Revenues	74,000	112,150	38,150
ESTIMATED TRANSFERS IN			
NERCFD #1 Special Tax Fund	128,000	128,000	0
Crocker Ranch CFD#1 Special Tax Fund	300,000	57,308	(242,692)
Fiddymt Ranch CFD#1 Special Tax Fund	0	349,000	349,000
Longmeadow CFD#1 Special Tax Fund	50,000	50,000	0
Total Estimated Transfers In	478,000	584,308	106,308
Total Estimated Revenues and Transfers In	552,000	696,458	144,458
Total Estimated Available for Appropriation	14,650,064	14,794,522	144,458
LESS ESTIMATED EXPENDITURES			
North Central Roseville CFD#1 Subcontractor Improvements Fund	337,000	265,103	71,897
Crocker Ranch CFD#1 Construction Fund	424,840	309,408	115,432
Westpark CFD#1 Improvement Fund	605,000	131,700	473,300
Fiddymt Ranch CFD#1 Improvement Fund	4,000,000	2,011,486	1,988,514
Longmeadow CFD#1 Construction Fund	50,000	50,000	0
Stone Point CFD#5 Improvement Fund	1,500,000	0	1,500,000
Total Estimated Expenditures	6,916,840	2,767,697	4,149,143
LESS ESTIMATED TRANSFERS OUT			
Diamond Creek CFD #1 Special Tax Fund	15,000	14,996	4
Park Development - Stoneridge	424,800	424,800	0
Traffic Mitigation Fund	128,000	128,000	0
RFA - Debt Service Fund	0	11,283	(11,283)
Automall CFD #1 Special Tax Fund	210,284	210,284	0
Local Transportation Fund	244,508	206,320	38,188
Total Estimated Transfers Out	1,022,592	995,682	26,910
Total Estimated Expenditures & Transfers Out	7,939,432	3,763,379	4,176,053
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	38,188	(38,188)
ESTIMATED AVAILABLE RESOURCES	<u>\$ 6,710,632</u>	<u>\$ 10,992,955</u>	4,282,323

## LANDSCAPE & LIGHTING AND SPECIAL DISTRICT FUNDS

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 6,903,866	\$ 6,903,866	0
<b>ESTIMATED REVENUES</b>			
Historic District LLD Fund	34,423	37,931	3,508
Riverside District LLD Fund	29,525	33,978	4,453
Stone Point CFD#4 Services District Fund	28,757	30,152	1,395
Infill CFD4 Woodcreek Oaks Preserve Fund	52,879	53,301	422
Olympus Point LLD Fund	264,012	264,640	628
Northeast Wetlands Fund	660	930	270
NWRSP LLD Fund	483,313	483,942	629
SERSP LLD Fund	44,010	44,126	116
NCRSP LLD Fund	526,020	521,372	(4,648)
Infill LLD Fund	25,835	25,985	150
North Roseville Services District Fund	321,194	339,942	18,748
Stoneridge CFD#1 Services District Fund	531,491	593,018	61,527
Stoneridge Parcel 1 CFD#2 Services District Fund	22,895	24,410	1,515
Woodcreek West Services District Fund	372,252	377,212	4,960
Crocker Ranch Services District Fund	219,400	227,034	7,634
Highland Reserve North Services District Fund	454,225	458,985	4,760
Vernon Street LLD Fund	30,824	32,014	1,190
Woodcreek East Services District Fund	133,596	137,484	3,888
Stone Point CFD#2 Services District Fund	71,518	75,858	4,340
Westpark CFD#2 Services District Fund	555,724	565,065	9,341
Fiddymont Ranch CFD#2 Services District Fund	586,777	609,853	23,076
Municipal Services CFD#3 Fund	1,251,376	1,252,526	1,150
Longmeadow CFD#2 Services District Fund	108,286	108,092	(194)
Infill Services CFD Fund	70,547	69,659	(888)
Total Estimated Revenues	6,219,539	6,367,508	147,969
<b>ESTIMATED TRANSFERS IN</b>			
Infill CFD4 Woodcreek Oaks Preserve Fund	451	451	0
Total Estimated Transfers In	451	451	0
Total Estimated Revenues and Transfers In	6,219,990	6,367,959	147,969
Total Estimated Available for Appropriation	13,123,856	13,271,825	147,969
<b>LESS ESTIMATED EXPENDITURES</b>			
Historic District LLD Fund	30,133	29,052	1,081
Riverside District LLD Fund	22,730	21,756	974
Stone Point CFD#4 Services District Fund	10,521	9,012	1,509
Infill CFD4 Woodcreek Oaks Preserve Fund	11,601	11,564	37
Olympus Point LLD Fund	243,647	186,309	57,338
NWRSP LLD Fund	417,393	353,923	63,470
SERSP LLD Fund	11,542	11,408	134
NCRSP LLD Fund	475,394	455,177	20,217
Infill LLD Fund	22,743	16,067	6,676
North Roseville Services District Fund	295,635	203,758	91,877
Stoneridge CFD#1 Services District Fund	396,981	389,141	7,840
Stoneridge Parcel 1 CFD#2 Services District Fund	23,595	21,179	2,416
Woodcreek West Services District Fund	366,261	278,029	88,232
Crocker Ranch Services District Fund	217,145	194,004	23,141
Highland Reserve North Services District Fund	441,400	421,768	19,632
Vernon Street LLD Fund	31,933	19,446	12,487
Woodcreek East Services District Fund	128,480	108,139	20,341
Stone Point CFD#2 Services District Fund	38,695	33,981	4,714
Westpark CFD#2 Services District Fund	498,196	440,874	57,322
Fiddymont Ranch CFD#2 Services District Fund	521,693	506,716	14,977
Municipal Services CFD#3 Fund	24,515	22,813	1,702
Longmeadow CFD#2 Services District Fund	49,600	46,325	3,275
Infill Services CFD Fund	31,083	24,833	6,250
Total Estimated Expenditures	4,310,916	3,805,274	505,642
<b>LESS ESTIMATED TRANSFERS OUT</b>			
General Fund	1,259,920	1,199,450	60,470
Bike Trail Maintenance Fund	97,633	97,633	(0)
Open Space Maintenance Fund	360,260	360,259	1
Stormwater Management Fund	80,862	82,140	(1,278)
Transit Fund	42,013	32,214	9,799
Park Development - Longmeadow Fund	39,603	38,325	1,278
Infill Services CFD Fund	451	451	0
Private Purpose Trust Funds - Highland Reserve North Endowment	27,141	27,141	0
Total Estimated Transfers Out	1,907,883	1,837,613	70,270
Total Estimated Expenditures and Transfers Out	6,218,799	5,642,887	575,912
<b>ESTIMATED AVAILABLE RESOURCES</b>	<b>\$ 6,905,057</b>	<b>\$ 7,628,938</b>	<b>723,881</b>

# AUTOMOTIVE REPLACEMENT FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 32,398,120	\$ 32,398,120	0
ESTIMATED REVENUE			
Automotive Replacement	5,057,090	4,880,267	(176,823)
Interest	424,680	577,908	153,228
Sale of Surplus Property	100,000	100	(99,900)
Miscellaneous	0	251,020	251,020
Total Estimated Revenues	5,581,770	5,709,294	127,524
ESTIMATED LOAN REPAYMENTS			
Golf Operations Fund	127,000	127,000	0
Interest Payment on Interfund Loan - School-Age Child Care Fund			
Repayment of Interfund Loan - General Fund			
Total Estimated Loan Repayments	127,000	127,000	0
Total Estimated Revenues and Loan Repayments	5,708,770	5,836,294	127,524
Total Estimated Available for Appropriation	38,106,890	38,234,414	127,524
LESS ESTIMATED EXPENDITURES			
Vehicle Replacement	5,978,696	3,766,336	2,212,360
<i>Less Operating Transfers In:</i>			
General Fund	231,242	0	231,242
Electric Operations Fund	159,509	56,595	102,914
Wastewater Rehabilitation Fund	113,750	0	113,750
Solid Waste Operations Fund	196,415	187,618	8,797
Open Space Maintenance Fund	913	381	532
Subtotal Operating Transfers In:	701,829	244,594	457,235
Net Vehicle Replacement Expenditures	5,276,867	3,521,742	1,755,125
LESS ESTIMATED TRANSFERS OUT			
General Fund	426,521	359,107	67,414
Fire Facilities Fund	265,708	265,708	0
Indirect Cost	19,466	19,466	0
Total Estimated Expenditures and Transfers Out	5,988,562	4,166,023	1,822,538
INTERFUND LOAN TO FIRE FACILITIES TAX FUND	954,203	954,203	0
RESERVE FOR ENCUMBRANCES	0	1,778,054	(1,778,054)
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	67,414	(67,414)
ESTIMATED AVAILABLE RESOURCES	\$ 31,164,125	\$ 31,268,720	104,595

# AUTOMOTIVE SERVICES FUND

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 325,684	\$ 325,684	0
ESTIMATED REVENUES			
Vehicle Usage Charge	6,666,366	6,972,190	305,824
From Other Agencies	112,000	150,921	38,921
Reimbursement	10,000	31,561	21,561
Other Revenue	500	2,950	2,450
Total Estimated Revenues	6,788,866	7,157,623	368,757
Total Estimated Available for Appropriation	7,114,550	7,483,306	368,757
LESS ESTIMATED EXPENDITURES			
Mechanical Maintenance	6,601,856	6,442,001	159,855
LESS ESTIMATED TRANSFERS OUT			
General Fund	154,558	70,087	84,471
Post Retirement Insurance / Accrual Fund	152,403	146,590	5,813
Indirect Cost	626,052	626,052	0
Total Estimated Expenditures and Transfers Out	7,534,869	7,284,730	250,139
RESERVE FOR CAPITAL IMPROVEMENT PROJECTS	0	84,471	(84,471)
ESTIMATED AVAILABLE RESOURCES	<u>\$ (420,319)</u>	<u>\$ 114,105</u>	<u>534,425</u>

# DENTAL INSURANCE FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 507,513	\$ 507,513	0
ESTIMATED REVENUE			
Interest	4,240	6,273	2,033
Insurance Premium	1,276,848	1,443,944	167,096
Total Estimated Revenues	1,281,088	1,450,218	169,130
Total Estimated Available for Appropriation	1,788,601	1,957,731	169,130
LESS ESTIMATED EXPENDITURES			
Dental Claims and Services	1,599,263	1,345,537	253,726
Indirect Cost	19,145	19,145	0
Total Estimated Expenditures and Transfers Out	1,618,408	1,364,682	253,726
ESTIMATED AVAILABLE RESOURCES	<u>\$ 170,193</u>	<u>\$ 593,049</u>	422,856

# GENERAL LIABILITY FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 3,176,987	\$ 3,176,987	0
ESTIMATED REVENUES			
Interest	26,340	36,412	10,072
Self Insurance Premium	1,365,664	1,365,664	(0)
Other Revenue	<u>0</u>	<u>149,244</u>	<u>149,244</u>
Total Estimated Revenues	1,392,004	1,551,320	159,316
Total Estimated Available for Appropriation	4,568,991	4,728,306	159,316
LESS ESTIMATED EXPENDITURES			
Self Insurance Claims and Services	2,832,719	1,856,161	976,558
General Fund	230,000	228,164	1,836
Indirect Cost	<u>28,953</u>	<u>28,953</u>	<u>0</u>
Total Estimated Expenditures and Transfers Out	3,091,672	2,113,279	978,393
ESTIMATED AVAILABLE RESOURCES	<u>\$ 1,477,319</u>	<u>\$ 2,615,027</u>	<u>1,137,709</u>

## **GENERAL LIABILITY - RENT INSURANCE FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 31,875	\$ 31,875	0
ESTIMATED REVENUE			
Interest	290	407	117
Automotive Services Fund	<u>6,392</u>	<u>0</u>	(6,392)
Total Estimated Revenues	6,682	407	117
Total Estimated Available for Appropriation	38,557	32,282	117
ESTIMATED AVAILABLE RESOURCES	<u>\$ 38,557</u>	<u>\$ 32,282</u>	(6,275)

# POST-RETIREMENT INSURANCE / ACCRUAL FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 2,477,464	\$ 2,477,464	0
<b>ESTIMATED REVENUE</b>			
Interest	10,000	29,322	19,322
Self Insurance Premium	956,600	753,044	(203,556)
Reimbursement	0	128,176	128,176
Total Estimated Revenues	966,600	910,543	(56,057)
<b>ESTIMATED TRANSFERS IN</b>			
Electric Operations Fund	934,076	775,074	(159,002)
School Age Child Care Fund	12,354	12,354	0
Local Transportation Fund	13,042	19,482	6,440
Golf Course Operations Fund	6,800	7,873	1,073
Water Operations Fund	229,407	215,863	(13,544)
Wastewater Operations Fund	508,971	454,818	(54,153)
Solid Waste Operations Fund	315,739	255,339	(60,400)
Water Meter Retrofit	12,635	13,085	450
Water EU Engineering	6,800	6,753	(47)
Automotive Services Fund	152,403	146,590	(5,813)
General Fund	4,918,957	4,720,938	(198,019)
Total Estimated Transfers In	7,111,184	6,628,170	(483,014)
Total Estimated Revenues and Transfers In	8,077,784	7,538,712	(667,248)
Total Estimated Available for Appropriation	10,555,248	10,016,177	(667,248)
<b>LESS ESTIMATED EXPENDITURES</b>			
Retirement Settlements / Insurance	6,013,007	6,465,735	(452,728)
Professional Services	99,195	60,152	39,043
OPEB Trust Fund	896,969	896,969	0
Indirect Costs	55,332	55,332	0
Total Estimated Expenditures and Transfers Out	7,064,503	7,478,188	(413,685)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u>\$ 3,490,745</u>	<u>\$ 2,537,988</u>	(952,757)

## **SECTION 125 FUND**

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 58,729	\$ 58,729	0
<b>ESTIMATED REVENUE</b>			
Interest	0	549	549
Reimbursement	0	5,484	5,484
Self Insurance Premium	<u>345,119</u>	<u>366,398</u>	21,279
Total Estimated Revenues	345,119	372,430	27,311
Total Estimated Available for Appropriation	403,848	431,159	27,311
<b>LESS ESTIMATED EXPENDITURES</b>			
Cafeteria Plan Claims	345,119	365,808	(20,689)
Indirect Costs	<u>5,507</u>	<u>5,507</u>	0
Total Estimated Expenditures and Transfers Out	350,626	371,315	(20,689)
<b>ESTIMATED AVAILABLE RESOURCES</b>	<u><u>\$ 53,222</u></u>	<u><u>\$ 59,844</u></u>	6,622

# UNEMPLOYMENT INSURANCE FUND

---

	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ (33,224)	\$ (33,224)	0
ESTIMATED REVENUES			
Interest	1,750	262	(1,488)
Self Insurance Premium	<u>405,883</u>	<u>386,249</u>	(19,634)
Total Estimated Revenues	407,633	386,511	(21,122)
Total Estimated Available for Appropriation	374,409	353,288	(21,122)
LESS ESTIMATED EXPENDITURES			
Unemployment Claims	268,911	282,652	(13,741)
Indirect Cost	<u>5,498</u>	<u>5,498</u>	0
Total Estimated Expenditures and Transfers Out	274,409	288,150	(13,741)
INTERFUND LOAN PAYMENT TO WORKER'S COMPENSATION FUND	100,000	100,000	0
ESTIMATED AVAILABLE RESOURCES	<u><u>\$ 0</u></u>	<u><u>\$ (34,862)</u></u>	(34,863)

*The Unemployment Insurance Fund balance is currently negative due to a delay in increased premiums as well as increased claims. This balance will be corrected in FY2013 by increasing the premium amounts and reducing the loan payment amount.*

# VISION INSURANCE FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 300,820	\$ 300,820	0
ESTIMATED REVENUE			
Interest	2,780	3,840	1,060
Insurance Premium	146,210	151,017	4,807
Total Estimated Revenues	148,990	154,857	5,867
Total Estimated Available for Appropriation	449,810	455,677	5,867
LESS ESTIMATED EXPENDITURES			
Vision Claims and Services	202,322	152,720	49,602
Indirect Cost	2,535	2,535	0
Total Estimated Expenditures and Transfers Out	204,857	155,255	49,602
ESTIMATED AVAILABLE RESOURCES	<u>\$ 244,953</u>	<u>\$ 300,422</u>	55,469

# WORKERS' COMPENSATION FUND

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	Budget FY2012	Actual FY2012	Variance Favorable (Unfavorable)
ESTIMATED AVAILABLE RESOURCES AND RESERVES	\$ 9,340,999	\$ 9,340,999	0
ESTIMATED REVENUES			
Interest	88,980	119,599	30,619
Workers' Comp Refunds	0	188	188
Reimbursement	<u>0</u>	<u>90,047</u>	<u>90,047</u>
Total Estimated Revenues and Transfers In	88,980	209,835	120,855
INTERFUND LOAN PAYMENT FROM UNEMPLOYMENT INSURANCE	100,000	100,000	0
Total Estimated Available for Appropriation	9,529,979	9,650,834	120,855
LESS ESTIMATED EXPENDITURES			
Workers' Compensation Claims and Services	2,846,903	2,517,625	329,278
Indirect Cost	<u>38,690</u>	<u>38,690</u>	<u>0</u>
Total Estimated Expenditures and Transfers Out	2,885,593	2,556,315	329,278
ESTIMATED AVAILABLE RESOURCES	<u>\$ 6,644,386</u>	<u>\$ 7,094,519</u>	<u>450,133</u>

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# **PERFORMANCE SUMMARY**

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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>GENERAL GOVERNMENT</b>	<b>DEPARTMENT</b> <b>CITY MANAGER</b> (01500)	<b>PROGRAM</b> <b>PUBLIC AFFAIRS AND COMMUNICATION DEPARTMENT</b> (01520)				
<b>PROGRAM</b>						
To promote and strengthen Roseville's identity by ensuring the City speaks with one voice in all communications - online, on COR-TV, in the news media, in newsletters, in speeches and social media. To promote Roseville's advocacy efforts in government relations at the state and federal level.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- Provide accurate, consistent, timely information to news media as City's primary spokesperson and through new City news bureau.</li> <li>- Promote city services and initiatives through Web site, COR-TV, media relations, advertising, COR e-newsletter, social media and presentations.</li> <li>- Develop and monitor consistent brand practices.</li> <li>- Lead communications during citywide emergencies and EOC activation.</li> <li>- Strategize key messages to promote to regional media, COR-TV, Web site, e-newsletter and social media.</li> <li>- Consult with departments and work teams on communications strategy for sensitive issues, special initiatives, and high-visibility projects.</li> <li>- Create multi-media productions for broadcast on COR-TV, video streaming live on website as well as archived on the City's website.</li> <li>- Write newsletters, columns, speeches, news releases, brochure copy. Web content and social media content. (COMM)</li> <li>- Develop, recommend, manage annual State and federal legislative agenda for the City in accordance with Council policy.</li> <li>- Develop and recommend specific legislative strategies to the City Manager, Council and City staff, evaluate and orally communicate information information promoting the City's legislative agenda in a politically sensitive environment.</li> <li>- Establish and maintain effective working relationships with the City's State and federal delegations and staff and interest groups.</li> <li>- Direct contact with federal, state, local elected officials and administrative agencies on legislation, state and regional issues, and regulatory matters.</li> <li>- Develop, plan and facilitate meetings between City officials, regional, State and national elected officials and organizations.</li> <li>- Develop and maintain the City's relationship with its contract lobbyists and serve as the City's primary, day-to-day liaison.</li> </ul>						
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To-Date	Target
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Number of meeting/hrs of live meeting coverage on COR-TV</li> <li>- Number of employee e-newsletter produced *</li> <li>- Number of e-newsletters produced *</li> <li>- Hours per day of meetings replayed on COR-TV during weekday</li> <li>- Number of media issues handled weekly</li> <li>- Track pertinent State/federal legislation &amp; monitor legislative developments **</li> <li>- Number of City meetings to review and discuss legislation and regulations</li> <li>- Number of meetings with lobbyists and City regarding potential projects for federal funding.</li> </ul>	36 0* 0* 10 25 25 18 9	35 0* 0* 10 25 40 7 2	33 0* 0* 10 25 535 16 4	36 0* 0* 10 25 356 13 3	71 0* 0* 10 25 956* 54 18	90 26 52 10 25 600 30 8
<b>EFFICIENCY / EFFECTIVENESS</b>						
<ul style="list-style-type: none"> <li>- Compliance with City brand guidelines in all messaging</li> <li>- Percentage of timely responses to media and public inquiries</li> <li>- Number of legislative bills tracked and monitored</li> <li>- Number of meetings with City departments ***</li> <li>- Grant opportunities identified for City departments ***</li> <li>- Visits with City staff and elected officials</li> <li>- Cost per capita for services</li> </ul>	100% 100% 25 6 1 15 \$1.02	100% 100% 0 6 3 0 \$1.19	100% 100% 75 16 4 17 \$1.38	100% 100% 90 15 3 14 \$1.51	100% 100% 190 43 11 46 \$5.10	99% 100% 100 30 20 15 \$4.92
<b>COMMENTS</b>			<ul style="list-style-type: none"> <li>* Newsletters have not been produced to due lack of available staff.</li> <li>** Number of bills tracked was greater than anticipated because more legislation was introduced that had the potential to impact City departments.</li> <li>*** Grant opportunities were fewer than the goal because the federal budget contained significant reductions, which led to fewer grants being offered.</li> </ul>			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> GENERAL GOVERNMENT	<b>DEPARTMENT</b> CITY MANAGER (01500)	<b>PROGRAM</b> NEIGHBORHOOD SERVICES / COMMUNITY EVENTS (07010, 07015)																		
<b>PROGRAM</b>																				
To support neighborhood groups and promote a quality of life in our neighborhoods and community. To facilitate special events that enhance the community spirit in Roseville.																				
<b>PROGRAM OBJECTIVE</b> <ul style="list-style-type: none"> <li>- Communicate regularly with City depts and RCONA on issues affecting the neighborhoods, providing information, referral services as requested.</li> <li>- Maintain a presence and adequate level of knowledge of the issues in the Neighborhood Association.</li> <li>- Maintain cooperative relationships with the neighborhood associations and RCONA.</li> <li>- Develop and manage programming of city sponsored events and coordinate support of city co-sponsored events.</li> </ul>																				
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Attend and participate in neighborhood associations and RCONA</li> <li>- Communicate regularly via email with neighborhood assoc and RCONA on City information, activities, programs and services *</li> <li>- Number of community events / attendance</li> </ul>	<b>PERFORMANCE MEASURES:</b> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center; background-color: #e0e0e0;">Quarter 1</th> <th style="text-align: center; background-color: #e0e0e0;">Quarter 2</th> <th style="text-align: center; background-color: #e0e0e0;">Quarter 3</th> <th style="text-align: center; background-color: #e0e0e0;">Quarter 4</th> <th style="text-align: center; background-color: #e0e0e0;">Year-To-Date</th> <th style="text-align: center; background-color: #e0e0e0;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">2</td><td style="text-align: center;">3</td><td style="text-align: center;">5</td><td style="text-align: center;">6</td><td style="text-align: center;">16</td><td style="text-align: center;">14</td></tr> <tr> <td style="text-align: center;">2 / 28,000</td><td style="text-align: center;">4 / 7,900</td><td style="text-align: center;">22 0</td><td style="text-align: center;">21 0</td><td style="text-align: center;">4 / 29,450</td><td style="text-align: center;">81 10 / 65,350</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target	2	3	5	6	16	14	2 / 28,000	4 / 7,900	22 0	21 0	4 / 29,450	81 10 / 65,350	
Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target															
2	3	5	6	16	14															
2 / 28,000	4 / 7,900	22 0	21 0	4 / 29,450	81 10 / 65,350															
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Respond to requests for assistance by the neighborhood associations and RCONA</li> <li>- Percentage of assistance with City departments and/or neighborhood associations and RCONA with projects, programs and services as requested</li> </ul>																				
<b>COMMENTS</b>	* Totals for City communication with the neighborhoods will be lower than the target due to efficiently streamlining communication via weekly emails.																			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>GENERAL GOVERNMENT</b>	<b>DEPARTMENT</b> <b>CITY MANAGER</b> (08123)	<b>PROGRAM</b> <b>ECONOMIC DEVELOPMENT</b> (08123)																						
<b>PROGRAM</b>																								
The Office of Economic Development helps to support an economic environment where jobs are created, attracted and retrained and the community's wealth and income have grown and the City has received a return on investment through prosperity which has enlarged our tax base and other City Revenues.																								
<b>PROGRAM OBJECTIVE</b> <ul style="list-style-type: none"> <li>- Implement the 2011 Economic Development Strategy initiatives through a coordinated effort with the Chamber, other business support groups, business owners, brokers and residents.</li> <li>- Develop an integrated Economic Development team spanning all City Departments to coordinate ED efforts and maximize efficiencies.</li> <li>- Attract new businesses, retain and grow existing businesses and support business start-ups.</li> <li>- Expand and maintain our partnerships with other economic development entities such as Roseville Chamber, SACTO, SARTA, TechCoire and Placer County</li> <li>- Administer incentive programs such as Fee Deferral, Fee Financing, SCIP (Statewide Community Infrastructure Program).</li> <li>- Establish the Economic Development Department as the central source of information for economic and business related data and assistance.</li> <li>- Facilitate community giving and community grant programs, including staff and support of the Grants Advisory Commission.</li> <li>- Staff coordinates grant applications benefitting programs and services throughout the City to ensure maximum efficiency and effectiveness.</li> </ul>																								
<b>WORK VOLUME</b> <u>ECONOMIC DEVELOPMENT</u> <ul style="list-style-type: none"> <li>- Number of business / broker visits / contacts</li> <li>- Publish "Business Matters"</li> <li>- Attend Chamber Economic Development meetings and events</li> </ul> <u>GRANTS ADVISORY COMMISSION</u> <ul style="list-style-type: none"> <li>- Staff Grants Advisory Commission meetings</li> <li>- Number of grants funded / total grant amount</li> </ul>	<b>PERFORMANCE MEASURES</b> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left; width: 25%;">Quarter 1</th> <th style="text-align: left; width: 25%;">Quarter 2</th> <th style="text-align: left; width: 25%;">Quarter 3</th> <th style="text-align: left; width: 25%;">Quarter 4</th> </tr> </thead> <tbody> <tr> <td style="text-align: right;">20 1 4</td><td style="text-align: right;">31 0 3</td><td style="text-align: right;">30 0 3</td><td style="text-align: right;">26 0 4</td></tr> <tr> <td style="text-align: right;">0 / \$0 2</td><td style="text-align: right;">0 / \$0 2</td><td style="text-align: right;">0 / \$0 2</td><td style="text-align: right;">49 / \$499,365 3</td></tr> <tr> <td></td><td></td><td></td><td style="text-align: right;">***49/\$499,365 9</td></tr> <tr> <td></td><td></td><td></td><td style="text-align: right;">30 / \$575,000 8</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	20 1 4	31 0 3	30 0 3	26 0 4	0 / \$0 2	0 / \$0 2	0 / \$0 2	49 / \$499,365 3				***49/\$499,365 9				30 / \$575,000 8	<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Update content on Economic Development web pages (5% per quarter)</li> <li>- Respond to requests from businesses or brokers within 2 working days</li> <li>- Increase "Business Matters" subscriptions by 5% (# of subscribers/% increase)</li> </ul>	<b>Year-To-Date</b> * 107 ** 1 14  * 107 ** 1 14  50 4 12	<b>Targeted</b>
Quarter 1	Quarter 2	Quarter 3	Quarter 4																					
20 1 4	31 0 3	30 0 3	26 0 4																					
0 / \$0 2	0 / \$0 2	0 / \$0 2	49 / \$499,365 3																					
			***49/\$499,365 9																					
			30 / \$575,000 8																					
<b>COMMENTS</b>				* Increased effort in Economic Development area ** Due to minimal staffing and ED Strategy priority, Business Matters is on hold. *** The total amount available is based on fund balances.																				

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT		DEPARTMENT CITY ATTORNEY (02000)	PROGRAM	LEGAL SERVICES (02000)	
PROGRAM		PROGRAM OBJECTIVE			
To act as legal counsel to the City Council, Housing Authority, Redevelopment Agency, and all boards and commissions, and to provide high quality legal services to the various city departments.		<p><b>PROGRAM OBJECTIVE</b></p> <ul style="list-style-type: none"> <li>- To complete 80% of all requests for legal service within 15 days; 90% within 45 days; and 100% within 90 days.</li> </ul>			
WORK VOLUME		PERFORMANCE MEASURES			
<ul style="list-style-type: none"> <li>- Requests for legal service completed</li> <li>- Litigation: Representation (Pitches Motions, Code Enforcement, etc.)</li> <li>- Litigation: Management - major cases</li> <li>- Ordinance / resolutions prepared</li> <li>- Citations and code enforcement complaints filed</li> <li>- Written legal opinions</li> <li>- Informal legal opinions</li> <li>- Public meeting</li> </ul>		Quarter 1	Quarter 2	Quarter 3	Quarter 4
<ul style="list-style-type: none"> <li>- Requests for legal service completed</li> <li>- Litigation: Representation (Pitches Motions, Code Enforcement, etc.)</li> <li>- Litigation: Management - major cases</li> <li>- Ordinance / resolutions prepared</li> <li>- Citations and code enforcement complaints filed</li> <li>- Written legal opinions</li> <li>- Informal legal opinions</li> <li>- Public meeting</li> </ul>		347 4	319 0	404 5	431 1
<ul style="list-style-type: none"> <li>- Requests for legal service completed</li> <li>- Litigation: Representation (Pitches Motions, Code Enforcement, etc.)</li> <li>- Litigation: Management - major cases</li> <li>- Ordinance / resolutions prepared</li> <li>- Citations and code enforcement complaints filed</li> <li>- Written legal opinions</li> <li>- Informal legal opinions</li> <li>- Public meeting</li> </ul>		24/114 1	27/102 3	30/80 3	45/174 2
<ul style="list-style-type: none"> <li>- Requests for legal service completed</li> <li>- Litigation: Representation (Pitches Motions, Code Enforcement, etc.)</li> <li>- Litigation: Management - major cases</li> <li>- Ordinance / resolutions prepared</li> <li>- Citations and code enforcement complaints filed</li> <li>- Written legal opinions</li> <li>- Informal legal opinions</li> <li>- Public meeting</li> </ul>		182 1,267	161 1,030	145 1,256	194 1,077
<ul style="list-style-type: none"> <li>- Requests for legal service completed</li> <li>- Litigation: Representation (Pitches Motions, Code Enforcement, etc.)</li> <li>- Litigation: Management - major cases</li> <li>- Ordinance / resolutions prepared</li> <li>- Citations and code enforcement complaints filed</li> <li>- Written legal opinions</li> <li>- Informal legal opinions</li> <li>- Public meeting</li> </ul>		839 41	808 27	1,013 37	875 37
<ul style="list-style-type: none"> <li>- Requests for legal service completed</li> <li>- Litigation: Representation (Pitches Motions, Code Enforcement, etc.)</li> <li>- Litigation: Management - major cases</li> <li>- Ordinance / resolutions prepared</li> <li>- Citations and code enforcement complaints filed</li> <li>- Written legal opinions</li> <li>- Informal legal opinions</li> <li>- Public meeting</li> </ul>					
<ul style="list-style-type: none"> <li>- Percent of requests for legal service completed within 15 days</li> <li>- Percent of requests for legal service completed within 45 days</li> <li>- Percent of requests for legal service completed within 90 days</li> <li>- Cost per capita</li> </ul>		94% 98% 99% \$2.83	92% 97% 97% \$3.27	94% 99% 99% \$3.60	92% 97% 98% \$3.42
<b>EFFICIENCY / EFFECTIVENESS</b>					
<ul style="list-style-type: none"> <li>- Percent of requests for legal service completed within 15 days</li> <li>- Percent of requests for legal service completed within 45 days</li> <li>- Percent of requests for legal service completed within 90 days</li> <li>- Cost per capita</li> </ul>					
<b>COMMENTS</b>					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT FINANCE (05000)	PROGRAM	BUDGET (05010)																																										
<b>PROGRAM</b>			To coordinate the preparation of City budget; provide revenue and expenditure monitoring and forecasting.																																										
<b>PROGRAM OBJECTIVE</b>			<ul style="list-style-type: none"> <li>- To prepare budget documents and present to City Council by the first June meeting.</li> <li>- To publish the Quarterly Performance Reports within thirty days after printing of the latest monthly financial reports.</li> <li>- Provide monthly reports to management on significant revenue trends.</li> <li>- To apply and receive the CSMFO Certificate of Award in Budgeting.</li> <li>- To project significant General Fund taxes within 5% of actual.</li> </ul>																																										
<b>WORK VOLUME</b>			<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;"><b>PERFORMANCE MEASURES</b></th><th style="text-align: center;"><b>Quarter 1</b></th><th style="text-align: center;"><b>Quarter 2</b></th><th style="text-align: center;"><b>Quarter 3</b></th><th style="text-align: center;"><b>Quarter 4</b></th><th style="text-align: center;"><b>Year-To-Date</b></th><th style="text-align: center;"><b>Target</b></th></tr> </thead> <tbody> <tr> <td>- Number of Funds included in Financial Analysis reports</td><td>n/a</td><td>94</td><td>n/a</td><td>94</td><td>94</td><td>91</td></tr> <tr> <td>- Number of Funds monitored</td><td>n/a</td><td>225</td><td>n/a</td><td>225</td><td>225</td><td>222</td></tr> <tr> <td>- Number of Quarterly Program / Performance reports monitored</td><td>n/a</td><td>62</td><td>n/a</td><td>62</td><td>62</td><td>62</td></tr> <tr> <td>- Number of city employees attending Midyear Budget Training Class</td><td>n/a</td><td>43</td><td>n/a</td><td>43</td><td>43</td><td>35</td></tr> <tr> <td>- Number of city employees attending Annual Budget Training Class</td><td>n/a</td><td>76</td><td>n/a</td><td>76</td><td>76</td><td>40</td></tr> </tbody> </table>	<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>	- Number of Funds included in Financial Analysis reports	n/a	94	n/a	94	94	91	- Number of Funds monitored	n/a	225	n/a	225	225	222	- Number of Quarterly Program / Performance reports monitored	n/a	62	n/a	62	62	62	- Number of city employees attending Midyear Budget Training Class	n/a	43	n/a	43	43	35	- Number of city employees attending Annual Budget Training Class	n/a	76	n/a	76	76	40
<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>																																							
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<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>																																							
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- Receive the CSMFO Certificate of Award in Budgeting	*	1	*	*	*	1																																							
- Variance of significant General Fund taxes - Budget to Actual	*	*	*	*	4.1%	1.5%																																							
<b>COMMENTS</b>			<p>Annual Budget training classes are held during the 3rd quarter. Midyear Budget training classes are held in the 2nd quarter.</p> <p>* This is calculated at the end of the fiscal year rather than a quarterly basis.</p>																																										

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT FINANCE (05000)	PROGRAM LICENSING (05020)																																					
<b>PROGRAM</b>  To provide centralized collection and timely processing of business licenses and dog licenses.																																							
<b>PROGRAM OBJECTIVE</b>  - To reduce the number of unlicensed businesses operating in Roseville by exercising appropriate surveillance procedures. - To process animal and business licenses in a timely manner. - To provide exceptional customer service through knowledgeable employees, quick service, and quality products.																																							
<b>WORK VOLUME</b>  - Number of business licenses issued - Number of dog licenses issued - Total number of active dog licenses in system - Number of home - based businesses - Number of closed business licenses	<b>PERFORMANCE MEASURES</b>  <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center; background-color: #cccccc;">Quarter 1</th> <th style="text-align: center; background-color: #cccccc;">Quarter 2</th> <th style="text-align: center; background-color: #cccccc;">Quarter 3</th> <th style="text-align: center; background-color: #cccccc;">Quarter 4</th> <th style="text-align: center; background-color: #cccccc;">Year-To-Date</th> <th style="text-align: center; background-color: #cccccc;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">643</td><td style="text-align: center;">3,899</td><td style="text-align: center;">4,213</td><td style="text-align: center;">867</td><td style="text-align: center;">9,622</td><td style="text-align: center;">9,750</td></tr> <tr> <td style="text-align: center;">1,172</td><td style="text-align: center;">908</td><td style="text-align: center;">1,098</td><td style="text-align: center;">1,123</td><td style="text-align: center;">4,301</td><td style="text-align: center;">4,350</td></tr> <tr> <td style="text-align: center;">7,957</td><td style="text-align: center;">8,021</td><td style="text-align: center;">8,072</td><td style="text-align: center;">8,142</td><td style="text-align: center;">8,142</td><td style="text-align: center;">9,000</td></tr> <tr> <td style="text-align: center;">121</td><td style="text-align: center;">72</td><td style="text-align: center;">129</td><td style="text-align: center;">103</td><td style="text-align: center;">425</td><td style="text-align: center;">500</td></tr> <tr> <td style="text-align: center;">47</td><td style="text-align: center;">323</td><td style="text-align: center;">300</td><td style="text-align: center;">35</td><td style="text-align: center;">705</td><td style="text-align: center;">1,450</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target	643	3,899	4,213	867	9,622	9,750	1,172	908	1,098	1,123	4,301	4,350	7,957	8,021	8,072	8,142	8,142	9,000	121	72	129	103	425	500	47	323	300	35	705	1,450	<b>EFFICIENCY / EFFECTIVENESS</b>  - Process all license applications within 4 working days - Licenses mailed within 3 weeks - Phone messages returned within 1 business day	<b>COMMENTS</b>
Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target																																		
643	3,899	4,213	867	9,622	9,750																																		
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> GENERAL GOVERNMENT	<b>DEPARTMENT</b> FINANCE (05000)	<b>PROGRAM</b> CASH MANAGEMENT (05030)																													
<b>PROGRAM</b>																															
To administer and control the investment of all moneys in custody that are not required for payment of current obligations, for the purpose of maximizing interest income while preserving the safety, liquidity, and yield of principal.																															
<b>PROGRAM OBJECTIVE</b>																															
<ul style="list-style-type: none"> <li>- To provide continuing cash flow analysis in order to maintain an appropriate balance between the funds required to meet current obligations and the maintenance of an investment portfolio which will approximate a 100% invested position.</li> <li>- To provide an annual yield that meets or exceeds the benchmark set by the Treasurer, on all funds invested by and under the control of the Treasurer. The benchmark is based on the Merrill Lynch 1-3 year United States Treasury (UST) index.</li> </ul>																															
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<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>																									
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<b>COMMENTS</b>																															

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	GENERAL GOVERNMENT	DEPARTMENT	FINANCE (05000)	PROGRAM	UTILITY BILLING AND SERVICES (05040 - 05043)
<b>PROGRAM</b>					
Deliver superior service to our internal and external customers in a fiscally responsible manner. Minimize complaints from the public.					
<b>PROGRAM OBJECTIVE</b>					
To Provide:					
- Accurate Meter Reading					
- Timely and accurate billing services					
- Quality customer service					
- Revenue protection					
<b>PERFORMANCE MEASURES</b>					
WORK VOLUME		Quarter 1	Quarter 2	Quarter 3	Quarter 4
- Number of customer service orders processed per year	9,607	9,405	8,078	7,884	34,974
- Number of utility bills produced per year	185,611	189,420	186,627	187,493	749,151
- Number of meters read per year	278,690	279,660	280,501	281,724	1,120,575
- Number of customer service calls per year answered by customer service staff	26,766	24,088	23,392	22,719	96,965
EFFICIENCY / EFFECTIVENESS					
- Accuracy rate - meters read	99.93%	99.96%	99.94%	99.90%	99.93%
- Accuracy rate - dollar amount of billing adjustments	99.86%	99.80%	99.69%	99.80%	99.79%
- Cost per utility bill (total costs/total number of bills)	\$3.29	\$3.83	\$4.84	\$4.54	\$4.13
- Percent change in cost per utility bill	* TBD YE	* TBD YE	* TBD YE	* TBD YE	4.14%
- Bad debt as a percentage of amount billed	0.19%	0.40%	0.23%	0.18%	0.25%
- Average call wait time (seconds) *	181	264	123	78	162
<b>COMMENTS</b>					
* Average call wait time - variance justification during Quarter 2 The Utility Billing Customer Service Division was short staffed by three (3) full-time Customer Service Representatives "CSRs" during the following periods: 1. One CSR promoted to Electric Dept. on 8/15/11. This vacancy was filled on 12/21/11. 2. One CSR on Leave from 9/26/11 to 11/14/11. 3. CSR Leadworker resigned on 10/17/11. Position was not filled during this period.					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT FINANCE (05000)	PROGRAM GENERAL ACCOUNTING / PAYROLL (05011, 05050, 05051, 05053)				
PROGRAM						
To provide comprehensive, accurate and timely financial service and data to all City departments and to ensure that the departments comply with all legal provisions governing revenue and expenditures.						
PROGRAM OBJECTIVE						
<ul style="list-style-type: none"> <li>- To provide interim financial reports to the departments not later than ten working days after the end of the month.</li> <li>- To pay all invoices, excluding incomplete purchase order, within thirty calendar days of receipt by the city.</li> <li>- To prepare June 30 closing reports for the annual audit by October 1.</li> </ul>						
PERFORMANCE MEASURES						
WORK VOLUME	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target
<ul style="list-style-type: none"> <li>- Purchase orders / Payment requests / Housing payments processed</li> <li>- Number of accounts payable transactions</li> <li>- Payroll checks</li> <li>- Number of employees processed - Permanent</li> <li>- Number of employees processed - Total</li> </ul>	4,753 13,820 9,400 978 1,496	4,090 13,328 10,199 981 1,446	4,616 15,142 8,751 987 1,417	5,253 15,496 10,325 990 1,551	18,712 57,786 38,675 990 1,551	19,800 58,000 38,800 1,000 1,500
EFFICIENCY / EFFECTIVENESS						
<ul style="list-style-type: none"> <li>- Average number of workdays required to issue financial reports</li> <li>- Number of weeks required to prepare closing reports for auditors</li> </ul>	11.0 0.0	10.3 13.0	9.7 0.0	10.7 0.0	10.4 13.0	10.0 13.0
COMMENTS						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT HUMAN RESOURCES (03100)	PROGRAM HUMAN RESOURCES (03100)				
<b>PROGRAM</b>						
To provide departments the best applicants for city employment; and to make available opportunities for employee development through training, performance evaluation, and strategic succession planning efforts, thereby enhancing potential, and productivity, and employee retention.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- Perform recruitments to provide a quality pool of candidates to fill various departments' hiring needs.</li> <li>- Maintain an effective classification and compensation plan.</li> <li>- Evaluate and implement workforce development strategies that will result in effective recruitment and retention of a high quality workforce.</li> <li>- Offer job-related training, volunteer, internship and career development opportunities City-wide.</li> <li>- Negotiate labor agreements with Roseville Firefighters Association, Local 39 and International Brotherhood of Electrical Workers.</li> </ul>						
<b>PERFORMANCE MEASURES</b>	<i>Quarter 1</i>	<i>Quarter 2</i>	<i>Quarter 3</i>	<i>Quarter 4</i>	<i>Year To Date</i>	<i>Target</i>
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Total authorized permanent employees</li> <li>- Number of general / management recruitments</li> <li>- Number of volunteer hours citywide (city service)</li> <li>- Number of training hours citywide - General</li> <li>- Number of training hours citywide - Safety</li> </ul>	1,031 17 5,460 710 2,868	1,029 9 4,245 744 2,672	1,034 19 7,213 2,139 2,444	1,035 14 5,465 1,218 2,486	1,030 59 22,383 4,811 10,470	1,037 50 29,150 2,350 11,000
<b>EFFICIENCY / EFFECTIVENESS</b>	N/A *	N/A *	N/A *	N/A *	N/A *	70%
<ul style="list-style-type: none"> <li>- Percentage of employees making employee information changes using "Employee Online"</li> <li>- Percentage of employees participating in mandated training</li> </ul>	51%	44%	65%	58%	48%	52%
<b>COMMENTS</b>	<p>* Employee online changes are no longer tracked</p>					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>GENERAL GOVERNMENT</b>	<b>DEPARTMENT</b> <b>HUMAN RESOURCES</b> <b>(03100)</b>	<b>PROGRAM</b> <b>RISK MANAGEMENT</b> <b>(03110, 03111, 03112)</b>				
<b>PROGRAM</b>						
To minimize adverse effects of accidental loss by 1) identification of exposure; 2) examining feasible alternatives; 3) selecting and implementing the best alternatives; and 4) monitoring the results of the chosen alternatives.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- To produce safety and liability training programs designed to reduce the potential for accidents.</li> <li>- Manage risk and demonstrate our commitment to the safety of employees and the public.</li> <li>- Manage City's financial resources.</li> </ul>						
<b>PERFORMANCE MEASURES</b>						
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Number of liability claims / incidents (1)</li> <li>- Number of subrogation (cost recovery) claims</li> <li>- Number of workers' compensation claims filed</li> </ul>	<b>Quarter 1</b>  27 18 30	<b>Quarter 2</b>  17 25 19	<b>Quarter 3</b>  19 50 50	<b>Quarter 4</b>  13 25 42	<b>Year-To-Date</b>  76 118 141	<b>Target</b>  300 100 140
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Percentage of liability claims closed without payment (1)</li> <li>- Percentage of subrogation claims closed with recovery</li> <li>- Percentage of "medical only" workers' compensation claims</li> </ul>	35% 15% 33%	33% 27% 42%	42% 82% 60%	0% 100% 67%	28% 56% 51%	70% 65% 50%
<b>COMMENTS</b>						
(1) Liability claims and recovery below estimate due to transfer of files to York.						

# PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT INFORMATION TECHNOLOGY (03100)	PROGRAM INFORMATION TECHNOLOGY (03120 - 03126)
<b>PROGRAM</b>		
Provide innovative technology solutions for our customers with service excellence, aligned with City goals and objectives.		
<b>PROGRAM OBJECTIVE</b>		
<ul style="list-style-type: none"> <li>- Ongoing improvement in quality of services and delivering / matching customer expectation.</li> <li>- Continued improvement of business processes.</li> <li>- Meet the demands of continuous technology evolution.</li> <li>- Develop internal knowledge management and standard operating procedures.</li> <li>- Position the City to address the demands of aging infrastructure.</li> </ul>		
<b>PERFORMANCE MEASURES</b>		
<b>WORK VOLUME</b>		
<ul style="list-style-type: none"> <li>~ Number of Computing Devices (PC, Laptop, MFP, Printer, Fax, Copier combined)</li> <li>~ Number of Service / Incident Requests</li> <li>~ Number of Mobile Devices (PDA/Cell phone vs. Radio)***</li> <li>~ Number of Field Work Orders (PDA / Cell phone vs. Radio)</li> <li>~ Number of GIS Data Layer Maintained</li> <li>~ Number of Valid Messaged Processed by Mail Server</li> <li>~ Number of Standard Operating Procedures Developed / Maintained</li> <li>~ Number of Applications / Systems Supported</li> <li>~ Number of New / Modified Custom Reports Produced</li> <li>~ Number of Page Visits/Views on City Website</li> <li>~ Number of Projects Reviewed by Governance</li> <li>~ % of Annual General Fund Operating Revenue Spent by IT Department *</li> <li>~ Annual Information Technology budget per Citywide FTE</li> </ul>		
<b>EFFICIENCY / EFFECTIVENESS</b>		
<ul style="list-style-type: none"> <li>~ % of Priority #1 Service / Incident Requests completed within 4 Hours</li> <li>~ % of Medium Service / Incident Requests completed within 5 Business Days</li> <li>~ % of Tier 1 Service / Incident Requests resolved at time of call</li> <li>~ Operation Cost of Each Electronic Mailbox per Year</li> <li>~ Operational Cost per Gigabyte of Storage</li> <li>~ % of Customer Service Satisfaction Rate - Satisfied &amp; Very Satisfied</li> <li>~ % of Network / Data Center Uptime during Business Hours</li> <li>~ Number of Security Intrusions - Virus, etc.</li> <li>~ % of Communication Uptime during Business Hours</li> <li>~ % of Internal IT Projects Completed Under Budget</li> <li>~ \$ Cost Transacted Online (Intranet / Internet) ** / ****</li> <li>~ % of Custom Reports Completed on time</li> <li>~ % of Application Uptime during Business Hours</li> </ul>		
<b>COMMENTS</b>		
	<ul style="list-style-type: none"> <li>- Electronic mailbox administration costs less than anticipated.</li> <li>* - % of Annual GF Operating Revenues is calculated once at end of fiscal year.</li> <li>** - \$ Transacted Online will be calculated annually.</li> <li>*** The reason for fewer work orders over the year was that better technology has been implemented and mobile equipment has been replaced.</li> <li>**** This number includes both the Credit Card transactions from the COR web site as well as all electronic transfers from the citizens bank to the city.</li> </ul>	

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> GENERAL GOVERNMENT	<b>DEPARTMENT</b> CITY CLERK (03200)	<b>PROGRAM</b> CLERK SUPPORT SERVICES (03200, 03201)												
<b>PROGRAM</b>														
To provide information on City Council, Redevelopment Agency, Housing Authority and Roseville Finance Authority meetings, elections, city records; and follow-up action to city departments, applicants and the general public in an accurate, efficient and timely manner.														
<b>PROGRAM OBJECTIVE</b> <ul style="list-style-type: none"> <li>- Provide City Council minutes within 30 days of a meeting 80% of the time.</li> <li>- Document legislative history information in the computer system no later than 4 days after each council meeting 80% of the time.</li> <li>- Respond to numerous requests for information and public records requests within 10 days.</li> <li>- Provide specialized services such as notarization of documents and passport processing</li> <li>- 100% compliance with Brown Act, Public Records Act, Elections Code and Fair Political Practices Commission "FPPC"</li> </ul>														
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Resolutions / Ordinances acted upon by City Council</li> <li>- Agenda items / entries input into legislative history</li> <li>- Housing, Redevelopment, RFA meetings/minutes</li> <li>- Legal notices published and / or mailed</li> <li>- Requests for research / public records completed</li> <li>- Number of calls answered on City switchboard</li> <li>- Passport Applications Processed</li> </ul>	<b>PERFORMANCE MEASURES</b> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;"><i>Quarter 1</i></th> <th style="text-align: center;"><i>Quarter 2</i></th> <th style="text-align: center;"><i>Quarter 3</i></th> <th style="text-align: center;"><i>Quarter 4</i></th> <th style="text-align: center;"><i>Year-To-Date</i></th> <th style="text-align: center;"><i>Target</i></th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">114 / 24 180 10 11 24 6,536 395</td><td style="text-align: center;">102 / 27 173 4 12 61 5,793 389</td><td style="text-align: center;">80 / 30 176 2 8 86 6,396 707</td><td style="text-align: center;">174 / 45 210 5 28 69 7,192 718</td><td style="text-align: center;">470 / 126 739 21 59 240 25,917 2,209</td><td style="text-align: center;">450 / 100 675 25 80 110 25,000 1,200</td></tr> </tbody> </table>	<i>Quarter 1</i>	<i>Quarter 2</i>	<i>Quarter 3</i>	<i>Quarter 4</i>	<i>Year-To-Date</i>	<i>Target</i>	114 / 24 180 10 11 24 6,536 395	102 / 27 173 4 12 61 5,793 389	80 / 30 176 2 8 86 6,396 707	174 / 45 210 5 28 69 7,192 718	470 / 126 739 21 59 240 25,917 2,209	450 / 100 675 25 80 110 25,000 1,200	<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Percent of time council minutes provided within 30 days</li> <li>- Percent of time legislative history documented within 4 days after meetings</li> <li>- Per capita costs of City Clerk department (excluding elections)</li> </ul>
<i>Quarter 1</i>	<i>Quarter 2</i>	<i>Quarter 3</i>	<i>Quarter 4</i>	<i>Year-To-Date</i>	<i>Target</i>									
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<b>COMMENTS</b>														

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> GENERAL GOVERNMENT	<b>DEPARTMENT</b> CENTRAL SERVICES (03300)	<b>PROGRAM</b> PURCHASING (03311, 03319)																																			
<b>PROGRAM</b>																																					
To provide materials and supplies to the operating departments in a timely manner at the most reasonable cost, and to maintain central store's inventory to support customer requirements.																																					
To procure goods and services in accordance with all applicable laws in an efficient and effective manner while meeting the needs of the end user.																																					
<b>PROGRAM OBJECTIVE</b>																																					
<ul style="list-style-type: none"> <li>- Process 99% of purchase requisitions within three days after receipt by Purchasing. (This does not include requisitions which require formal bids.)</li> <li>- Process 99% of purchase requisitions requiring formal bids that result in a purchase order within two council sessions.</li> <li>- Process 100% of purchase requisitions requiring formal bids that result in a service agreement within three council sessions.</li> </ul>																																					
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<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>																															
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<b>COMMENTS</b>																																					
<p>During the second quarter of 2012 we had one of our three buyers leave the city and our turn around time decreased.</p> <p>No RFQ's were processed in the first quarter</p> <p>Changes in processing and a fully trained staff will increase productivity.</p>																																					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT CENTRAL SERVICES (03300)	PROGRAM CENTRAL STORES (03312)				
<b>PROGRAM</b>						
To provide materials and supplies to the operating departments in a timely manner, and to maintain an accurate inventory. To protect the City's investment in the purchase of goods by receiving, issuing, surplusing and controlling inventory in an efficient and effective manner.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- Process stock requisitions within two business days.</li> <li>- Perform cycle counts on schedule and maintain inventory accuracy between IFAS count and physical count at 99%.</li> </ul>						
<b>PERFORMANCE MEASURES</b>						
WORK VOLUME	<b>Quarter 1</b> - Stock requisitions processed - Cycle counts completed	<b>Quarter 2</b> 1,053 3	<b>Quarter 3</b> 878 4	<b>Quarter 4</b> 884 6	<b>Year To-Date</b> 952 6	<b>Target</b> 3,767 19
EFFICIENCY / EFFECTIVENESS						
	<ul style="list-style-type: none"> <li>- Percent of stock requisitions processed within two days</li> <li>- Percent of error between IFAS count and physical count</li> </ul>	96% 0%	98% 0%	97% 0%	98% 0%	97% 0%
<b>COMMENTS</b>			A large portion of inventory was transferred to Traffic and Roseville Electric which reduced the number of issue requests and the number of cycle counts required.			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT CENTRAL SERVICES (03300)	PROGRAM AUTOMOTIVE SERVICES (03321)				
<b>PROGRAM</b>						
To support the various departments by providing high quality service and repair to city vehicles and equipment with a minimum amount of down-time.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- To perform at least 98% of all scheduled preventive maintenance inspections within 30 calendar days of due time.</li> <li>- To conduct 98% of all state mandated vehicle inspections (CHP, smog &amp; crane inspections) within their required inspection period.</li> <li>- To keep an average of 93% of city vehicles in service.</li> <li>- To keep customer satisfaction surveys at 96%.</li> <li>- 70% of work orders completed within 24 hours.</li> </ul>						
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Total number of vehicles / equipment</li> <li>- Total number of vehicles / equipment in service daily</li> <li>- Total number P. M. I. scheduled</li> <li>- Total number CHP inspections due</li> <li>- Total number of smog and crane inspections due</li> <li>- Total number of work orders</li> </ul>	859	862	854	852	862 849	860 800
	852	853	847	843		
	328	356	272	329	1,285	1,300
	290	295	274	298	1,157	1,088
	78	72	86	108	344	278
	2,196	2,058	2,007	2,075	8,336	11,500
<b>EFFICIENCY / EFFECTIVENESS</b>						
<ul style="list-style-type: none"> <li>- Percent of P. M. I. completed on schedule</li> <li>- Percent of CHP, smog and crane inspections completed</li> <li>- Percent of city vehicles in service daily</li> <li>- Percent of customer satisfaction</li> <li>- Percent of workorders completed within 24 hours</li> </ul>	97%	98%	98%	99%	98% 98%	98% 98%
	98%	98%	98%	99%		
	93%	92%	93%	91%	92%	93%
	99%	99%	99%	99%	99%	96%
	72%	71%	67%	69%	70%	70%
<b>COMMENTS</b>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA GENERAL GOVERNMENT	DEPARTMENT CENTRAL SERVICES (03300)	PROGRAM BUILDING AND CUSTODIAL MAINTENANCE SERVICES (03331, 03332)																																																																																																		
<b>PROGRAM</b>  To provide the City of Roseville with high quality maintenance, repair, and custodial service that present a favorable public image and a conducive environment for high productivity and community service.																																																																																																				
<b>PROGRAM OBJECTIVE</b>  <ul style="list-style-type: none"> <li>- Perform 80% of all work noted on the preventive maintenance schedule.</li> <li>- Complete 80% of all work orders within thirty days.</li> <li>- Maintain square footage per Building Maintenance worker at or below industry standards.</li> <li>- Provide custodial inspection checklist on 50% of all buildings monthly.</li> <li>- Perform 100% of the special project work scheduled per month (work beyond typical daily routine).</li> <li>- Perform an annual custodial customer satisfaction survey.</li> <li>- Provide custodial services at a per square foot cost equal to or below industry standards.</li> </ul>																																																																																																				
<b>WORK VOLUME</b>  <ul style="list-style-type: none"> <li>- Preventive maintenance hours</li> <li>- Number work orders serviced by maintenance staff</li> <li>- Average sq. ft. maintained per Building Maintenance Worker</li> <li>- Number of inspections made on the City's buildings</li> <li>- Average sq. ft. cleaned per custodian</li> <li>- Number of custodial surveys sent out</li> </ul>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;"><b>PERFORMANCE MEASURES</b></th><th style="text-align: center;"><b>Quarter 1</b></th><th style="text-align: center;"><b>Quarter 2</b></th><th style="text-align: center;"><b>Quarter 3</b></th><th style="text-align: center;"><b>Quarter 4</b></th><th style="text-align: center;"><b>Year-To-Date</b></th><th style="text-align: center;"><b>Target</b></th></tr> </thead> <tbody> <tr> <td>Preventive maintenance hours</td><td style="text-align: right;">448</td><td style="text-align: right;">146</td><td style="text-align: right;">360</td><td style="text-align: right;">666</td><td style="text-align: right;">1,620</td><td style="text-align: right;">4,800</td></tr> <tr> <td>Number work orders serviced by maintenance staff</td><td style="text-align: right;">682</td><td style="text-align: right;">641</td><td style="text-align: right;">838</td><td style="text-align: right;">894</td><td style="text-align: right;">764</td><td style="text-align: right;">1,000</td></tr> <tr> <td>Average sq. ft. maintained per Building Maintenance Worker</td><td style="text-align: right;">155,232</td><td style="text-align: right;">155,232</td><td style="text-align: right;">162,465</td><td style="text-align: right;">162,465</td><td style="text-align: right;">158,849</td><td style="text-align: right;">155,232</td></tr> <tr> <td>Number of inspections made on the City's buildings</td><td style="text-align: right;">7</td><td style="text-align: right;">9</td><td style="text-align: right;">4</td><td style="text-align: right;">9</td><td style="text-align: right;">29</td><td style="text-align: right;">35</td></tr> <tr> <td>Average sq. ft. cleaned per custodian</td><td style="text-align: right;">60,346</td><td style="text-align: right;">60,346</td><td style="text-align: right;">65,394</td><td style="text-align: right;">65,394</td><td style="text-align: right;">62,870</td><td style="text-align: right;">75,752</td></tr> <tr> <td>Number of custodial surveys sent out</td><td style="text-align: right;">200</td><td style="text-align: right;">0</td><td style="text-align: right;">0</td><td style="text-align: right;">0</td><td style="text-align: right;">200</td><td style="text-align: right;">50</td></tr> </tbody> </table>	<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>	Preventive maintenance hours	448	146	360	666	1,620	4,800	Number work orders serviced by maintenance staff	682	641	838	894	764	1,000	Average sq. ft. maintained per Building Maintenance Worker	155,232	155,232	162,465	162,465	158,849	155,232	Number of inspections made on the City's buildings	7	9	4	9	29	35	Average sq. ft. cleaned per custodian	60,346	60,346	65,394	65,394	62,870	75,752	Number of custodial surveys sent out	200	0	0	0	200	50	<table border="1" style="width: 100%; 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<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	<b>Target</b>																																																																																														
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>POLICE</b>	<b>DEPARTMENT</b> <b>POLICE</b> <b>(05500)</b>	<b>PROGRAM ADMINISTRATIVE SUPPORT AND COMMUNITY SERVICES</b> <b>(05500, 05511, 05512, 05513, 05514)</b>
<b>PROGRAM</b>		
<p>To serve the community with outstanding emergency communication services, jail, records, property and other police support services.</p> <p>To provide outstanding prevention programs for the community, schools, youth and families.</p> <p>To uphold the highest professional standards of the police profession through leadership, recruitment, hiring and training.</p>		
<b>PROGRAM OBJECTIVE</b>		
<ul style="list-style-type: none"> <li>-To meet or exceed POST or STC training standards for applicable employees.</li> <li>-To maintain timely entry of police reports into the automated police records system</li> <li>-To meet or exceed state corrections standards for jail operations.</li> <li>-To review 6 Emergency Medical Dispatch calls per dispatcher per quarter</li> <li>-To provide a safe learning environment at our schools by building relationships with youth and giving them alternatives to delinquent behavior as well as enforcing applicable laws to reduce expulsions, suspensions and drop-out rates.</li> </ul>		
<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b> 31,783 703 3,461 1,715 6 4,096 768 # 	<b>Quarter 2</b> 29,920 678 2,949 1,338 3 3,318 1,008 # 
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Calls for service handled by communication center</li> <li>- Jail bookings</li> <li>- Police reports processed</li> <li>- Training hours completed, department wide **</li> <li>- Volunteers hired</li> <li>- Volunteer hours provided</li> <li>- Counseling intern hours provided</li> <li>- Maintain expulsion rate within ±10% of average annual expulsion rate</li> </ul>	<b>Quarter 3</b> 29,673 688 3,255 2,629 6 3,559 960 # 	<b>Quarter 4</b> 31,286 612 3,343 2,884 2 3,355 768 (17%) 
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Percentage of EMD quality assurance reports receiving a rating between 17-20 (excellent)</li> <li>- Average time lapse in days between receipt of crime report and data entry</li> <li>- Percentage of employees meeting POST or STC in-service training requirements</li> <li>- Continued jail accreditation by the state Board of Corrections, as determined by their biennial inspection (Y/N)</li> </ul>	<b>Year-To-Date</b> 122,662 2,681 13,008 8,566 2 17 14,328 3,504 (17%) 	<b>Target</b> 140,000 4,000 16,000 4,000 20 20 14,000 2,000 36 
<b>COMMENTS</b>		
<p>* POST Training is now done every 6 months at AO training so no officer will ever fall out of training compliance. Each quarter we should be 100% compliant.</p> <p>** Total includes 96 hours we allowed officers to go to school, but they paid their own tuition.</p> <p># Results are determined by student graduation figures, supplied by the high school district, after graduation.</p>		

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>POLICE</b>	<b>DEPARTMENT</b> <b>POLICE</b> (05500)	<b>PROGRAM</b> <b>OPERATIONS - PATROL, INVESTIGATIONS</b> <b>TRAFFIC, ANIMAL CONTROL</b> (05531, 05532, 05533, 05535)												
<b>PROGRAM</b>														
<p>To increase the safety of the public and the protection of their property through criminal and traffic law enforcement, prevention, community/neighborhood partnerships, and effective investigations.</p>														
<b>PROGRAM OBJECTIVE</b> <ul style="list-style-type: none"> <li>- To maintain or reduce the Part 1 crime rate.</li> <li>- To maintain or reduce the number of DUI related collisions as well as injury and fatal traffic collisions through enforcement, education and checkpoints.</li> <li>- To increase the number of vehicle occupants using seatbelts or child passenger restraint systems</li> </ul>														
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Police calls for service (citizen initiated, unit responded)</li> <li>- Animal Control calls for service</li> <li>- Arrests and misdemeanor citations</li> <li>- Investigation cases assigned</li> <li>- Injury and fatal traffic collisions</li> <li>- DUI-related collisions</li> </ul>	<b>PERFORMANCE MEASURES</b> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center; background-color: #cccccc;">Quarter 1</th> <th style="text-align: center; background-color: #cccccc;">Quarter 2</th> <th style="text-align: center; background-color: #cccccc;">Quarter 3</th> <th style="text-align: center; background-color: #cccccc;">Quarter 4</th> <th style="text-align: center; background-color: #cccccc;">Year-To-Date</th> <th style="text-align: center; background-color: #cccccc;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">11,233 1,489 1,319 218 134 27</td><td style="text-align: center;">10,319 1,336 1,377 236 136 31</td><td style="text-align: center;">9,804 1,180 1,377 263 123 38</td><td style="text-align: center;">10,850 1,524 1,371 157 148 23</td><td style="text-align: center;">42,206 5,529 5,444 874 541 119</td><td style="text-align: center;">43,000 6,000 6,000 700 500 150</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target	11,233 1,489 1,319 218 134 27	10,319 1,336 1,377 236 136 31	9,804 1,180 1,377 263 123 38	10,850 1,524 1,371 157 148 23	42,206 5,529 5,444 874 541 119	43,000 6,000 6,000 700 500 150	<b>Calendar Year - 2011</b> <ul style="list-style-type: none"> <li>- Part 1 violent crimes reported (by calendar year)</li> <li>- Part 1 property crimes reported (by calendar year)</li> </ul>
Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target									
11,233 1,489 1,319 218 134 27	10,319 1,336 1,377 236 136 31	9,804 1,180 1,377 263 123 38	10,850 1,524 1,371 157 148 23	42,206 5,529 5,444 874 541 119	43,000 6,000 6,000 700 500 150									
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Percentage of drivers wearing seatbelts in observational surveys</li> </ul>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center; background-color: #cccccc;">n/a</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">N/A</td><td style="text-align: center;">3,149 55% 20%</td><td style="text-align: center;">n/a</td><td style="text-align: center;">n/a</td><td style="text-align: center;">3,149 54% 24%</td><td style="text-align: center;">n/a</td></tr> </tbody> </table>	n/a	n/a	n/a	n/a	n/a	n/a	N/A	3,149 55% 20%	n/a	n/a	3,149 54% 24%	n/a	<b>Calendar Year - 2011</b> <ul style="list-style-type: none"> <li>- Part 1 Crimes per 100,000 population (crime rate)</li> <li>- Percentage violent crimes cleared</li> <li>- Percentage property crimes cleared</li> </ul>
n/a	n/a	n/a	n/a	n/a	n/a									
N/A	3,149 55% 20%	n/a	n/a	3,149 54% 24%	n/a									
<b>COMMENTS</b> <p>No seatbelt surveys have been conducted. The crime rate is reported at the end of the calendar year.</p>														

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	FIRE	DEPARTMENT	FIRE (06000)	PROGRAM	ADMINISTRATION (06000)																																																															
<b>PROGRAM</b>	To coordinate and plan the overall operation and resources of the department for the protection and enhancement of the safety and well being of residents, businesses, customers, and partners.																																																																			
<b>PROGRAM OBJECTIVE</b>	<p><b>COORDINATION</b></p> <p>To Provide program direction and planning for all divisions:</p> <ul style="list-style-type: none"> <li>- Implement and support Fire Department mission, vision, and values.</li> <li>- Support and facilitate Program managers in accomplishing their goals</li> <li>- Facilitate team-building programs for all members of the management team</li> <li>- Promote increased communication and participation at all levels within the department</li> </ul> <p><b>PLANNING</b></p> <p>Provide a planning interface with other City Departments and regional agencies to facilitate improved fire services:</p> <ul style="list-style-type: none"> <li>- Monitor City development and 'Standards of Response Coverage' as it relates to staffing and construction of fire stations</li> <li>- Provide systems analysis and computerization of existing business processes and operations</li> <li>- Participate in regional planning activities, including cooperation and coordination of personnel, training, equipment and facilities.</li> </ul> <p>Customer service surveys to be sent to 20% of responding incidents.</p> <p>Quarterly Department report.</p> <p>Annual reports to City Council.</p>																																																																			
<b>WORK VOLUME</b>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>PERFORMANCE MEASURES</th> <th>Quarter 1</th> <th>Quarter 2</th> <th>Quarter 3</th> <th>Quarter 4</th> <th>Year-To-Date</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>Total number of department positions</td> <td>113.50</td> <td>113.50</td> <td>113.50</td> <td>113.50</td> <td>113.50</td> <td>113.50</td> </tr> <tr> <td>- GIS Map Book Updates</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>1</td> <td>1</td> </tr> <tr> <td>- Total number of customer service survey's sent</td> <td>546</td> <td>552</td> <td>841</td> <td>813</td> <td>2,752</td> <td>4</td> </tr> <tr> <td>- Total number of customer service departmental reports</td> <td>2</td> <td>0</td> <td>0</td> <td>0</td> <td>2</td> <td>2,068</td> </tr> <tr> <td>- Total number of customer service reports to City Council</td> <td>0</td> <td></td> <td></td> <td></td> <td>0</td> <td>4</td> </tr> </tbody> </table> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>EFFICIENCY / EFFECTIVENESS</th> <th>Quarter 1</th> <th>Quarter 2</th> <th>Quarter 3</th> <th>Quarter 4</th> <th>Year-To-Date</th> <th>Target</th> </tr> </thead> <tbody> <tr> <td>- City ISO Rating</td> <td>3</td> <td>3</td> <td>3</td> <td>3</td> <td>3</td> <td>3</td> </tr> <tr> <td>- General Fund cost per capita</td> <td>\$43.61</td> <td>\$44.16</td> <td>\$49.98</td> <td>\$56.21</td> <td>\$193.96</td> <td>\$191.27</td> </tr> </tbody> </table>					PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target	Total number of department positions	113.50	113.50	113.50	113.50	113.50	113.50	- GIS Map Book Updates	0	1	0	0	1	1	- Total number of customer service survey's sent	546	552	841	813	2,752	4	- Total number of customer service departmental reports	2	0	0	0	2	2,068	- Total number of customer service reports to City Council	0				0	4	EFFICIENCY / EFFECTIVENESS	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target	- City ISO Rating	3	3	3	3	3	3	- General Fund cost per capita	\$43.61	\$44.16	\$49.98	\$56.21	\$193.96	\$191.27
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<b>COMMENTS</b>	GIS Map Book Updates: In October 2011 an entire map book with 216 pages was sent out. Normally updates are done in pieces.																																																																			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	FIRE	DEPARTMENT	PROGRAM	FIRE PREVENTION			
PROGRAM	To protect life and property from the effects of fire and other hazardous events through effective application of the three "E's": Education, Enforcement, Engineering.						
PROGRAM OBJECTIVE	<ul style="list-style-type: none"> <li>- Perform a thorough investigation of the cause and origin of all fires investigated by the Fire Prevention Division.</li> <li>- Provide a professional assessment regarding firesetting behavior for all juveniles referred to the Fire Prevention Division.</li> <li>- Perform 100% of State mandated inspections annually.</li> <li>- Perform 95% of licensed care facility inspections annually.</li> <li>- Perform 100% of public assembly inspections annually.</li> <li>- Perform 95% of hazardous material/waste permit inspections annually. (CUPA)</li> <li>- Perform 100% of fireworks booth, public display, and special effects permit inspections annually.</li> <li>- Complete 80% of plan checks within 4 weeks.</li> <li>- Approve 75% of projects within three (3) plan checks.</li> <li>- Perform 95% of construction inspections within 48 hours of request.</li> </ul>						
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3			
		Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target
	Number of fire investigations performed.	6	10	4	12	32	65
	Number of juvenile firesetter assessments performed.	3	2	0	3	8	20
	Number of apartment / hotel inspections performed.	19	45	251	48	363	380
	Number of school inspections performed.	9	39	38	34	120	115
	Number of detention facility inspections performed.	1	0	0	1	2	4
	Number of licensed care facility inspections performed.	25	48	85	96	254	240
	Number of public assembly inspections performed.	129	35	184	152	500	475
	Number of hazardous material / waste permit inspections performed.	154	145	184	155	638	650
	Number of fireworks or pyrotechnic related permit inspections performed.	6	1	0	15	22	25
	Number of civil improvement plans reviewed.	8	12	23	27	70	75
	Number of fire protection system plans reviewed.	302	104	77	80	563	750
	Number of construction inspections performed.	408	200	292	284	1,184	1,000
	EFFICIENCY / EFFECTIVENESS	5%	12%	66%	13%	96%	100%
	Percent of apartment/hotel inspections performed.	8%	34%	33%	30%	104%	100%
	Percent of school inspections performed.	25%	0%	0%	25%	50%	100%
	Percent of detention facility inspections performed.	10%	20%	35%	40%	106%	95%
	Percent of licensed care facility inspections performed.	27%	7%	39%	32%	105%	100%
	Percent of public assembly inspections performed.	24%	22%	28%	24%	98%	100%
	Percent of hazardous material/waste permit inspections performed.	24%	4%	0%	60%	88%	100%
	Percent of fireworks or pyrotechnic related permit inspections performed.	98%	97%	97%	96%	97%	80%
	Percent of plans checked within four (4) weeks.	98%	96%	96%	97%	97%	75%
	Percent of projects approved within three (3) plan checks.	96%	97%	97%	99%	97%	95%
	Percent of construction inspections performed within 48 hours of request.	97%	97%	97%	99%	97%	95%
COMMENTS							

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	FIRE	DEPARTMENT	PROGRAM				
			FIRE (06000)	FIRE OPERATIONS (06021, 06030)			
PROGRAM	Protect and enhance the safety and well being of residents, businesses, customers, and partners by delivering exceptional service and compassionate solutions as a cohesive team with dedication, pride and vigilance.						
<b>PROGRAM OBJECTIVE</b>							
	<ul style="list-style-type: none"> <li>- To treat medical patients and control small fires, the first-due unit should arrive within 6.5 minutes, 90 percent of the time from receipt of the 9-1-1 call. This equates to 1-minute dispatch time, 1.5 minutes company turnout time and 4 minutes drive time in response areas with a staffed fire station and 8.5 minutes in areas without a staffed fire station allowing 6 minutes travel time.</li> <li>- To confine fires near the room of origin, to stop wildland fires under 3 acres when notified promptly, and to treat up to 5 medical patients at once, a multiple-unit response of at least 17 personnel should arrive within 11 minutes from time of 9-1-1 call receipt, 90 percent of the time. This equates to 1-minute dispatch time, 1.5 minute company turnout time and 8.5 minutes drive time spacing for multiple units in response areas with a staffed fire station and 13 minutes in areas without a staffed fire station allowing 10.5 minutes travel time.</li> <li>- To treat medical patients and control small fires, the first-due unit should arrive within 20 minutes, 90 percent of the time from receipt of the 9-1-1 in rural areas of the City where the ISO rating is between 8-10.</li> </ul>						
PERFORMANCE MEASURES		Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-to-Date	Target
WORK VOLUME		115 53 2,006	78 55 2,215	59 56 2,150	75 35 2,058	327 199 8,429	359 265 8,366
	<ul style="list-style-type: none"> <li>- Number of Fires, Ruptures, Explosions</li> <li>- Number of Hazardous Conditions</li> <li>- Number of EMS, Rescue</li> <li>- Number of Service Calls</li> <li>- Number of Good Intent, False Calls, Weather, Other</li> <li>- Total Calls for Service</li> </ul>	316 436 2,926	318 467 3,133	298 418 2,981	119 208 2,495	1,051 1,529 11,535	1,111 1,676 11,777
EFFICIENCY / EFFECTIVENESS		N/A	N/A	N/A	N/A	N/A	N/A
	<ul style="list-style-type: none"> <li>- Dispatch time &lt; 1 minute <sup>(1)</sup></li> <li>- Company turnout time &lt; 1.5 minutes for incidents other than Fire / Hazmat <sup>(1)</sup></li> <li>- Company turnout time &lt; 2 minutes for Fire / Hazmat**</li> <li>- First due unit travel time ≤ 4 minutes in areas with staffed fire station</li> <li>- Full effective work force travel time ≤ 11 minutes in areas with staffed fire station<sup>(2)</sup></li> <li>- First due unit travel time ≤ 6 minutes in areas without staffed fire station.</li> <li>- Full effective work force travel time ≤ 13 minutes in areas with staffed fire station<sup>(2)</sup></li> </ul>	77%	78%	78%	80%	77%	90%
COMMENTS					*	*	*
					89%	85%	84%
					*	*	*
					67%	67%	90%
					*	*	*

- (1) A technical glitch with the CAD system has put the values into question and will not be reported this fiscal year.  
 (2) Due to technical problems, the values for full effective force (#5 & #7 in Efficiency/Effectiveness) will not be available this fiscal year.

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	FIRE	DEPARTMENT	FIRE (06000)	PROGRAM	FIRE TRAINING (06022)					
<b>PROGRAM</b>	To provide a comprehensive training program that will allow employees to deliver quality service to the public.									
<b>PROGRAM OBJECTIVE</b>										
<ul style="list-style-type: none"> <li>- To meet federal and state requirements in hazardous materials training</li> <li>- To maintain an EMT-D (early defibrillation program) and comply with all local EMS agency requirements.</li> <li>- To meet and maintain technical rescue training requirements.</li> <li>- To meet all federal, state and local training mandates.</li> </ul>										
<b>WORK VOLUME</b>	<b>PERFORMANCE MEASURES</b>									
		Quarter 1	Quarter 2	Quarter 3	Quarter 4					
		19	77	19	18					
		36	69	27	9					
		60	74	69	50					
		9	29	15	12					
		32	62	12	13					
		73	47	56	58					
		10	10	12	8					
		6	9	10	7					
		155	66	193	116					
<b>EFFICIENCY / EFFECTIVENESS</b>										
	<ul style="list-style-type: none"> <li>- Number of hours drilled on firefighting per person</li> <li>- Number of hours drilled on EMS per person</li> <li>- Number of hours drilled on Haz-Mat per person</li> <li>- Number of hours training per firefighter</li> </ul>									
<b>COMMENTS</b>	<p>* Work Volume: All measurements are now being reported and tracked as number of drills for all staff, not per person as originally budgeted.</p>									

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	FIRE	DEPARTMENT	FIRE (06000)	PROGRAM	FIRE SERVICES (06023)			
<b>PROGRAM</b>	To provide fire services in a well planned, cost-effective and professional manner through the best utilization of the provided equipment, facilities and training.							
<b>PROGRAM OBJECTIVE</b>								
	- To provide revenue to the City for the use of our facilities, programs and personnel. - To provide quality training and public education programs on a cost recovery basis. - To effectively utilize department resources. - To maintain service agreements and contracts within budgetary limitations. - To minimize training costs through mutually beneficial sharing of training resources with emergency service partners.							
<b>WORK VOLUME</b>								
	- Number of days FTC utilized for in-service training - Number of days FTC utilized on cost recovery basis - Number of days FTC utilized by emergency services partners		Quarter 1 49 44 9	Quarter 2 53 65 11	Quarter 3 30 60 14	Quarter 4 36 38 21	Year To Date 168 207 55	Target 80 160 36
<b>EFFICIENCY / EFFECTIVENESS</b>								
	- Percent of revenue to division expenditures - Revenue per department position - Reimbursed Costs		264% \$223 \$25,331	34% \$138 \$15,642	266% \$855 \$97,078	65% \$359 \$40,724	116% \$1,575 \$178,775	155% \$2,481 \$281,537
<b>COMMENTS</b>								
	Grant funding to provide contract rescue classes was reprioritized and significantly reduced by FEMA / UASI. Low demand and low registrations for open enrollment classes due to economy and inability of outside public safety agencies to support overtime. Low facility rental revenue due to fiscal constraints on outside agencies. Some agencies who have historically rented facility opted out this year due to lack of funding.							

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	FIRE	DEPARTMENT	FIRE (06000)	PROGRAM	EMERGENCY PREPAREDNESS (06040)
<b>PROGRAM</b>	Develop and manage emergency preparedness and hazard mitigation programs that reduce the impact of natural and human caused disasters.				
<b>PROGRAM OBJECTIVE</b>	<p><b>TRAINING AND EDUCATION</b> Conduct classroom and simulation training for all key City staff members.            - Conduct training and exercises with City Emergency Operations staff on emergency plan elements.            - Provide basic emergency response and NIMS training to City employees.</p> <p><b>PLANNING</b> Review and modify the City's Emergency Response Plan to improve Citywide emergency preparedness.            - Review and modify the City's Multi-Hazard Mitigation Plan            - Evaluate and restructure as necessary the emergency management administrative team.</p> <p><b>INTER-AGENCY COORDINATION</b> Represent the interests of the City on county, state, and federal emergency preparedness planning.</p>				
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date
<b>WORK VOLUME</b>					
- Number of classes held on emergency plan elements & NIMS	2	3	6	3	4
- Number of siren (HAR) drills conducted (monthly siren test)	3	3	3	3	4
- Number of EOC readiness drills completed (setup drills, GIS drills)	1	1	1	1	2
<b>EFFICIENCY / EFFECTIVENESS</b>					
- Number of disaster simulations conducted (annual table top exercise)	\$0.09	\$0.12	\$0.08	\$0.34	\$0.64
- Cost per capita					
<b>COMMENTS</b>	<p>The number of classes held for an annual figure is an average.</p> <p>Siren drills moved to a monthly occurrence.</p> <p>There was an increased number of disaster simulations and EOC readiness drills due to a change of procedure when the responsibility was reassigned to a new Battalion Chief.</p>				

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA PARKS AND RECREATION	DEPARTMENT PARKS, RECREATION & LIBRARIES (08500)	PROGRAM PARKS (08501, 08550, 08551, 08555)					
<b>PROGRAM</b>							
To plan and develop safe, high quality and uniquely aesthetic park and recreation facilities to meet the recreational needs of the Roseville residents.							
To provide a park environment that is conducive to a healthy, safe and pleasurable experience.							
To provide inspections and maintenance of open space, floodways and streambeds throughout the City of Roseville.							
To provide programmed maintenance for the City's publicly owned trees in a methodical, systematic plan.							
<b>PROGRAM OBJECTIVE</b>							
<ul style="list-style-type: none"> <li>- Plan and develop park and recreation facilities according to the Park and Recreation Master Plan and renovate existing park and recreation facilities.</li> <li>- Coordinate with School Districts on long range joint use facility planning.</li> <li>- Maintain parks, recreation facilities and landscapes in a safe, clean and attractive condition.</li> <li>- Provide turf maintenance of school facilities as provided through joint use agreements.</li> <li>- Maintain a preventative maintenance schedule for park and street trees.</li> <li>- Inspect open space, wetlands and streambeds for debris, fire breaks and invasion of non-native vegetation.</li> <li>- Remove accumulated debris and obstructions in streambeds.</li> </ul>							
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To-Date	Target	
<b>WORK VOLUME</b>							
<ul style="list-style-type: none"> <li>- Number of CIP's completed</li> <li>- Annual dollars spent on completed CIP projects</li> <li>- Number of developed park facilities maintained</li> <li>- Acres of parks maintained</li> <li>- Number of production hours to maintain bike trails</li> <li>- Number of general fund trees pruned (5 year cycle)</li> <li>- Number of CFD / LLD trees pruned</li> <li>- Acres of streetscapes maintained</li> <li>- Acres of school property maintained</li> <li>- Number of acres of open space / wetlands inspected</li> </ul>	0 \$0 65 397.9 1,160 0 7 225.0 49.0 860.0	1 \$1,000,000 66 403.9 960 0 55 225.0 49.0 1,100.0	1 \$700,000 66 403.9 740 0 336 1,271 225.0 49.0 300.0	0 \$0 66 403.9 960 1,278 1,827 225.0 49.0 860.0	0 \$1,700,000 66 403.9 960 1,278 1,827 225.0 49.0 860.0	2 66 403.9 3,820 1,614 3,160 225.0 49.0 3,120.0	\$2,800,000 68 406 3,200 2,453 2,100 230 49 3,100
<b>EFFICIENCY / EFFECTIVENESS</b>							
<ul style="list-style-type: none"> <li>- Percentage of CIP's completed on time</li> <li>% of Park Quality Assurance inspections that meet or exceed standards:</li> <li>- Rushmore Level</li> <li>- Yosemite Level</li> <li>- Sequoia Level</li> <li>- Mojave Level</li> </ul>	0% 99% 100% 97% 100%	33% DNA DNA DNA DNA	66% 100% 100% 98% 100%	0% 99% 98% 97% 100%	66% 99% 99% 97% 100%	90% 95% 90% 86% 95%	
<b>COMMENTS</b>	<p><b>Quarter 1:</b> Opened Nichols Park (7.9 acres, #63), Festeresen Park (6.9 acres #64) and Harrigan Greens (1.6 acres, #65).</p> <p><b>Quarter 2:</b> Fraitis Park Opened #66, DNA = Data Not Available - The Landlogic tracking system is experiencing issues with the software upgrade. Number will be available next report.</p> <p><b>Quarter 4:</b> A number of challenges with the bidding environment. Crabb Park Phase 1, for example, had to be bid and re-bid 3 times. The other park underway is Heredia, which is on the developer's timeline. Our tree pruning contract started in the first quarter and progresses based on geographic area. Although the split between which trees are GF or CFD funded was off target, the total number of trees pruned exceeds target and will progress in FY13.</p>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA PARKS AND RECREATION	DEPARTMENT PARKS, RECREATION & LIBRARIES (08500)	PROGRAM (08511, 08512, 08514, 08517-18, 08520-21, 08525, 08530) RECREATION						
<b>PROGRAM</b>								
<p>To enhance the leisure time of Roseville residents by providing a variety of recreational activities and facilities including sports, physical fitness, special interest classes, trip, cultural arts, camps, neighborhood programs, family recreation and special events.</p> <p>To educate Roseville residents about Maidu Indian culture.</p> <p>To promote water safety, physical fitness, aquatic skill development, and water recreation through a comprehensive aquatic program.</p>								
<b>PROGRAM OBJECTIVE</b> <ul style="list-style-type: none"> <li>- Provide a variety of quality sports, special interest, cultural arts and community special event programs.</li> <li>- Provide a variety of quality fitness and recreational opportunities.</li> <li>- Provide positive and affordable programs for low income youth by offering low cost youth programs throughout targeted neighborhoods.</li> <li>- Provide cultural and natural history education programs, classes and tours.</li> <li>- Provide a quality instructional swimming lesson program that meets or exceeds our customer's expectations.</li> <li>- Pursue grant funding and fundraising to enhance and offset program costs as appropriate.</li> <li>- To recover 92% of operating costs for youth programs.</li> <li>- To recover 93% of operating costs for adult/senior programs</li> <li>- To recover 86% of operating costs of Maidu Community Center through program fees and rentals.</li> <li>- To recover 79% of operating costs for Roseville Sports Center through program fees and rentals.</li> <li>- To recover 41% of operating costs for Maidu Interpretive Center through program fees, daily admissions and rentals.</li> <li>- To recover 72% of operating costs for aquatics programs through program fees, daily admissions and rentals.</li> </ul>								
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date		
<ul style="list-style-type: none"> <li>- Youth programs attendance</li> <li>- Adult/Senior programs attendance</li> <li>- Number of visitors to Maidu Community Center</li> <li>- Number of visitors to Roseville Sports Center</li> <li>- Number of visitors to Maidu Interpretive Center'</li> <li>- Number of visitors to Aquatics facilities</li> </ul>			29,389 40,548 29,296 50,629 6,564 115,731	20,703 43,384 28,752 43,553 7,712 45,079	15,142 42,492 27,814 57,867 4,403 38,509	28,440 45,638 29,701 52,666 9,620 107,136	93,674 172,062 115,563 204,715 28,299 306,455	105,124 166,900 134,000 174,000 45,000 300,000
<b>REVENUE MEASUREMENTS:</b> <ul style="list-style-type: none"> <li>- Youth programs total revenue / % recovery to General Fund</li> <li>- Adult / Senior programs total revenue / % recovery to General Fund</li> <li>- Maidu Community Center total revenue / % recovery to General Fund</li> <li>- Roseville Sports Center total revenue / % recovery to General Fund</li> <li>- Maidu Interpretive Center total revenue / % recovery to General Fund</li> <li>- Aquatics programs total revenue / % recovery to General Fund</li> </ul>			254,620/112% 96,301/73% 58,435/91% 78,229/114%	63,946/48% 70,940/50% 154,073/122% 65,929/80%	138,994/123% 144,179/94% 66,553/98% 175,143/84% 52,682/46%	173,400/98% 144,179/94% 66,553/98% 175,143/72% 23,704/23%	630,960/97% 508,120/93% 269,146/94% 611,776/81% 158,978/40%	619,120 /92% 508,120 /93% 271,000 /86%
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- % of participants rating overall programs and facilities 'good' to 'excellent'</li> </ul>			96%	96%	95%	95%	96%	96%
<b>COMMENTS</b> <p>'Rentals are down at Maidu Community Center in FY 2011/12.</p>								

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> PARKS AND RECREATION	<b>DEPARTMENT</b> PARKS, RECREATION & LIBRARIES (08500)	<b>PROGRAM</b> CHILD CARE AND PRESCHOOL (08541, 08542)				
<b>PROGRAM</b>						
To provide a safe, caring, before and after school and vacation environment to meet the social, physical and intellectual needs for the elementary school age, preschool and intermediate school child.						
<b>PROGRAM OBJECTIVE</b> <ul style="list-style-type: none"> <li>- To generate revenue to cover all expenses related to programs.</li> <li>- To operate 17 Adventure Club sites, 12 preschool programs and 2 after school Education Safety (ASES) programs.</li> <li>- To provide programs at no more than an average budget cost per service hour of \$3.50 per hour for the Adventure Club and \$4.50 per hour for Preschool programs.</li> <li>- Develop and maintain a highly trained and motivated staff who are responsive to the needs of the children participating in the programs.</li> <li>- Meet or exceed the expectations of the parents and children participating in the programs.</li> </ul>						
<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b> 744 7 66 230 205	<b>Quarter 2</b> 899 7 66 230 236	<b>Quarter 3</b> 1,039 7 66 230 202	<b>Quarter 4</b> 836 7 66 230 191	<b>Year-To-Date</b> 880 7 66 230 209	<b>Target</b> 940 7 66 230 190
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Average daily attendance - Adventure Club</li> <li>- Number of hours training per site per month</li> <li>- Monthly hours of Preschool operation per site</li> <li>- Monthly hours of Adventure Club operation</li> <li>- Average daily attendance - ASES</li> </ul>						
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Percent of participants indicating program 'meets' or 'exceeds' expectations</li> <li>- Percent of staff rated 'good' to 'excellent'</li> </ul>	95% 95%	95% 95%	95% 95%	95% 95%	95% 95%	95% 95%
<b>REVENUE MEASUREMENTS:</b> <ul style="list-style-type: none"> <li>- Percent of total expenditures recovered through operating revenues</li> </ul>	112%	88%	81%	88%	92%	100%
<b>COMMENTS</b>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> PARKS AND RECREATION	<b>DEPARTMENT</b> PARKS, RECREATION & LIBRARIES (08500)	<b>PROGRAM</b> GOLF COURSE OPERATIONS (08571, 08572)																																																																																										
<b>PROGRAM</b>																																																																																												
To provide an enjoyable golf experience for the public by maintaining the golf courses in a safe, attractive and playable condition and by providing quality service and products through the pro shop and food and beverage concessions.																																																																																												
<b>PROGRAM OBJECTIVE</b>																																																																																												
<ul style="list-style-type: none"> <li>- To maintain and operate the courses in accordance with USGA standards through a regimented maintenance program, strict turf management, and an on-going improvement projects and upgrades program.</li> <li>- To maintain the courses in an attractive and playable condition.</li> <li>- To provide championship quality courses on a self-supporting basis.</li> </ul>																																																																																												
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="4" style="text-align: center;"><b>PERFORMANCE MEASURES</b></th> </tr> <tr> <th></th> <th style="text-align: center;"><b>Quarter 1</b></th> <th style="text-align: center;"><b>Quarter 2</b></th> <th style="text-align: center;"><b>Quarter 3</b></th> </tr> </thead> <tbody> <tr> <td><b>WORK VOLUME</b></td> <td></td> <td></td> <td></td> </tr> <tr> <td>DIAMOND OAKS GOLF COURSE</td> <td></td> <td></td> <td></td> </tr> <tr> <td>    - Total Round Played</td> <td style="text-align: right;">18,070</td> <td style="text-align: right;">19,080</td> <td style="text-align: right;">12,596</td> </tr> <tr> <td>    - Total Revenue</td> <td style="text-align: right;">\$247,854</td> <td style="text-align: right;">\$271,007</td> <td style="text-align: right;">\$228,803</td> </tr> <tr> <td>WOODCREEK GOLF COURSE</td> <td></td> <td></td> <td></td> </tr> <tr> <td>    - Total Round Played</td> <td style="text-align: right;">14,162</td> <td style="text-align: right;">11,353</td> <td style="text-align: right;">11,279</td> </tr> <tr> <td>    - Total Revenue</td> <td style="text-align: right;">\$245,772</td> <td style="text-align: right;">\$267,096</td> <td style="text-align: right;">\$223,481</td> </tr> <tr> <td><b>EFFICIENCY / EFFECTIVENESS</b></td> <td></td> <td></td> <td></td> </tr> <tr> <td></td> <td style="text-align: right;">59% n/a* n/a*</td> <td style="text-align: right;">91% n/a* n/a*</td> <td style="text-align: right;">105% 83% 100%</td> </tr> <tr> <td></td> <td></td> <td></td> <td style="text-align: right;">186% 90% 90%</td> </tr> <tr> <td colspan="3"> <b>COMMENTS</b> <ul style="list-style-type: none"> <li>* Worked on creating a new survey for players to complete. 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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA LIBRARIES	DEPARTMENT PARKS, RECREATION & LIBRARIES (08500)	PROGRAM LIBRARY ADMINISTRATION / TECH SERVICES (06500)																																			
<b>PROGRAM</b>  To provide general administrative direction to the department to ensure that library collections and programs meet the needs of our users.																																					
<b>PROGRAM OBJECTIVE</b>  <ul style="list-style-type: none"> <li>- To provide direction and guidance to the divisions of the library so they can achieve established goals and objectives.</li> <li>- To provide a variety of library materials that are current and relevant in meeting the needs and demands of library customers.</li> <li>- Implement recommendations outlined by Strategic Plan to improve effectiveness and / or efficiency.</li> </ul>																																					
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	LIBRARIES	DEPARTMENT	PARKS, RECREATION & LIBRARIES (08500)	PROGRAM	LIBRARY PUBLIC SERVICES (06510, 06515, 06528)
<b>PROGRAM</b>					
To help the Roseville community meet its needs for educational and recreational materials and for information of all kinds by providing comprehensive and efficient library services, along with a wide variety of materials for library customers' reading pleasure.					
<b>PROGRAM OBJECTIVE</b>					
<ul style="list-style-type: none"> <li>- To provide access and assistance to information using state-of-the-art technologies, computers, and on-line services, as well as books and other materials, library personnel, and other resources to meet the diverse needs of library customers.</li> <li>- To provide library facilities which are comfortable, attractive, inviting, and well-equipped places to access information and read library materials</li> <li>- To provide programs and special events which promote literacy and reading for pleasure as well as for education, and which encourage individuals and families to frequent the library.</li> <li>- To increase the visibility of the library within the community and to encourage the growth of partnerships with other agencies, most especially the local schools.</li> <li>- To assist school-age children and youth by offering resources and services related to their homework needs.</li> </ul>					
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4
Circulation:					
<ul style="list-style-type: none"> <li>- Downtown Library</li> <li>- Maidu Library</li> <li>- Riley Library</li> </ul>					
Visits / average daily attendance:					
<ul style="list-style-type: none"> <li>- Downtown Library</li> <li>- Maidu Library</li> <li>- Riley Library</li> </ul>					
Number of library customer transactions via the Internet <sup>(1)</sup>					
<ul style="list-style-type: none"> <li>- Overall program attendance - all programs and events <sup>(2)</sup></li> <li>- Number of library customer transactions in person (informational and computer assistance)</li> <li>- Number of library customer searches via online resources</li> </ul>					
EFFICIENCY / EFFECTIVENESS					
<ul style="list-style-type: none"> <li>- Percentage of library customers rating the assistance provided to them in person by library personnel as "good" to "excellent"</li> <li>- Percentage of library customers rating library programs and events as "good to excellent."</li> </ul>					
COMMENTS					

<sup>(1)</sup> Number of library customer transactions are now being tracked differently than originally budgeted. This figure includes all Horizon Information Portal (HIP) transactions and searches.

<sup>(2)</sup> Overall program attendance exceeded target due to successful outreach efforts and increased attendance at Literacy Festival.

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEVELOPMENT / OPERATIONS / PLANNING / HOUSING / RDA	DEPARTMENT	DEVELOPMENT AND OPERATIONS (08100)	PROGRAM	ADMINISTRATION (08100)																																										
<b>PROGRAM</b>	<p>To coordinate the overall activities of the Community Development departments to insure service to the community is accomplished in an efficient and friendly manner; to coordinate the development review process; oversee the permit center; provide assistance to City departments in the preparation/review of environmental documents; coordinate City wide environmental topics; and coordinate review and comment on projects of regional significance.</p>																																														
<b>PROGRAM OBJECTIVE</b>	<ul style="list-style-type: none"> <li>- Provide facilitation and assistance for private and public projects and provide coordination on major development projects.</li> <li>- Coordinate development review process with City revitalization and economic development programs</li> <li>- Maintain the City's implementing procedures for CEQA compliance; coordinate environmental review for City projects; coordinate State and Federal permitting for CIP projects.</li> <li>- Coordinate and participate in regional issues, monitor and coordinate City-wide comments on major projects affecting Roseville.</li> <li>- Oversee efficiency &amp; effectiveness of Permit Center and coordinate process improvements.</li> </ul>																																														
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<b>COMMENTS</b>	<p>* Due to staffing levels the annual review of the City's Development Agreements was not completed</p> <p>** Administrative Support for the RCDC was originally calculated at 100% for the last 6 mos. of FY 2012 but it was determined that it would continue to be charged at 50%.</p> <p>Additionally, revenues for the Water Resources Development Act contract (thru the Army Corp of Engineers) came in much lower due to the lack of projects to be reviewed.</p>																																														

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA DEVELOPMENT / OPERATIONS / PLANNING / HOUSING / RDA	DEPARTMENT DEVELOPMENT AND OPERATIONS (08100)	PROGRAM	PERMIT CENTER (08101)
<b>PROGRAM</b>			
To provide residents and members of the development community with efficient and professional services relating to permit and development review programs of Building, Engineering, and Planning at a single location and to coordinate with other development review related activities of Electric, Environmental Utilities and Fire.			
<b>PROGRAM OBJECTIVE</b>			
<ul style="list-style-type: none"> <li>- Consolidate and standardize departmental procedures in order to streamline front counter process.</li> <li>- Develop new programs for continued customer feedback.</li> <li>- Expand on-line permit information concerning status and historical information.</li> <li>- Maintain the "Quick Check" programs for Tenant Improvement and residential projects.</li> </ul>			
<b>PERFORMANCE MEASURES</b>			
<b>WORK VOLUME</b>			
<ul style="list-style-type: none"> <li>- Number of customers assisted at front counter</li> <li>- Number of applications accepted at front counter</li> <li>- Number of permits issued over the counter</li> <li>- Permit Center front counter staffing by Permit Technicians and CSR FTEs.</li> </ul>			
<b>EFFICIENCY/ EFFECTIVENESS</b>			
<ul style="list-style-type: none"> <li>- Percent of Program Objectives and Performance Measures completed</li> </ul>			
<b>COMMENTS</b>			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM	PLANNING (08200)																																																																																																										
DEVELOPMENT / OPERATIONS / PLANNING / HOUSING	PLANNING & HOUSING (08200)																																																																																																												
PROGRAM	To prepare, maintain and implement a comprehensive set of policies and physical plans to guide future development that is reflective of the community's desire to create and maintain a healthful, prosperous, efficient and attractive community.																																																																																																												
PROGRAM OBJECTIVE	<ul style="list-style-type: none"> <li>- Process all development applications within statutory deadlines and priority projects as directed by Council.</li> <li>- Continue to update and simplify development project processing for improved efficiency, integrate with "permit center"</li> <li>- Continue to automate intra-departmental permit and project tracking.</li> <li>- Continue to support and participate in establishment and operation of City-wide GIS.</li> <li>- Actively participate in coordination with Placer County and adjacent jurisdictions on long-range planning programs.</li> <li>- Complete work on major planning programs, including specific plans and other major projects as directed by Council.</li> <li>- Assist in Downtown / Old Town and neighborhood revitalization programs.</li> </ul>																																																																																																												
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3																																																																																																										
<b>WORK VOLUME</b>	<ul style="list-style-type: none"> <li>- Number of development applications received</li> <li>- Number of development applications processed</li> <li>- Number of plan checks completed</li> <li>- Public counter staffing by a Planner and permit tech stated in FTE</li> <li>- Major Projects Processing stated in FTE</li> <li>- Number of Ministerial Permits issued</li> <li>- Number of Sign Permits issued</li> </ul>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">29</td> <td style="width: 15%;">35</td> <td style="width: 15%;">27</td> <td style="width: 15%;">120</td> <td style="width: 15%;">100</td> </tr> <tr> <td>15</td> <td>23</td> <td>29</td> <td>91</td> <td>85</td> </tr> <tr> <td>9</td> <td>4</td> <td>16</td> <td>13</td> <td>60</td> </tr> <tr> <td>1.4</td> <td>1.4</td> <td>1.4</td> <td>1.4</td> <td>1.4</td> </tr> <tr> <td>1.5</td> <td>1.5</td> <td>1.5</td> <td>1.5</td> <td>1.5</td> </tr> <tr> <td>156</td> <td>100</td> <td>166</td> <td>584</td> <td>600</td> </tr> <tr> <td>68</td> <td>57</td> <td>41</td> <td>215</td> <td>150</td> </tr> </table>	29	35	27	120	100	15	23	29	91	85	9	4	16	13	60	1.4	1.4	1.4	1.4	1.4	1.5	1.5	1.5	1.5	1.5	156	100	166	584	600	68	57	41	215	150	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">29</td> <td style="width: 15%;">35</td> <td style="width: 15%;">27</td> <td style="width: 15%;">120</td> <td style="width: 15%;">100</td> </tr> <tr> <td>15</td> <td>23</td> <td>29</td> <td>91</td> <td>85</td> </tr> <tr> <td>9</td> <td>4</td> <td>16</td> <td>13</td> <td>60</td> </tr> <tr> <td>1.4</td> <td>1.4</td> <td>1.4</td> <td>1.4</td> <td>1.4</td> </tr> <tr> <td>1.5</td> <td>1.5</td> <td>1.5</td> <td>1.5</td> <td>1.5</td> </tr> <tr> <td>156</td> <td>100</td> <td>166</td> <td>584</td> <td>600</td> </tr> <tr> <td>68</td> <td>57</td> <td>41</td> <td>215</td> <td>150</td> </tr> </table>	29	35	27	120	100	15	23	29	91	85	9	4	16	13	60	1.4	1.4	1.4	1.4	1.4	1.5	1.5	1.5	1.5	1.5	156	100	166	584	600	68	57	41	215	150	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">29</td> <td style="width: 15%;">35</td> <td style="width: 15%;">27</td> <td style="width: 15%;">120</td> <td style="width: 15%;">100</td> </tr> <tr> <td>15</td> <td>23</td> <td>29</td> <td>91</td> <td>85</td> </tr> <tr> <td>9</td> <td>4</td> <td>16</td> <td>13</td> <td>60</td> </tr> <tr> <td>1.4</td> <td>1.4</td> <td>1.4</td> <td>1.4</td> <td>1.4</td> </tr> <tr> <td>1.5</td> <td>1.5</td> <td>1.5</td> <td>1.5</td> <td>1.5</td> </tr> <tr> <td>156</td> <td>100</td> <td>166</td> <td>584</td> <td>600</td> </tr> <tr> <td>68</td> <td>57</td> <td>41</td> <td>215</td> <td>150</td> </tr> </table>	29	35	27	120	100	15	23	29	91	85	9	4	16	13	60	1.4	1.4	1.4	1.4	1.4	1.5	1.5	1.5	1.5	1.5	156	100	166	584	600	68	57	41	215	150
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<b>WORK VOLUME</b>	<ul style="list-style-type: none"> <li>- Percent complete of major planning programs within adopted schedules</li> <li>- Percent plan checks completed within 20 working days for 1st check and 14 working days for 2nd check</li> <li>- Percent plan checks approved within 3 plan checks</li> <li>- Percent implemented of permit and processing streamlining ordinances</li> <li>- Cost per capita, planning division</li> <li>- Revenue recovery (3000 accounts)</li> </ul>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">100% / 100%</td> </tr> <tr> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>\$2.78</td> <td>\$3.01</td> <td>\$4.06</td> <td>\$3.96</td> <td>\$13.82</td> </tr> <tr> <td>\$87,198</td> <td>\$113,740</td> <td>\$110,069</td> <td>\$116,410</td> <td>\$427,417</td> </tr> </table>	100% / 100%	100% / 100%	100% / 100%	100% / 100%	100% / 100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	\$2.78	\$3.01	\$4.06	\$3.96	\$13.82	\$87,198	\$113,740	\$110,069	\$116,410	\$427,417	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">100% / 100%</td> </tr> <tr> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>\$2.78</td> <td>\$3.01</td> <td>\$4.06</td> <td>\$3.96</td> <td>\$13.82</td> </tr> <tr> <td>\$87,198</td> <td>\$113,740</td> <td>\$110,069</td> <td>\$116,410</td> <td>\$427,417</td> </tr> </table>	100% / 100%	100% / 100%	100% / 100%	100% / 100%	100% / 100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	\$2.78	\$3.01	\$4.06	\$3.96	\$13.82	\$87,198	\$113,740	\$110,069	\$116,410	\$427,417	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 15%;">100% / 100%</td> </tr> <tr> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> </tr> <tr> <td>\$2.78</td> <td>\$3.01</td> <td>\$4.06</td> <td>\$3.96</td> <td>\$13.82</td> </tr> <tr> <td>\$87,198</td> <td>\$113,740</td> <td>\$110,069</td> <td>\$116,410</td> <td>\$427,417</td> </tr> </table>	100% / 100%	100% / 100%	100% / 100%	100% / 100%	100% / 100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	\$2.78	\$3.01	\$4.06	\$3.96	\$13.82	\$87,198	\$113,740	\$110,069	\$116,410	\$427,417																														
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA DEVELOPMENT / OPERATIONS / PLANNING / HOUSING	DEPARTMENT PLANNING & HOUSING (08200)	PROGRAM PLANNING & HOUSING (08110, 08116, 08117, 08119-08121, 08125, 08127)	HOUSING DIVISION			
<b>PROGRAM</b>  Provide affordable, safe and decent housing opportunities to Roseville's low and middle income households  Improve physical and social renovation of Roseville's older neighborhoods						
PROGRAM OBJECTIVE	PROGRAM OBJECTIVE					
- Expand the Housing Choice Voucher (HCV) rental assistance program, through the Housing Authority when new federal funding is available. - Maintain 100% lease up rate for the HCV program, while expending at least 95% of Annual Budget Authority. - Secure and provide financing for 6 First Time Home Buyers (FTHB) annually. - Monitor the City's Affordable Housing. - Implement 5 Year Comprehensive Housing Strategic Plan - Promote opportunities to partner in developing affordable rental housing for very low income.						
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target
<b>WORK VOLUME</b> - Number of households assisted monthly by the HCV rental assistance - Annual Budget Authority (ABA) available to the Housing Authority - Number of FTHB loan applications with reserved funding - Number of Affordable Rental Housing Agreements monitored - Number of Affordable Purchase Housing Agreements monitored	\$1,043,971 0 1 5	\$1,043,971 0 17 10	\$1,043,971 0 5 5	\$1,043,971 0 0 5	\$4,175,884 0 23 25	\$4,105,528 0 23 25
<b>EFFICIENCY / EFFECTIVENESS</b> Average monthly lease up of Housing Choice Voucher households Actual expenditure of at least 95% of ABA for HCV Program Number of escrows closed using assistance under FTHB Program Percent of Affordable Rental Housing Agreements monitored Percent of Affordable Purchase Housing Agreements monitored	\$989,600/24% 0 / 0% 1 / 4% 5 / 20%	\$1,081,421/28% 0 / 0% 17 / 74% 10 / 40%	\$1,093,376/28% 0 / 0% 5 / 22% 5 / 20%	\$1,056,560/26% 0 / 0% 5 / 25%	\$4,220,957/103% 0 / 0% 23 / 100% 25 / 100%	\$3,900,250/95% 0 / 0% 23 / 100% 25 / 100%
<b>COMMENTS</b>  Actual expenditure of ABA for HCV Program - this report is based on the fiscal year while the HCV Budget Authority is based on calendar year.						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA DEVELOPMENT / OPERATIONS / PLANNING / HOUSING	DEPARTMENT PLANNING & HOUSING (08200)	PROGRAM COMMUNITY DEVELOPMENT BLOCK GRANT (08115)				
<b>PROGRAM</b>						
<ul style="list-style-type: none"> <li>- Community Development Block Grant - Federal funding to support low-income neighborhoods (social and physical renovation)</li> <li>- Grant Application Management of grants applied for by the City</li> <li>- Support of Roseville and Placer County non-profit organizations</li> <li>- Provide affordable, safe and decent housing opportunities to low income households</li> </ul>						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- Secure and provide rehabilitation financing for 15 residential units annually</li> <li>- Monitor Community Development Block Grant (CDBG) sub-recipient agreements</li> <li>- Expend at least 75% of annual CDBG funds per HUD timeliness guidelines (&lt; 1.5 times annual allocation unexpended by April 1st every year)</li> </ul>						
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Number of Housing Rehabilitation Loans started</li> <li>- Number of CDBG sub-recipient agreements monitored</li> <li>- Annual CDBG funds available</li> </ul>	\$289,670	\$704,668	\$562,333	\$217,014	\$704,668	\$673,000
<b>EFFICIENCY / EFFECTIVENESS</b>						
<ul style="list-style-type: none"> <li>- Percent of Housing Rehabilitation Loans approved</li> <li>- Percent of CDBG sub-recipient agreements monitored</li> <li>- Actual CDBG expenditures (75% of total allocation)</li> </ul>	4 / 100%	2 / 100%	1 / 100%	0 / 0%	7 / 100%	6 / 100%
	\$233,979	\$118,901	\$150,905	\$127,759	\$631,544	\$504,750
<b>COMMENTS</b>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	PUBLIC WORKS	DEPARTMENT	PUBLIC WORKS (08300)	PROGRAM BUILDING INSPECTION, PLAN CHECKING AND CODE ENFORCEMENT (08310)		
<b>PROGRAM</b>						
To provide minimum standards to safeguard life or limb, health, property and public welfare by regulating and controlling the design, construction, quality of materials, use and occupancy, location and maintenance of all buildings and structures within this jurisdiction and certain equipment specifically regulated herein.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- To return first time comments on commercial and residential plan check within 21 calendar days from date of submittal; to return corrected plans to customer within 14 days from date of submittal.</li> <li>- To make 95% of building inspections within 24 hours of request.</li> <li>- To maintain inspection service levels less than or equal to 16 inspections per inspector per day.</li> <li>- To have all inspectors and plan checkers certified by the International Code Council.</li> <li>- Minimum 15 hours continuing education for each inspector and plan checker.</li> <li>- To maintain plan check service levels less than or equal to 5 plan checks per plan checker per day.</li> <li>- To respond in a timely manner to complaints about potential municipal code violations, and provide for fair and effective enforcement of the municipal code</li> </ul>						
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Total building permits issued</li> <li>- Single family dwelling permits issued</li> <li>- Inspection requests</li> <li>- Total plan checks</li> <li>- Average total plan checks per plan checker per day</li> <li>- Average inspections per inspector per day</li> <li>- Complaints responded to</li> <li>- Cases closed</li> <li>- Audit and review permits for accuracy</li> <li>- Audit and review plan checks for accuracy</li> <li>- Audit and review inspections for accuracy</li> </ul>	1,106 119 7,100 1,460 3.7 23.5 527 217 12 47 61	888 111 5,169 1,096 3.3 20.6 393 103 12 30 44	1,014 122 4,545 1,212 3.4 18.7 476 240 12 31 70	1,330 192 6,696 1,484 4.9 21.0 645 279 12 19 44	4,338 544 23,510 5,252 3.8 21.0 2,041 839 48 127 219	3,800 400 24,000 5,000 5.0 16 1,500 900 38 100 240
<b>EFFECTIVENESS</b>						
<ul style="list-style-type: none"> <li>- % of plans checked within 21 days / returned within 14 days</li> <li>- % of inspections made within 24 hours</li> <li>- Initial response to complaints within 2 working days</li> <li>- Initial inspection performed within 1 week of complaint</li> <li>- Cases closed within 30 days of initial complaint / within 1 year of initial complaint</li> <li>- % of projects that are approved within three (3) plan checks</li> <li>- % of permits issued with no mistakes</li> <li>- % of plans approved with no minor code violations / major code violations</li> <li>- % of inspections approved with no minor code violations / major code violations</li> </ul>	97% / 87% 98% 77% 86% 78% / 98% 99% 95% 99% / 100% 98% / 100%	100% / 95% 98% 49% 69% 79% / 98% 99% 95% 100% / 100% 99% / 98%	100% / 98% 99% 77% 86% 81% / 97% 98% 94% 100% / 100% 98% / 100%	99% / 94% 99% 84% 92% 75% / 98% 98% 95% 99% / 100% 98% / 99%	99% / 94% 99% 72% 83% 65% / 95% 99% 95% 95% / 100% 95% / 100%	95% / 100% 95% 70% 90%  
<b>COMMENTS</b>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	PUBLIC WORKS	DEPARTMENT	PUBLIC WORKS (08300)	PROGRAM	ENGINEERING / FLOOD ALERT (08320, 08321)
<b>PROGRAM</b>					
To support the infrastructure of the City by providing general civil engineering services for Capital Improvements, Traffic Engineering, Storm water Management, Land Development, and Construction Inspection.					
<b>PROGRAM OBJECTIVE</b>					
- CAPITAL IMPROVEMENTS - TRAFFIC ENGINEERING - LAND DEVELOPMENT - LAND DEVELOPMENT - CONSTRUCTION INSPECTION - SIGNAL OPERATIONS - SIGNAL OPERATIONS					
<p>City projects staff to spend a minimum of 70% of work hours on CIP's.            Complete 90% of traffic studies within 3 months of beginning, and 100% within 6 months.            Check and return 75% of plans and maps within 4 weeks and 100% within 6 weeks.            Plan check staff to spend a minimum of 65% of work hours on plan checks.            Inspection staff to spend a minimum of 65% of work hours on inspections.            Coordinate / update two arterials per year.            Retime 33% of Free Mode signalized intersections per year.</p>					
<b>PERFORMANCE MEASURES</b>					
<b>WORK VOLUME</b>					
- Number of hours spent on CIP's - Number of traffic studies completed - Number of plans and maps returned - Number of hours spent on inspections - Number of hours spent plan checking - Number of arterials coordinated / updated - Number of "Free Mode" intersections retimed					
<b>Revenues</b>					
- Plan Check / Inspection Reimbursements - CIP Reimbursed Costs					
<b>EFFICIENCY / EFFECTIVENESS</b>					
- Percent work hours spent on CIP's - Percent work hours spent on development plan check - Percent work hours spent on development / CIP inspection - Percent traffic studies completed within 3 / 6 months - Percent plans and maps returned within 4 / 6 weeks - Ratio of Engineering Revenues / Expenses - Percentage of projects that are approved within 3 plan checks					
<b>COMMENTS</b>					
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
TRAFFIC SIGNALS	PUBLIC WORKS (08300)	TRAFFIC SIGNALS (08335)		
PROGRAM	To provide for safe and efficient movement of vehicles and pedestrians by effectively maintaining, improving, and installing traffic signals and ITS (Intelligent Transportation System) equipment.			
PROGRAM OBJECTIVE	Quarter 1	Quarter 2	Quarter 3	
	166 79 32 521	166 76 50 453	167 104 36 419	167 123 61 490
WORK VOLUME	Quarter 4	Year To Date	Target	
- Number of traffic signals maintained - Number of Type "A" routines performed (all ITS equipment) - Number of Annual PM routines performed (signals, beacons, CMS) - Number of workorders completed		167 382 179 1,883	166 396 180 1,200	
EFFICIENCY / EFFECTIVENESS				
- Average time to respond per safety related malfunction (in hours) - Percent Type "A" routines performed - Percent Annual PM routines performed - Number of signal malfunctions per year * - Average time to acknowledge safety related malfunction (in hours)	0.3 20% 18% 28 0.26	0.2 19% 28% 12 0.31	0.6 26% 20% 15 0.52	
COMMENTS	<p>* The number of signal malfunctions per year is much better than our target due to the addition of an engineer to provide maintenance supervision, implementation of our enterprise asset management system (Maximo), and the revamping of our maintenance routines and procedures.</p>			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM	STREET MAINTENANCE (08340 - 08345, 08348)				
PROGRAM	PUBLIC WORKS (08300)						
<b>PROGRAM</b>							
To provide a system of maintenance of the roadways which will improve the quality of roadway / shoulder repair and remove debris at a level which will maximize safety and minimize citizen inconvenience and complaints. To maintain 428 centerline miles of city streets in safe and attractive condition maintaining an overall pavement quality index of a minimum of 6.5 to 7.2 or better.							
<b>PROGRAM OBJECTIVE</b>							
<ul style="list-style-type: none"> <li>- To phase out painting and increase thermoplastic application to all traffic legends.</li> <li>- To clean storm drains.</li> <li>- To sweep all streets once every 30 days.</li> <li>- To replace deteriorated street signs and posts.</li> <li>- To repair, patch and seal streets in preparation for annual resurfacing projects.</li> <li>- To abate 90% of graffiti within 48 hours after receiving approval from property owner and Police Department.</li> </ul>							
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To-Date	Target
<ul style="list-style-type: none"> <li>- Linear feet of storm drains *</li> <li>- Number of curb miles swept</li> <li>- Crack-fill / Lbs placed</li> <li>- Remove / replace tons of asphalt</li> <li>- Skin patch / tons of asphalt</li> <li>- Square footage of painted legends</li> <li>- Square footage of thermo plastic legends **</li> <li>- Number of deteriorated traffic signs replaced</li> <li>- Alley maintenance program (miles / square feet)</li> </ul>		24,200 6,039 5,670 2,257 85 10,676 1,405 0	7,080 5,552 7,047 540 17 0 7,796 272 0	7,053 5,970 1,575 27 5 2,490 666 0	15,729 6,250 23,940 610 102 2,517 24,176 162 .25 / 10,828	54,062 23,811 38,232 3,434 209 15,683 33,645 1,299 .25 / 10,825	190,000 23,000 12,500 3,500 200 25,000 40,000 1,000 1 / 52,800
EFFICIENCY / EFFECTIVENESS							
<ul style="list-style-type: none"> <li>- Curb miles swept per man-hour</li> <li>- Percent of streets swept every 30 days</li> <li>- Average cost per mile of roadway maintained</li> <li>- Crack-fill lane feet ***</li> <li>- Removal of deteriorated square feet</li> <li>- Skin patch square feet</li> </ul>		1.15 90% \$2,419 133,656 112,608 20,205	3.44 78% \$2,594 29,061 36,575 3,212	3.49 82% \$3,191 500 2,786 1,250	3.67 91% \$2,980 214,991 29,150 \$16,934	2.94 85% \$11,184 378,208 181,119 41,601	3.0 90% \$11,655 130,000 155,000 50,000
<b>COMMENTS</b>				<ul style="list-style-type: none"> <li>* Linear feet of storm drains in lower than target due to staff was shifted to other tasks.</li> <li>** Includes contract work. This usually occurs at the end of fiscal year.</li> <li>*** Crack-fill lane feet is higher than target due to staff shifted to this task.</li> </ul>			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	TRANSPORTATION	DEPARTMENT	PUBLIC WORKS (08300)	PROGRAM	LOCAL TRANSPORTATION (08350 - 08354)
<b>PROGRAM</b>					
Roseville's Alternative Transportation Division creates a vibrant, healthy community by providing safe transportation options. Simply put, we make it easier for people to get around.					
<b>PROGRAM OBJECTIVE</b>					
Implement Roseville's Short and Long Range Transit Plans, as well as the South Placer County DAR Study and BRT Study, which include the following: <ul style="list-style-type: none"> <li>- Expand and provide a mix of transit services that fit the needs of the community</li> <li>- Increase annual transit ridership and annual passenger miles using transit</li> <li>- Meet the statutory 15% farebox recovery</li> <li>- Maintain low service costs and seeking stable outside funding sources</li> <li>- Operate the South Placer Call Center and Transit Ambassador Program</li> <li>- Implement, monitor, enforce, and provide feedback regarding the effectiveness of the City's Transportation Systems Management (TSM) Ordinance.</li> </ul>					
Implement the Bikeway Master Plan and promote programs which help achieve its goals.					
Adopt and implement the Pedestrian Master Plan and promote programs which help achieve its goals.					
Monitor air quality mandates and implement programs as necessary, including the Sustainable Action Plan					
Increase awareness of alternative transportation and its benefits for a safe and healthy community.					
Provide primary staff support to the Transportation Commission.					
<b>PERFORMANCE MEASURES</b>					
		Quarter 1	Quarter 2	Quarter 3	Quarter 4
<b>WORK VOLUME</b>		95,736	87,912	91,590	92,430
- Total Transit Ridership		12,071	11,686	11,449	11,411
- Transit Revenue Hours		\$208,182	\$207,871	\$291,673	\$220,587
- Total Fares Collected		16,722	15,526	16,789	16,699
- Public Counter Transactions		884	710	904	954
- Transit Ambassadors Trained/Active Volunteers		3 / 6	4 / 4	7 / 4	5 / 8
- E-Notification Subscribers		1,609	1,719	1,882	1,977
- E-Notifications Sent to Subscribers		16	15	8	9
- Number of New TSM Plans Approved/ Number of TSM On-Site Visits		1 / 8	0 / 6	0 / 8	1 / 3
- Alternative Transportation Programs		1	2	1	1
- Number of Community Outreach/Education Events		12	10	4	10
- Number of Transportation Commission Meetings		2	1	1	3
- Number of Regional Transportation Partnership Meetings		16	4	13	11
<b>EFFICIENCY / EFFECTIVENESS</b>					
- Percent Change Transit Ridership (Systemwide)		1.8%	-2.8%	3.8%	5.3%
- Percent of Transit Service Hours Provided (Systemwide)		23.2%	22.5%	22.0%	21.9%
- Farebox Recovery Ratio (Systemwide)		*	*	*	*
- Passengers Per Revenue Hour (Systemwide)		7.9	7.5	8.0	8.1
- Transit Road Calls Per Mile Traveled (Systemwide)		1,63,710	1,43,057	1,43,057	1,42,892
- Transit Maintenance Average Cost Per Mile (w/o fuel)		\$0.73	\$0.66	\$0.63	\$0.65
- Percent of Total Transit Ambassadors Trained/Active Volunteers		50% / 75%	50% / 50%	88% / 50%	63% / 100%
- Percent of Total TSM Plans Approved/Number of TSM On-Site Visits Completed		38% / 33%	33% / 25%	0% / 33%	33% / 13%
- Percent of Alternative Transportation Programs Completed		14.3%	28.6%	14.3%	14.3%
- Percent of Total Community Outreach/Education Events Completed		40.0%	33.0%	13.0%	33.0%
- Percent of Total Transportation Commission Meetings Completed		20%	10%	10%	30%
- Percent of Total Regional Transportation Partnership Meetings Attended		31%	8%	25%	21%
<b>COMMENTS</b>					
* Farebox recovery ratio is a preliminary number until determined by the annual TDA Fiscal Audit which is completed in January 2013.					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA ENVIRONMENTAL UTILITIES	DEPARTMENT ENVIRONMENTAL UTILITIES (08400)	PROGRAM ENGINEERING (08405)						
<b>PROGRAM</b>								
To support Environmental Utilities (solid waste, water, wastewater, recycled water) by providing general engineering services for capital improvement projects, inspection of infrastructure, plan review, engineering support services and automated mapping and facilities management.								
<b>PROGRAM OBJECTIVE</b>								
<ul style="list-style-type: none"> <li>- Provide engineering services on Capital Improvement and Special Projects</li> <li>- Turn around 85% of plan checks within four weeks and 100% within six weeks.</li> <li>- Perform inspections of all the new water, wastewater and recycled water infrastructure.</li> <li>- Keep utility infrastructure maps up to date. Convert maps for GIS applications.</li> <li>- Provide staff to support the City-wide GIS Project.</li> <li>- Manage departmental safety programs.</li> </ul>								
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target	
<ul style="list-style-type: none"> <li>- Water / Wastewater / Recycled Water Design / Special Projects</li> <li>- Capital Improvement Projects under construction</li> <li>- Inspection billings for development Projects</li> <li>- Plan check fees collected</li> <li>- Number of Plan sets reviewed (with resubmittals)</li> </ul>			1 2 \$31,849 \$21,698 9	1 0 \$17,966 \$5,567 11	1 1 \$7,110 \$18,707 11	0 2 \$24,403 \$21,582 16	3 5 \$81,328 \$67,554 47	3 7 \$240,600 \$203,000 75
EFFICIENCY / EFFECTIVENESS		0%	33%	33%	66%	66%	100%	
<ul style="list-style-type: none"> <li>- Percent of capital improvement design projects completed</li> <li>- Percent of capital improvement construction projects completed</li> <li>- Number of plan checks completed within 4 weeks / 6 weeks / &gt; 6 weeks</li> <li>- Costs charged to water operations</li> <li>- Costs charged to wastewater and recycled water operations</li> <li>- Costs charged to solid waste operations</li> <li>- Percentage of projects approved within 3 plan checks</li> </ul>			0% 6 / 2 / 1 \$175,326 \$99,793 \$30,525 100%	0% 8 / 0 / 3 \$151,913 \$87,436 \$11,911 100%	14% 11 / 0 / 0 \$174,443 \$113,920 \$13,266 100%	57% 16 / 0 / 0 \$144,463 \$176,366 \$6,248 100%	57% 41 / 2 / 4 \$646,145 \$477,515 \$61,950 100%	85% 75 / 0 / 0 \$500,000 \$530,000 \$114,500 75%
<b>COMMENTS</b>			Development projects have not materialized this year as anticipated so billing are significantly lower than expected. Development staff are also supporting utility rehabilitation projects and CIPs.					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	SOLID WASTE	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	SOLID WASTE COLLECTION (08410 - 08414, 08417)																																																						
<b>PROGRAM</b>	To promote the health and safety of the citizens by providing an environment free from the hazards of uncollected solid waste, while functioning efficiently, and creating as little citizen inconvenience as possible.																																																										
<b>PROGRAM OBJECTIVE</b>	<ul style="list-style-type: none"> <li>- To collect and dispose of commercial and residential solid waste.</li> <li>- To provide timely solid waste collection service to Roseville customers.</li> </ul>																																																										
<b>WORK VOLUME</b>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th colspan="6" style="text-align: center;"><b>PERFORMANCE MEASURES</b></th></tr> <tr> <th></th><th style="text-align: center;"><b>Quarter 1</b></th><th style="text-align: center;"><b>Quarter 2</b></th><th style="text-align: center;"><b>Quarter 3</b></th><th style="text-align: center;"><b>Quarter 4</b></th><th style="text-align: center;"><b>Year-To-Date</b></th></tr> </thead> <tbody> <tr> <td>- Tons of solid waste collected</td><td style="text-align: right;">21,626</td><td style="text-align: right;">21,936</td><td style="text-align: right;">21,487</td><td style="text-align: right;">22,287</td><td style="text-align: right;">87,336</td></tr> <tr> <td>- Residential accounts per budgeted driver (weekly)*</td><td style="text-align: right;">3,762</td><td style="text-align: right;">3,773</td><td style="text-align: right;">3,762</td><td style="text-align: right;">3,794</td><td style="text-align: right;">3,762</td></tr> <tr> <td>- Residential work orders</td><td style="text-align: right;">1,036</td><td style="text-align: right;">1,071</td><td style="text-align: right;">954</td><td style="text-align: right;">753</td><td style="text-align: right;">4,134</td></tr> <tr> <td>- Dumpsters per day, per budgeted driver</td><td style="text-align: right;">90</td><td style="text-align: right;">90</td><td style="text-align: right;">90</td><td style="text-align: right;">90</td><td style="text-align: right;">90</td></tr> <tr> <td>- Roll / Off loads per day</td><td style="text-align: right;">26</td><td style="text-align: right;">25</td><td style="text-align: right;">25</td><td style="text-align: right;">26</td><td style="text-align: right;">26</td></tr> <tr> <td>- Commercial work orders **</td><td style="text-align: right;">233</td><td style="text-align: right;">237</td><td style="text-align: right;">86</td><td style="text-align: right;">165</td><td style="text-align: right;">721</td></tr> <tr> <td>- Number of incoming phone calls</td><td style="text-align: right;">6,111</td><td style="text-align: right;">5,825</td><td style="text-align: right;">5,000</td><td style="text-align: right;">5,962</td><td style="text-align: right;">22,898</td></tr> </tbody> </table>					<b>PERFORMANCE MEASURES</b>							<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>	<b>Year-To-Date</b>	- Tons of solid waste collected	21,626	21,936	21,487	22,287	87,336	- Residential accounts per budgeted driver (weekly)*	3,762	3,773	3,762	3,794	3,762	- Residential work orders	1,036	1,071	954	753	4,134	- Dumpsters per day, per budgeted driver	90	90	90	90	90	- Roll / Off loads per day	26	25	25	26	26	- Commercial work orders **	233	237	86	165	721	- Number of incoming phone calls	6,111	5,825	5,000	5,962	22,898
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<b>COMMENTS</b>	<p>* The residential accounts per budgeted driver (weekly) is an average of the 4th quarter</p> <p>** Commercial work orders are down due to the fact we found more efficient ways to repair commercial dumpsters.</p>																																																										

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	SOLID WASTE	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM SOLID WASTE RECYCLING & GREEN WASTE (08415, 08416)
<b>PROGRAM</b>		To develop and implement programs to divert recyclables from landfill disposal.		
<b>PROGRAM OBJECTIVE</b>				
				<ul style="list-style-type: none"> <li>- To divert 550 tons of newspapers from landfill disposal.</li> <li>- To divert 3,300 tons of cardboard from landfill disposal.</li> <li>- To divert 1,000 gallons of used motor oil from landfill disposal.</li> <li>- To divert 65 tons of CRV from landfill disposal.</li> <li>- To divert 14,400 tons of green waste from landfill disposal.</li> </ul>
<b>PERFORMANCE MEASURES</b>		Quarter 1	Quarter 2	Quarter 3
WORK VOLUME		145 610 0 17 3,083	166 687 0 12 3,429	129 708 0 8 2,353
				120 697 75 5 4,328
EFFICIENCY / EFFECTIVENESS		15.1% \$19,627 \$9,860 \$89,328 \$41,480 \$1,156 \$101,739	15.0% \$16,444 \$11,288 \$53,590 \$41,480 \$48,144 \$816 \$113,157	15.1% \$9,700 \$8,772 \$45,563 \$47,396 \$544 \$82,355
COMMENTS	<p>* The number of tons of CRV is down due to the economy. Residents are taking in their own CRV for payment</p>			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>WASTEWATER</b>	<b>DEPARTMENT</b> <b>ENVIRONMENTAL UTILITIES</b> <b>(08400)</b>	<b>PROGRAM</b> <b>WASTEWATER ADMINISTRATION</b> <b>(08420)</b>																																																	
<b>PROGRAM</b>	To provide cost effective wastewater collection and treatment, while meeting current operating criteria and maintaining facilities and equipment in a working condition.																																																		
<b>PROGRAM OBJECTIVE</b>																																																			
<ul style="list-style-type: none"> <li>- WASTEWATER TREATMENT: To deliver treated effluent that meets discharge permit standards and is in a condition that will not degrade the receiving water quality.</li> <li>- WASTEWATER COLLECTION: To eliminate health hazards to the general public by maintaining the integrity of the existing wastewater collection system.</li> <li>- PREVENTATIVE MAINTENANCE: To provide total preventative maintenance for the various divisions of Environmental Utilities in order to extend the equipment life and reduce the need for critical repairs.</li> <li>- ENVIRONMENTAL LAB / INDUSTRIAL WASTE PROGRAM: To meet the process control and monitoring needs of the Water / Wastewater Utility Divisions of Environmental Utilities.</li> <li>- RECYCLED WATER: To deliver recycled water to meet major turf irrigation needs at appropriate locations (e.g. Woodcreek Golf Course and Del Webb Golf Course).</li> </ul>																																																			
<b>WORK VOLUME</b>	<b>PERFORMANCE MEASURES</b>																																																		
<ul style="list-style-type: none"> <li>- South Placer Wastewater Authority Capital Improvement Projects:           <table border="1" style="margin-top: 5px;"> <tr> <th></th> <th style="text-align: center;"><i>Quarter 1</i></th> <th style="text-align: center;"><i>Quarter 2</i></th> <th style="text-align: center;"><i>Quarter 3</i></th> <th style="text-align: center;"><i>Quarter 4</i></th> <th style="text-align: center;"><i>Year To-Date</i></th> <th style="text-align: center;"><i>Target</i></th> </tr> <tr> <td>Total active projects</td> <td style="text-align: center;">9</td> <td style="text-align: center;">8</td> <td style="text-align: center;">6</td> <td style="text-align: center;">4</td> <td style="text-align: center;">9</td> <td style="text-align: center;">9</td> </tr> <tr> <td>Started</td> <td style="text-align: center;">0</td> </tr> <tr> <td>Completed</td> <td style="text-align: center;">1</td> <td style="text-align: center;">2</td> <td style="text-align: center;">2</td> <td style="text-align: center;">0</td> <td style="text-align: center;">5</td> <td style="text-align: center;">2</td> </tr> </table> </li> <li>- Wastewater Treatment Rehab Capital Improvement Projects:           <table border="1" style="margin-top: 5px;"> <tr> <td>Total active projects</td> <td style="text-align: center;">6</td> <td style="text-align: center;">7</td> <td style="text-align: center;">5</td> <td style="text-align: center;">5</td> <td style="text-align: center;">7</td> <td style="text-align: center;">6</td> </tr> <tr> <td>Started</td> <td style="text-align: center;">0</td> <td style="text-align: center;">1</td> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">1</td> <td style="text-align: center;">3</td> </tr> <tr> <td>Completed</td> <td style="text-align: center;">0</td> <td style="text-align: center;">2</td> <td style="text-align: center;">0</td> <td style="text-align: center;">0</td> <td style="text-align: center;">2</td> <td style="text-align: center;">5</td> </tr> </table> </li> </ul>				<i>Quarter 1</i>	<i>Quarter 2</i>	<i>Quarter 3</i>	<i>Quarter 4</i>	<i>Year To-Date</i>	<i>Target</i>	Total active projects	9	8	6	4	9	9	Started	0	0	0	0	0	0	Completed	1	2	2	0	5	2	Total active projects	6	7	5	5	7	6	Started	0	1	0	0	1	3	Completed	0	2	0	0	2	5
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	WATER TREATMENT AND STORAGE (08421)																																																																													
<b>PROGRAM</b>	To provide treatment and deliver water to the distribution system and storage reservoirs that is safe, clear, palatable and meets the needs of water users in the City of Roseville.																																																																																	
<b>PROGRAM OBJECTIVE</b>	<p>To meet all requirements of the U.S. Environmental Protection Agency and the State of California Department of Health Services. Specifically:</p> <ul style="list-style-type: none"> <li>- To maintain a turbidity of less than 0.05 turbidity units on an average monthly basis.</li> <li>- To maintain a bacteriological count wherein 0.00% of routine samples shall be total coliform positive.</li> <li>- To maintain a fluoride level within a range of 0.7 to 1.1 milligrams per liter on an average basis.</li> <li>- To maintain a pH value within a range of 8.4 to 8.8.</li> <li>- Maintain system chlorine residuals above 0.2 milligrams per liter.</li> </ul>																																																																																	
<b>PERFORMANCE MEASURES</b>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th><th><i>Quarter 1</i></th><th><i>Quarter 2</i></th><th><i>Quarter 3</i></th><th><i>Quarter 4</i></th><th><i>Year-To-Date</i></th><th><i>Target</i></th></tr> </thead> <tbody> <tr> <td><b>WORK VOLUME</b></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>- Water production (acre feet)</td><td>11,704</td><td>6,576</td><td>4,347</td><td>9,367</td><td>31,994</td><td>31,000</td></tr> <tr> <td>- Complete 75% of mechanical maintenance division work orders</td><td>90%</td><td>84%</td><td>91%</td><td>90%</td><td>89%</td><td>75%</td></tr> <tr> <td>- Complete 75% of operator work orders</td><td>86%</td><td>81%</td><td>84%</td><td>86%</td><td>84%</td><td>75%</td></tr> <tr> <td><b>EFFICIENCY / EFFECTIVENESS</b></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>- Average monthly turbidity units level</td><td>0.03</td><td>0.03</td><td>0.03</td><td>0.03</td><td>0.03</td><td>0.03</td></tr> <tr> <td>- Percent of samples that are total coliform positive</td><td>0.00%</td><td>0.00%</td><td>0.00%</td><td>0.00%</td><td>0.00%</td><td>0.00%</td></tr> <tr> <td>- Average monthly fluoride level (mg/L)</td><td>0.7</td><td>0.8</td><td>0.7</td><td>0.6</td><td>0.7</td><td>0.7</td></tr> <tr> <td>- Average monthly pH</td><td>8.6</td><td>8.7</td><td>8.6</td><td>8.6</td><td>8.6</td><td>8.7</td></tr> <tr> <td>- Cost to treat 100 cubic feet of water excluding cost of raw water</td><td>*</td><td>*</td><td>*</td><td>*</td><td>\$0.208</td><td>\$0.187</td></tr> </tbody> </table>						<i>Quarter 1</i>	<i>Quarter 2</i>	<i>Quarter 3</i>	<i>Quarter 4</i>	<i>Year-To-Date</i>	<i>Target</i>	<b>WORK VOLUME</b>							- Water production (acre feet)	11,704	6,576	4,347	9,367	31,994	31,000	- Complete 75% of mechanical maintenance division work orders	90%	84%	91%	90%	89%	75%	- Complete 75% of operator work orders	86%	81%	84%	86%	84%	75%	<b>EFFICIENCY / EFFECTIVENESS</b>							- Average monthly turbidity units level	0.03	0.03	0.03	0.03	0.03	0.03	- Percent of samples that are total coliform positive	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	- Average monthly fluoride level (mg/L)	0.7	0.8	0.7	0.6	0.7	0.7	- Average monthly pH	8.6	8.7	8.6	8.6	8.6	8.7	- Cost to treat 100 cubic feet of water excluding cost of raw water	*	*	*	*	\$0.208	\$0.187
	<i>Quarter 1</i>	<i>Quarter 2</i>	<i>Quarter 3</i>	<i>Quarter 4</i>	<i>Year-To-Date</i>	<i>Target</i>																																																																												
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<b>COMMENTS</b>																																																																																		

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA		DEPARTMENT	PROGRAM			
WASTEWATER		ENVIRONMENTAL UTILITIES (08400)	DRY CREEK WASTEWATER TREATMENT PLANT (08422)			
<b>PROGRAM</b>			To treat and dispose of domestic and industrial wastewater in a manner that will result in no degradation of the purity or aesthetics of the receiving stream or surrounding area.			
<b>PROGRAM OBJECTIVE</b>			<ul style="list-style-type: none"> <li>- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream. Specifically:           <ul style="list-style-type: none"> <li>To remove at least 55% of suspended solids during the primary treatment process</li> <li>To remove at least 95% of suspended solids during the secondary process</li> <li>To hold the number of NPDES monthly violations to zero.</li> </ul> </li> </ul>			
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Million gallons per year</li> <li>- Average dry weather flow (MGD)</li> <li>- Peak daily flow (MGD)</li> </ul>	874 9.5 13.4	857 9.3 12.1	930 10.2 17.9	885 9.7 19.2	3,546 9.7 15.7	3,700 9.9 21.0
<b>EFFICIENCY / EFFECTIVENESS</b>						
<ul style="list-style-type: none"> <li>- Average percent of solids removed by 1st process</li> <li>- Average percent of solids removed by 2nd process</li> <li>- Number of NPDES violations</li> </ul>	86.35% 99.85% 0	82.00% 99.85% 0	79.10% 99.60% 0	79.60% 99.70% 0	81.76% 99.75% 0	70% 96% 0
<b>COMMENTS</b>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WASTEWATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM ENVIRONMENTAL UTILITIES MAINTENANCE (08424)	
<b>PROGRAM</b>					
Provide safe, skilled, prompt, courteous and cost effective maintenance services for City treatment plants, wastewater collections system, water distribution, Police, Fire, Parks, Garage and all other City customers requesting technical and maintenance services.					
<b>PROGRAM OBJECTIVE</b>					
<ul style="list-style-type: none"> <li>- To shift the focus of the maintenance program from calendar-based maintenance to condition-based maintenance practices.</li> <li>- To provide immediate and effective response for all critical repairs requested by our customers.</li> <li>- To optimize City investment in capital improvement projects by actively engaging the maintenance division in project concept, design review, project management, construction inspection and final acceptance.</li> <li>- To provide a rich learning culture for the maintenance staff through training, career development and stretch opportunities.</li> </ul>					
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	
<b>WORK VOLUME</b>					
<ul style="list-style-type: none"> <li>- Percent total of total - emergency work orders hours</li> <li>- Percent total of total - preventative work orders hours</li> <li>- Percent total of total - project work orders hours</li> <li>- Percent total of total - reactive work orders hours</li> <li>- Percent total of total - predictive work orders hours</li> <li>- Percent total of total - response work orders hours</li> </ul>					
Total	0.0%	0.0%	0.0%	0.0%	0.0%
<b>EFFICIENCY / EFFECTIVENESS</b>					
<ul style="list-style-type: none"> <li>- Wrenchtime effectiveness</li> <li>- Maintenance cost per million gallons - DCWWTP</li> <li>- Maintenance cost per million gallons - PGWWTP</li> <li>- Maintenance cost per million gallons - BRWTP</li> </ul>					
	\$456	\$391	\$446	n/a	n/a
	\$332	\$513	\$484	\$513	\$672
	\$65	\$74	\$130	\$660	\$547
				\$94	\$91
<b>COMMENTS</b>	<p>* Note: Specific breakdowns for work order labor hours and wrenchtime effectiveness are not available through the new computerized maintenance management system.</p> <p>This data should be available by the end of the fiscal year moving forward.</p>				

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WASTEWATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	WATER / WASTEWATER ANALYSIS (08425, 08426)																																										
<b>PROGRAM</b>																																															
INDUSTRIAL WASTEWATER (08425): To conduct inspection, monitoring, and enforcement of the Industrial Wastewater Ordinance so that discharges to the sewer system do not cause violations of WWTP discharge permit.																																															
LAB (08426): To provide water quality monitoring support for the Water and Wastewater Utility Divisions and to meet their operational and mandated requirements in order to ensure public and environmental safety.																																															
<b>PROGRAM OBJECTIVE</b>																																															
<ul style="list-style-type: none"> <li>- To meet the process control and monitoring needs of the Water/Wastewater Utility Division. Specifically:           <ul style="list-style-type: none"> <li>Complete 99% of Wastewater treatment plant process control; sampling and testing.</li> <li>Complete 99% of National Pollution Discharge Elimination System (NPDES) process and discharge monitoring; sampling and testing.</li> <li>Complete 99% of Water Distribution System process control and monitoring.</li> <li>Have 99% compliance with Industrial Local Limits.</li> <li>Have 99% compliance with POTW NPDES Limits.</li> <li>Have 99% compliance with State and EPA evaluation of Pretreatment Program.</li> <li>Have 99% compliance with State and EPA evaluation of laboratory.</li> </ul> </li> </ul>																																															
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WORK VOLUME	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year-To-Date	Target																																									
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<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Percent WWTP process control testing completed</li> <li>- Percent NPDES process and discharge monitoring completed</li> <li>- Percent Water Distribution process control and monitoring completed</li> <li>- Percent compliance with Industrial Local/POTW NPDES Limits</li> <li>- Percent compliance with State and EPA evaluation of Pretreatment Program</li> <li>- Percent compliance with State and EPA evaluation of laboratory</li> </ul>																																															
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM		
WASTEWATER	ENVIRONMENTAL UTILITIES (08400)	PLEASANT GROVE WASTEWATER TREATMENT PLANT (08427)		
PROGRAM	To treat and dispose of domestic and industrial wastewater in a manner that will result in no degradation of the purity or aesthetics of the receiving stream or surrounding area.			
PROGRAM OBJECTIVE	Quarter 1	Quarter 2	Quarter 3	
- To deliver treated effluent that meets National Pollution Discharge Elimination System (NPDES) standards and is in a condition that will not degrade the quality in the receiving stream. Specifically: - To remove at least 95% of suspended solids during the treatment process. - To hold the number of NPDES monthly violations to zero.	650 7.1 8.3	678 7.4 8.4	695 7.6 11.2	690 7.6 12.2
	Quarter 4	Year-To-Date	Target	
		2,713 7.4 12.2	2,760 7.6 12.0	
WORK VOLUME	EFFICIENCY / EFFECTIVENESS			
-Million gallons per year - Average dry weather flow (MGD) - Peak daily flow (MGD)	99.6%/99.7% 3	99.3%/99.6% 2	99.2%/99.5% 0	
		98.8% 0	99.4% / 99.7% 5	
COMMENTS	* Number of NPDES violations: We had three coliform violations in the first quarter. We had two coliform violations in the second quarter. Changes to filter and clarifier maintenance routines eliminated coliform violations in Quarters 3 and 4.			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	WATER ADMINISTRATION (08430)
PROGRAM	To provide reliable, healthful and cost effective water utility to present and future generations of Roseville and plan infrastructure to accommodate community development.				
PROGRAM OBJECTIVE	<ul style="list-style-type: none"> <li>- Plan for future water capacity</li> <li>- Develop priorities for infrastructure rehabilitation projects: <ul style="list-style-type: none"> <li>• Rehabilitation project identification</li> <li>• Project schedule / funding plan</li> <li>• Monitor customer service programs</li> </ul> </li> </ul>				
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date
WORK VOLUME	<ul style="list-style-type: none"> <li>- Water Capital Improvement Project: <ul style="list-style-type: none"> <li>• Aquifer Storage and Recovery "ASR" Program Development</li> <li>• Implement EAM System utility wide</li> </ul> </li> <li>- Rehabilitation Planning and Implementation: <ul style="list-style-type: none"> <li>• Complete Atlantic Street Pipeline</li> <li>• Develop SCADA Master Plan</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>1</li> <li>1</li> <li>1</li> <li>1</li> </ul>	<ul style="list-style-type: none"> <li>1</li> <li>1</li> <li>1</li> <li>1</li> </ul>	<ul style="list-style-type: none"> <li>1*</li> <li>1</li> <li>1</li> <li>1</li> </ul>	<ul style="list-style-type: none"> <li>1</li> <li>1</li> <li>1</li> <li>1</li> </ul>
EFFICIENCY / EFFECTIVENESS	<ul style="list-style-type: none"> <li>- Capital Improvement Construction: <ul style="list-style-type: none"> <li>• Aquifer Storage and Recovery "ASR" Program Development</li> <li>• Implement EAM System utility wide</li> </ul> </li> <li>- Rehabilitation Planning and Implementation: <ul style="list-style-type: none"> <li>• Complete Atlantic Street Pipeline</li> <li>• Develop SCADA Master Plan</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>25%</li> <li>35%</li> <li>70%</li> <li>15%</li> </ul>	<ul style="list-style-type: none"> <li>50%</li> <li>40%</li> <li>100%</li> <li>20%</li> </ul>	<ul style="list-style-type: none"> <li>80%</li> <li>60%</li> <li>100%</li> <li>100%</li> </ul>	<ul style="list-style-type: none"> <li>80%</li> <li>60%</li> <li>100%</li> <li>100%</li> </ul>
COMMENTS	<p>* ASR permit is dependant on the State developing a Statewide policy. Expected to be completed this fall/winter.</p>				

PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	WATER DISTRIBUTION (08431)					
PROGRAM	To maintain a safe and reliable water distribution system that will provide safe, wholesome water with adequate pressure and flow for fire protection.									
<b>PROGRAM OBJECTIVE</b>										
<ul style="list-style-type: none"> <li>- To devote 85% of staffing time to the preventive maintenance program during the fiscal year.</li> <li>- To ensure safety on the job through frequent tailgate safety meetings and training and incur "0" on-the-job accidents.</li> <li>- To test all Backflows within the City.</li> <li>- To inspect for cross connection within the City.</li> <li>- To process water meters sell / install.</li> <li>- Upgrade water services as available.</li> </ul>										
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4					
	<ul style="list-style-type: none"> <li>- Number of air release valves inspected / repaired <sup>(1)</sup></li> <li>- Number of backflow devices tested</li> <li>- Number of cross connection inspections <sup>(2)</sup></li> <li>- Number of meters sold</li> <li>- Number of hydrants flushed <sup>(3)</sup></li> <li>- Number of valves exercised</li> </ul>	30 1,225 0 112 0 0	11 1,227 0 92 450 1,023	2 1,267 0 131 232 553	0 839 0 220 10 0	43 4,558 0 555 692 1,576				
EFFICIENCY / EFFECTIVENESS		Year-To-Date			Target					
	<ul style="list-style-type: none"> <li>- Number of accidents on-the-job <sup>(4)</sup></li> <li>- Percent of working staff-hours devoted to preventive maintenance <sup>(5)</sup></li> <li>- Number of meters installed by meter crew (new homes/business) <sup>(2)</sup></li> </ul>	1 84% 285	0 74% 272	2 93% 131	3 85% 908					
COMMENTS	<p>(1) Off target on year end air release valve inspection due to resumed hydrant flushing in lieu.</p> <p>(2) Off year end targets on cross connections and meters sold due to slow economy</p> <p>(3) Water hydrant maintenance = 910 done in lieu of flushing in 4th quarter.</p> <p>(4) Accidents have been assessed to prevent future incidents.</p> <p>(5) PM staff hour percentage dropped slightly in 2nd quarter due to staff transitions.</p>									

PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	WATER EFFICIENCY (08433)
<b>PROGRAM</b>		To reduce the amount of potable water used in the City of Roseville by maintaining a comprehensive conservation program.			
<b>PROGRAM OBJECTIVE</b>		<ul style="list-style-type: none"> <li>- To meet federal, state and regional water conservation requirements.</li> <li>- To perform water patrols and support customer service activities.</li> <li>- To provide educational opportunities to the Roseville community.</li> <li>- To develop, coordinate, and implement incentive programs that encourage customers to save water.</li> <li>- To monitor and report water savings through conservation programs implemented.</li> <li>- To maintain a high customer service standard.</li> </ul>			
<b>PERFORMANCE MEASURES</b>		<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
<b>WORK VOLUME</b>		283 83 1,007 11 132	157 165 565 20 119	228 100 481 14 147	378 73 792 30 118
<ul style="list-style-type: none"> <li>- Residential water use surveys</li> <li>- High efficiency toilet rebates issued</li> <li>- Hours dedicated to water waste patrols</li> <li>- "Cash for Grass" rebates issued</li> <li>- High efficiency clothes washer rebates issued</li> </ul>					
<b>EFFICIENCY / EFFECTIVENESS</b>		47% 24% 42% 24% 18%	26% 47% 24% 22% 33%	38% 59% 20% 27% 23%	36% 17% 28% 23% 40%
<ul style="list-style-type: none"> <li>- Residential water use surveys</li> <li>- High efficiency toilet rebates issued</li> <li>- Hours dedicated to water waste patrols</li> <li>- High efficiency clothes washer rebates issued</li> <li>- "Cash for Grass" rebates issued</li> </ul>					
<b>COMMENTS</b>					

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>WASTEWATER</b>	<b>DEPARTMENT</b> <b>ENVIRONMENTAL UTILITIES</b> <b>(08400)</b>	<b>PROGRAM</b> <b>RECYCLED WATER</b> <b>(08441)</b>				
<b>PROGRAM</b>						
To provide recycled water to meet irrigation and industrial demands which would otherwise be met with potable water, thus conserving potable water resources.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- To provide a quality treatment process for the production of highly treated recycled water.</li> <li>- To ensure compliance with all health and safety regulations relative to production, distribution and on-site use of recycled water.</li> <li>- To provide a reliable recycled water distribution system.</li> <li>- To monitor recycled water quality and use.</li> </ul>						
<b>PERFORMANCE MEASURES</b>						
<b>WORK VOLUME</b> <ul style="list-style-type: none"> <li>- Number of capital projects completed</li> <li>- Number of User site inspections for compliance with regulations</li> <li>- Number of recycled water tests per year</li> <li>- Number of required reports submitted to state agencies for compliance</li> <li>- Acre feet of recycled water delivered to customers</li> </ul>	<b>Quarter 1</b> 1 74 184 6 990	<b>Quarter 2</b> 0 74 174 6 153	<b>Quarter 3</b> 0 91 6 94	<b>Quarter 4</b> 0 74 182 6 827	<b>Year-To-Date</b> 1 296 631 24 2,064	<b>Target</b> 1 302 730 24 3,000
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- User site inspections resulting in compliance with regulations</li> <li>- Number of man hours devoted to maintenance</li> </ul>	100% 0	100% 0	100% 0	100% 41	100% 230	100% 1,500
<b>COMMENTS</b>						
Q2, Q3 and Q4 Maintenance hours reporting is shifting from time-sheet tracking to direct reports from Maximo. Implementation of Maximo for horizontal assets due to commence later in FY11-12, completed in FY12-13. Q3 - Recycled Water tests reduced for quarter 3 due to only one facility generating recycled water during winter months.						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	WATER	DEPARTMENT	ENVIRONMENTAL UTILITIES (08400)	PROGRAM	METER RETROFIT PROGRAM (08442)
<b>PROGRAM</b>	To install water meters on all residential services, utilizing a 10 year program schedule.				
<b>PROGRAM OBJECTIVE</b>	To implement full meter retrofits on 12,000 existing connections and install meters in 3,700 existing meter-ready connections over a 10 year period beginning July 2001.				
WORK VOLUME	PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4
- Number of full meter retrofits - Number of meter only installations - Man-hours dedicated to the program - Percentage staff-hours spent on program		124 4 2,074 70%	0 0 0 0%	0 0 0 0%	0 0 2,074 70%
EFFICIENCY / EFFECTIVENESS		100% 100% 70%	0% 0% 0%	0% 0% 0%	100% 100% 70%
		\$12,193 \$57,996 \$76,576 (\$122,379)	\$10,291 \$23,878 \$3,379 (\$16,966)	\$0 \$0 \$0 \$0	\$22,484 \$81,874 \$79,955 (\$139,345)
<b>COMMENTS</b>	This program was completed in Q1 FY 2012 (September 2011).				

## PROGRAM / PERFORMANCE REPORT

MAJOR SERVICE AREA ENVIRONMENTAL UTILITIES		DEPARTMENT ENVIRONMENTAL UTILITIES (08400)		PROGRAM STORMWATER MANAGEMENT PROGRAM (08450)					
<b>PROGRAM</b>									
To implement the City's Stormwater Management Program as part of the United States EPA NPDES Phase II Rule									
<b>PROGRAM OBJECTIVE</b>									
Implement Six Minimum Control Measures to the Maximum Extent Practicable Using Best Management Practices:									
- Public Outreach									
- Public Involvement									
- Illicit Discharge Detection and Elimination									
- Municipal Operations									
<b>PERFORMANCE MEASURES</b>									
<b>WORK VOLUME</b>		<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>				
- Number of Stormwater education materials created		0	0*	0	3				
- Participate in outreach events		7***	4***	3***	5***				
- Number of days performing dry weather flow monitoring		2	1	0	2				
- Update stormwater webpage content 4 times per year		0	0**	2	2				
- Update existing stormwater map with new and recently located existing outfall locations once per year		0***	0***	0***	1				
- Number of city facilities and operations evaluated for impact to stormwater quality		3	3	3	1				
<b>EFFICIENCY / EFFECTIVENESS</b>									
- Percent of Stormwater education materials created		0%	0%	0%	100%				
- Percent of citizen reports regarding illicit detections investigated		100%	100%	100%	100%				
- Percent of updates to webpage		0%	0%	50%	100%				
- Percent of new and recently located existing outfall locations mapped		0%	0%	50%	100%				
<b>COMMENTS</b>									
* Stormwater education materials are created for spring and summer outreach events.									
** Stormwater website is updated as needed.									
*** Stormwater map is updated only once per year in the 4th quarter.									
**** Stormwater Program has added new outreach events to program plan that include Adventure Clubs.									

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> ENVIRONMENTAL UTILITIES	<b>DEPARTMENT</b> ENVIRONMENTAL UTILITIES (08400)	<b>PROGRAM</b> UTILITY EXPLORATION CENTER (227: 08527)																																																	
<b>PROGRAM</b>																																																			
To educate Roseville residents about a sustainable environment through exhibits and programs, and to market, promote and facilitate utilization of the Utility Exploration Center (UEC) while maintaining a high level of customer service.																																																			
<b>PROGRAM OBJECTIVE</b>																																																			
<ul style="list-style-type: none"> <li>- To provide environmental and educational programs, classes, and tours at the UEC.</li> <li>- To effectively market and promote the UEC.</li> <li>- To pursue grant funding and fundraising to enhance and offset program and operation costs at the UEC.</li> </ul>																																																			
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="background-color: #cccccc; text-align: center; width: 15%;">PERFORMANCE MEASURES</th> <th style="background-color: #cccccc; text-align: center; width: 15%;">Quarter 1</th> <th style="background-color: #cccccc; text-align: center; width: 15%;">Quarter 2</th> <th style="background-color: #cccccc; text-align: center; width: 15%;">Quarter 3</th> <th style="background-color: #cccccc; text-align: center; width: 15%;">Quarter 4</th> <th style="background-color: #cccccc; text-align: center; width: 15%;">Year To Date</th> <th style="background-color: #cccccc; text-align: center; width: 15%;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: left;"><b>WORK VOLUME</b></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td></tr> <tr> <td style="text-align: left;">-Number of visitors to the Utility Exploration Center.</td><td style="text-align: center;">7,999</td><td style="text-align: center;">8,014</td><td style="text-align: center;">10,215</td><td style="text-align: center;">8,925</td><td style="text-align: center;">35,153</td><td style="text-align: center;">32,000</td></tr> <tr> <td style="text-align: left;">-Number of students served in school and youth group tours.</td><td style="text-align: center;">280</td><td style="text-align: center;">1,005</td><td style="text-align: center;">1,434</td><td style="text-align: center;">1,329</td><td style="text-align: center;">4,048</td><td style="text-align: center;">3,000</td></tr> <tr> <td style="text-align: left;">-Number of visitors attending special events.</td><td style="text-align: center;">627</td><td style="text-align: center;">1,725</td><td style="text-align: center;">600</td><td style="text-align: center;">2,338</td><td style="text-align: center;">5,290</td><td style="text-align: center;">5,000</td></tr> <tr> <td style="text-align: left;"><b>EFFICIENCY / EFFECTIVENESS</b></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td><td style="text-align: center;"></td></tr> <tr> <td style="text-align: left;">-Percentage of customers rating the programs and services of the UEC overall as 'good' to 'excellent'.</td><td style="text-align: center;">100% n/a **</td><td style="text-align: center;">100% n/a**</td><td style="text-align: center;">100% n/a*</td><td style="text-align: center;">100% 99%</td><td style="text-align: center;">100% 99%</td><td style="text-align: center;">98% 90%</td></tr> </tbody> </table>			PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target	<b>WORK VOLUME</b>							-Number of visitors to the Utility Exploration Center.	7,999	8,014	10,215	8,925	35,153	32,000	-Number of students served in school and youth group tours.	280	1,005	1,434	1,329	4,048	3,000	-Number of visitors attending special events.	627	1,725	600	2,338	5,290	5,000	<b>EFFICIENCY / EFFECTIVENESS</b>							-Percentage of customers rating the programs and services of the UEC overall as 'good' to 'excellent'.	100% n/a **	100% n/a**	100% n/a*	100% 99%	100% 99%	98% 90%
PERFORMANCE MEASURES	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target																																													
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<b>COMMENTS</b>																																																			
Special Events includes on-site activities and outreach within the community. ** This event will take place in Quarter 4. No data available for Quarters 1, 2, or 3.																																																			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b> <b>ELECTRIC</b>	<b>DEPARTMENT</b> <b>ELECTRIC</b> <b>(08600)</b>	<b>PROGRAM</b> <b>ADMINISTRATION &amp; PUBLIC BENEFITS</b> <b>(08600, 08623, 08624)</b>				
<b>PROGRAM</b>						
To provide administrative services to the Electric Department, including public relations, legislative monitoring, regulatory compliance, Electric system technology maintenance and support, ratemaking, financial services and load forecasting. To provide the development and implementation of Public Benefits programs (as required by SB 995 and PUC 385) and the Renewable Portfolio Standard and a street lighting program.						
<b>PROGRAM OBJECTIVE</b>						
<ul style="list-style-type: none"> <li>- Maintain and implement cost effective, value-adding Public Benefit programs in an environmentally sound manner</li> <li>- Achieve strong financial performance through the use of effective financial policies, strategies and goals</li> <li>- Monitor and influence legislative and regulatory actions that impact Roseville Electric "RE".</li> <li>- Develop and refine customer and market information</li> <li>- Develop and maintain a loyal customer base</li> </ul>						
<b>WORK VOLUME</b>						
<ul style="list-style-type: none"> <li>- Number of customers participating in energy efficiency and solar programs</li> <li>- Number of residential load management (Power Partners) participants</li> <li>- Number of trees planted</li> <li>- Number of RE-Green energy program participants</li> <li>- Number of community events to coordinate</li> <li>- Number of newsletters created and sent to customers</li> </ul>	<b>Quarter 1</b> 623 3,802 40 1,542 3 3	<b>Quarter 2</b> 1,130 3,873 181 1,488 2 3	<b>Quarter 3</b> 876 3,954 84 1,465 1 3	<b>Quarter 4</b> 814 3,919 490 1,420 4 2	<b>Year-to-Date</b> 3,443 3,919 795 1,420 10 11	<b>Target</b> 3,600 4,300 600 1,700 10 10
<b>PERFORMANCE MEASURES</b>						
<b>EFFICIENCY / EFFECTIVENESS</b>						
<ul style="list-style-type: none"> <li>- Percentage of customers satisfied with services provided by Roseville Electric</li> <li>- Rate advantage for Roseville Electric customers compared to other California Electric Utilities</li> <li>- Debt service coverage ratio</li> <li>- Debt to assets ratio</li> <li>- Rate stabilization fund balance as a % of operating costs (Fiscal Year Ending)</li> <li>- Variable rate debt balances</li> </ul>	95% 6.3% 2.13 44.4% 20% \$0.0	95% 6.3% 1.90 44.4% 26% \$0.0	95% 6.3% 1.94 52.0% 26% \$0.0	95% 6.3% 2.22 51.4% 32% \$0.0	95% 6.3% 2.22 51.4% 32% \$0.0	97% 15% 2.25 50% 27% \$0.0
<b>COMMENTS</b>						

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM																																																												
ELECTRIC	ELECTRIC (08600)	ENGINEERING, NEW SERVICES & DISTRIBUTION (08611, 08614, 08615)																																																												
PROGRAM OBJECTIVE	PROGRAM																																																													
Construct, operate and maintain the electric and streetlight system in a safe, reliable and cost effective manner.																																																														
PROGRAM OBJECTIVE	WORK VOLUME	PERFORMANCE MEASURES																																																												
<ul style="list-style-type: none"> <li>- Plan, design, inspect and construct power and streetlight systems to meet the community's long term goals.</li> <li>- Operate and maintain the distribution system safely and reliably.</li> <li>- Provide technical support and service to Roseville Electric divisions and city departments.</li> <li>- Distribution to take over Central Services outside RE inventory &amp; accurately maintain.</li> <li>- Convert 200 scale base map to GIS.</li> </ul>		<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Quarter 1</th> <th style="text-align: center;">Quarter 2</th> <th style="text-align: center;">Quarter 3</th> <th style="text-align: center;">Quarter 4</th> <th style="text-align: center;">Year To Date</th> <th style="text-align: center;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">11</td><td style="text-align: center;">2</td><td style="text-align: center;">7</td><td style="text-align: center;">5</td><td style="text-align: center;">25</td><td style="text-align: center;">8</td></tr> <tr> <td style="text-align: center;">0</td><td style="text-align: center;">1</td><td style="text-align: center;">1</td><td style="text-align: center;">0</td><td style="text-align: center;">2</td><td style="text-align: center;">5</td></tr> <tr> <td style="text-align: center;">156</td><td style="text-align: center;">0</td><td style="text-align: center;">0</td><td style="text-align: center;">45</td><td style="text-align: center;">201</td><td style="text-align: center;">250</td></tr> <tr> <td style="text-align: center;">4,117</td><td style="text-align: center;">1,000</td><td style="text-align: center;">41,633</td><td style="text-align: center;">96,158</td><td style="text-align: center;">142,908</td><td style="text-align: center;">200,000</td></tr> <tr> <td style="text-align: center;">29</td><td style="text-align: center;">21</td><td style="text-align: center;">21</td><td style="text-align: center;">15</td><td style="text-align: center;">86</td><td style="text-align: center;">100</td></tr> <tr> <td style="text-align: center;">100%</td><td style="text-align: center;">0%</td><td style="text-align: center;">0%</td><td style="text-align: center;">0%</td><td style="text-align: center;">100%</td><td style="text-align: center;">100%</td></tr> <tr> <td style="text-align: center;">100.0%</td><td style="text-align: center;">100.0%</td><td style="text-align: center;">100.0%</td><td style="text-align: center;">98.1%</td><td style="text-align: center;">99.5%</td><td style="text-align: center;">100%</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target	11	2	7	5	25	8	0	1	1	0	2	5	156	0	0	45	201	250	4,117	1,000	41,633	96,158	142,908	200,000	29	21	21	15	86	100	100%	0%	0%	0%	100%	100%	100.0%	100.0%	100.0%	98.1%	99.5%	100%												
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100%	0%	0%	0%	100%	100%																																																									
100.0%	100.0%	100.0%	98.1%	99.5%	100%																																																									
<ul style="list-style-type: none"> <li>- Training classes scheduled, held in house by staff member or outside instruction **</li> <li>- # of Capital Improvement Projects to be completed</li> <li>- # of residential services provided with design *</li> <li>- Total commercial square footage provided with electrical design *</li> <li>- # of service upgrades addressed *</li> <li>- By end of 2011 all 200 scale Distribution maps will be converted to GIS</li> <li>- Percentage of switching schedules executed without errors</li> </ul>	<u>08611</u>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Quarter 1</th> <th style="text-align: center;">Quarter 2</th> <th style="text-align: center;">Quarter 3</th> <th style="text-align: center;">Quarter 4</th> <th style="text-align: center;">Year To Date</th> <th style="text-align: center;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">32</td><td style="text-align: center;">36</td><td style="text-align: center;">38</td><td style="text-align: center;">39</td><td style="text-align: center;">145</td><td style="text-align: center;">8</td></tr> <tr> <td style="text-align: center;">45</td><td style="text-align: center;">42</td><td style="text-align: center;">84</td><td style="text-align: center;">36</td><td style="text-align: center;">207</td><td style="text-align: center;">207</td></tr> <tr> <td style="text-align: center;">32%</td><td style="text-align: center;">27%</td><td style="text-align: center;">30%</td><td style="text-align: center;">16%</td><td style="text-align: center;">105%</td><td style="text-align: center;">100%</td></tr> <tr> <td style="text-align: center;">96</td><td style="text-align: center;">96</td><td style="text-align: center;">96</td><td style="text-align: center;">128</td><td style="text-align: center;">416</td><td style="text-align: center;">416</td></tr> <tr> <td style="text-align: center;">26</td><td style="text-align: center;">-</td><td style="text-align: center;">-</td><td style="text-align: center;">-</td><td style="text-align: center;">26</td><td style="text-align: center;">26</td></tr> <tr> <td style="text-align: center;">100%</td><td style="text-align: center;">100%</td><td style="text-align: center;">100%</td><td style="text-align: center;">100%</td><td style="text-align: center;">100%</td><td style="text-align: center;">100%</td></tr> <tr> <td style="text-align: center;">3</td><td style="text-align: center;">3</td><td style="text-align: center;">3</td><td style="text-align: center;">3</td><td style="text-align: center;">12</td><td style="text-align: center;">12</td></tr> <tr> <td style="text-align: center;">238</td><td style="text-align: center;">56</td><td style="text-align: center;">30</td><td style="text-align: center;">137</td><td style="text-align: center;">461</td><td style="text-align: center;">200</td></tr> <tr> <td style="text-align: center;">1</td><td style="text-align: center;">1</td><td style="text-align: center;">1</td><td style="text-align: center;">1</td><td style="text-align: center;">4</td><td style="text-align: center;">2</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target	32	36	38	39	145	8	45	42	84	36	207	207	32%	27%	30%	16%	105%	100%	96	96	96	128	416	416	26	-	-	-	26	26	100%	100%	100%	100%	100%	100%	3	3	3	3	12	12	238	56	30	137	461	200	1	1	1	1	4	2
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<ul style="list-style-type: none"> <li>- Inventory counts annually</li> <li>- Maintain and inspect streetlight system (11,700 streetlights @ beg. of Aug 09) by performing maintenance, replacing bulbs and photo cells every 4 years as needed</li> </ul>	<u>08615</u>	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: center;">Quarter 1</th> <th style="text-align: center;">Quarter 2</th> <th style="text-align: center;">Quarter 3</th> <th style="text-align: center;">Quarter 4</th> <th style="text-align: center;">Year To Date</th> <th style="text-align: center;">Target</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">376</td><td style="text-align: center;">528</td><td style="text-align: center;">322</td><td style="text-align: center;">501</td><td style="text-align: center;">1,727</td><td style="text-align: center;">2,952</td></tr> </tbody> </table>	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Year To Date	Target	376	528	322	501	1,727	2,952																																																
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Customer: <ul style="list-style-type: none"> <li>- Average outage duration (SAIDI) in minutes</li> <li>- Average outage frequency (SAIFI) per customer</li> <li>- Average momentary outage frequency (MAIFI) per customer</li> </ul>		<p>* The year end targets were not met for items within 08611 program as they are development dependent items.</p> <p>** The Target Training classes was not updated for FY 2012. The numbers shown are correct for trainings provided to employees.</p> <p>*** The quarterly totals for items within program 08614 were adjusted based on updated equipment totals.</p> <p>**** Target was not updated. The numbers shown are correct for meters tested. The Target should have been 700 based on Strategic Plan for FY 2012. Relamp project was put on hold due to Budget restraints</p>																																																												
		<p>&lt; 30</p> <p>&lt; 0.5</p> <p>&lt; 1</p>																																																												
		<p>8.0978</p> <p>0.1096</p> <p>0.0426</p>																																																												
		<p>2.4803</p> <p>0.0282</p> <p>0.0052</p>																																																												
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## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

MAJOR SERVICE AREA	DEPARTMENT	PROGRAM	POWER PLANT (08616)	
PROGRAM				
Provide reliable power to Roseville Electric customers for competitive pricing. Reduce risk of market volatility by maintaining high availability of the generation fleet.				
PROGRAM OBJECTIVE				
<ul style="list-style-type: none"> <li>- Operate assets to high level of capacity, availability and safety</li> <li>- Maintain assets to support operational goals at a high level of reliability</li> <li>- Retain the value of the assets through effective maintenance</li> <li>- Ensure compliance with all applicable L.O.R.S.</li> <li>- Provide engineering support to improve safety, reliability and efficiency of assets</li> <li>- Effectively manage on-site warehouse</li> </ul>				
PERFORMANCE MEASURES				
WORK VOLUME	Quarter 1	Quarter 2	Quarter 3	
<ul style="list-style-type: none"> <li>- Develop Maximo maintenance work plans for all major systems</li> <li>- Review WECC/NERC regs and develop plant admin procedures, as required</li> <li>- Submittal of all compliance reports</li> <li>- Engineering projects to optimize plant performance</li> <li>- Develop Best Practice Procedures for Warehouse Management</li> <li>- Complete Quarterly Warehouse Inventory</li> </ul>	25% 6 25% 0 25% 0	0% 6 100% 2 50% 0	20% 11 100% 1 0% 0	40% 0 100% 1 0% 1
EFFICIENCY / EFFECTIVENESS	Quarter 4	Year-To-Date	Target	
<ul style="list-style-type: none"> <li>- OSHA Recordable accidents</li> <li>- Complete Preventative Maintenance work orders</li> <li>- Complete all safety and compliance work orders</li> <li>- Equivalent Availability Factor (EAF) *</li> <li>- Equivalent Forced outage Rate (EFOR) *</li> <li>- Start Reliability</li> </ul>	1 1 50.0% 28.0% 95.1% 9.4% 100.0%	0 49.0% 67.0% 24.7% 97.1% 34.2% 100.0%	1 100.0% 100.0% 84.5% 34.2% 18.1% 95.0%	3 100.0% 100.0% 73.2% 39.7% 98.8% 0
COMMENTS	<p>* EAF and EFOR deviations from plan were due in large part to the failed steam temperature control attemptors. Due to economics the decision was made not to rush repairs, but the time required for repairs had a negative impact on EFOR and EAF. Quarterly warehouse inventories were not performed pending a citywide warehouse policy from the Nexant warehouse study and best practices recommendations.</p>			

## PROGRAM / PERFORMANCE REPORT

Fiscal Year 2012

<b>MAJOR SERVICE AREA</b>	ELECTRIC	<b>DEPARTMENT</b>	ELECTRIC (08600)	<b>PROGRAM</b>	POWER SUPPLY (08621)
<b>PROGRAM</b>					
<ul style="list-style-type: none"> <li>- To provide power supply to Roseville Electric customers at competitive prices.</li> <li>- To manage the risk of power supply market price volatility.</li> </ul>					
<b>PROGRAM OBJECTIVE</b>					
<ul style="list-style-type: none"> <li>- Manage electric power supply portfolio to balance low cost and risk.</li> <li>- Optimally manage wholesale assets to provide service at the lowest reasonable cost.</li> <li>- Manage access and opportunities in the wholesale market to achieve Roseville Electric's goals.</li> </ul>					
<b>WORK VOLUME</b>	<b>PERFORMANCE MEASURES</b>	<b>Quarter 1</b>	<b>Quarter 2</b>	<b>Quarter 3</b>	<b>Quarter 4</b>
<ul style="list-style-type: none"> <li>- Negotiate and manage contracts in the electricity portfolio (5090 account)</li> </ul>		\$26,968,014	\$16,079,499	\$20,274,253	\$17,525,302
<ul style="list-style-type: none"> <li>- Exceptions to Hedge Policy Compliance</li> </ul>		\$28,855,775 0	\$17,205,064 0	\$21,693,451 0	\$18,752,073 0
<b>EFFICIENCY / EFFECTIVENESS</b> <ul style="list-style-type: none"> <li>- Fiscal Year estimate of Average cost per kWh (5090 object costs)</li> <li>- Fiscal Year estimate of advisory risk policy cost ceiling</li> <li>- Exceptions to Hedge Policy Compliance</li> </ul>		\$0.073 0	\$0.056 0	\$0.073 0	\$0.058 0
<b>COMMENTS</b>					